The City of Blue Springs Missouri

2024 Adopted Budget Manual















Adopted Annual Budget
Fiscal Year 2023-24

October 1, 2023 – September 30, 2024

THE CITY OF BLUE SPRINGS
MISSOURI

City of Blue Springs, Missouri

Principal Officials

Mayor and City Council

Honorable Carson Ross	Mayor
Honorable Jerry Kaylor	District I
Honorable Galen Ericson	District I
Honorable Kent Edmondson	District II
Honorable Chris Lievsay	District II
Honorable Susan Culpepper	District III
Honorable Ronald Fowler	District III

Administration

Christine Cates	City Administrator
Sarah Carnes	City Attorney
Karen Van Winkle	Director of Finance
William Jakubec	Director of Information Technology
Amy Willyard	Director of Human Resources
Bob Muenz	Chief of Police
Tom Degenhardt	Director of Public Works
Dennis Dovel	Director of Parks and Recreation
Mike Mallon	Director of Community Development
Jason Norbury	Economic Development Director
David Watson	Communications Manager
Sheryl Morgan	City Clerk

City of Blue Springs, Missouri

2023-24 Annual Budget

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Blue Springs, Missouri
Office of Administration

Friday, July 28, 2023

Dear Mayor Carson Ross and Councilmembers:

I am pleased to submit the City of Blue Springs's recommended operating budget for fiscal year 2023-24 which will be presented at the August 15, 2023, budget work session. The recommended budget communicates the City's plan for allocating resources to provide services to the residents and businesses of Blue Springs.

The total proposed FY 2023-24 budget of $85,746,282 is a financial plan that focuses on delivering essential services while maintaining fiscal discipline. The budget also includes several major initiatives that will significantly impact the trajectory of our city, not only in the upcoming year but for years to come.

Major Initiatives

Blue Surf Bay Waterpark - Opening in Spring 2024, this significant addition to our recreational facilities will allow the residents to remain in the community to meet their recreational needs. The facility offers over 110,000 square feet of indoor recreation and 60,000 square feet of outdoor space.

Police Body and Car Camera System Replacement - This budget includes funding for the implementation of new police body and vehicle cameras to improve public trust and officer safety. For this project, 27 vehicle cameras and 104 body worn cameras will be purchased along with supporting software, equipment, and cloud storage. The first year of the five-year lease agreement has been included in the Public Safety Sales Tax Fund budget at $257,243. The remaining years of the lease cost $156,000 per year.

Police Therapy Dog - a therapy dog for our Police Department will be introduced, offering valuable emotional support, and enhancing community engagement. The first-year cost for this program is $4,196 and is included in the Public Safety Sales Tax Fund budget. Subsequent budgets are estimated to be approximately $2,000 for this program.

Downtown Master Plan - The Downtown Master Plan was funded in the FY 2023 budget and is projected to be completed in Spring 2024. The plan was last updated in 2007 and will outline a vision, recommendations, and guidelines for development and revitalization in the downtown area.

Comprehensive Plan Update - This project is funded through the Capital Improvements Program and is anticipated to begin in summer 2024 and to be completed in 2025. The cost for this project is $250,000. The plan was last updated in 2014 and serves as a guide for the physical development of the City that fosters quality growth, conservation, and redevelopment.

Council Strategic Plan – Strategic planning was funded in the FY 2023 budget and is projected to be completed in Spring/Summer 2024. Strategic planning helps guide the City into the future and contributes to more effective governance and the overall well-being of the City.

Buy Blue Springs – This initiative was reviewed and requested for inclusion in the budget at the July 17, 2023, Council meeting. The City will increase its contract with the Chamber of Commerce in FY 2024 by $38,000 to hire a consultant for tourism research, planning and marketing services and to develop a Tourism Strategic Plan. This initiative will ensure we prepare for the World Cup in 2026 and beyond to make the most of this global opportunity, showcasing the best of Blue Springs. Staff will work closely with the Chamber on this initiative.

Wyatt Road East Construction – Wyatt Road will be reconstructed from 7 Highway to Adams Dairy Parkway. The General Fund is contributing $3 million of the $6 million total budgeted for this project. Completion of this roadway will improve transportation and connectivity, enhancing accessibility of our city.

Total Budget Summary

FY 2024 Budgeted Revenues

Staff projects total FY 2024 budgeted revenues to be $24,088,002 (21.93%) lower than the FY 2023 budget amount. This decrease is primarily due to the sale of bonds for the construction of the aquatic center in FY 2023.

The proposed revenue budget totals $83,300,702 plus $2,445,580of cash reserves totaling $85,746,282 for planned expenditures. The decrease in cash reserves is primarily due to the $3 million transfer from the General Fund to the Capital Projects Fund.

Table 1-A compares the proposed FY 2024 revenue budget to the adopted FY 2023 revenue budget fund:

Table 1-A

Fund	Adopted Budget FY 2022-23	Proposed Budget FY 2023-24	Percentage Change	Percent of Total Budget
General	$ 28,003,386	$ 29,637,561	5.84%	34.56%
Hotel/Motel Tax	$ 591,296	$ 690,293	16.74%	0.81%
Public Safety Sales Tax	$ 4,456,404	$ 5,079,949	13.99%	5.92%
Parks Sales Tax	$ 39,959,346	$ 5,863,482	-85.33%	6.84%
Debt Service	$ 1,674,627	$ 1,850,582	10.51%	2.16%
Capital Projects	$ 4,649,035	$ 4,960,673	6.70%	5.79%
TIF Capital Projects	$ 6,890,365	$ 6,611,742	-4.04%	7.71%
Fieldhouse	$ 1,067,276	$ 2,326,885	118.02%	2.71%
Golf Course	$ 1,923,251	$ 2,137,474	11.14%	2.49%
Water	$ 11,416,116	$ 11,780,771	3.19%	13.74%
Sewer	$ 12,139,715	$ 12,361,289	1.83%	14.42%
Use of Cash Reserves	$ (2,936,532)	$ 2,445,580	0.00%	2.85%
Total Budget by Fund	**$ 109,834,284**	**$ 85,746,282**	**-21.93%**	**100.00%**

Table 1-A shows the projected changes in revenues by fund. The revenue budgets for all funds are increasing as compared to the adopted budget for FY 2023, except the Capital Projects fund and the Parks Sales Tax fund.

The revenues for the TIF Capital Project funds are decreasing due to the termination of the Copperleaf Village and Highway 40 & Highway 7 TIF plans. The Parks Sales Tax fund issued bonds in FY 2023 and will only have sales tax revenues for FY 2024.

Major revenue sources are budgeted monthly and closely monitored throughout the year to identify any fluctuations or trends early on which allows for timely adjustments to the budget. This proactive approach provides for better financial planning and decision-making, ensuring that the budget remains aligned with the actual revenue performance.

Table 1-B compares the proposed FY 2024 revenue budget to the adopted FY 2023 revenue budget by category:

Table 1-B

Category	Adopted Budget FY 2022-23	Proposed Budget FY 2023-24	Percentage Change	Percent of Total Budget
Taxes	$ 42,879,768	$ 45,198,605	5.41%	52.71%
Intergovernmental	$ 4,619,739	$ 5,027,007	8.82%	5.86%
Charges for Services	$ 2,581,215	$ 3,829,053	48.34%	4.47%
Licenses and Permits	$ 1,562,587	$ 1,183,580	-24.26%	1.38%
Fines and Forfeits	$ 632,973	$ 440,289	-30.44%	0.51%
Interest	$ 1,060,700	$ 2,772,174	161.35%	3.23%
Golf Course Fees	$ 1,920,894	$ 2,129,276	10.85%	2.48%
Utility Fees	$ 22,082,110	$ 22,175,313	0.42%	25.86%
Other	$ 430,830	$ 545,404	26.59%	0.64%
Bond Proceeds	$ 35,000,000	$ -	0.00%	0.00%
Use of Cash Reserves	$ (2,936,532)	$ 2,445,580	-183.28%	2.85%
Total Budget	**$ 109,834,284**	**$ 85,746,282**	**-21.93%**	100.00%

Revenues are expected to increase in every category in the budget next year in varying amounts and percentages, except for Licenses and Permits and Fines and Forfeits.

The rising interest rate environment negatively impacts building and right of way permits while positively impacting interest received on the City's investments.

Taxes are estimated to increase by $2,318,837 or 5.41% and include $250,000 from the sales tax on recreational marijuana. The new 3% tax becomes effective October 1, 2023, and is projected to generate $250,000. For FY 2024, the funds will be deposited in the General Fund and transferred to the Capital Projects Fund for ST-06 Pavement Management.

Charges for Services are expected to increase by 48.34 % compared to FY 2023 due to memberships for the Blue Surf Bay Waterpark and increased participation in youth sports programs.

Other revenues which include sales and rentals, donations, and miscellaneous revenues, is projected to increase by 26.59% compared to FY 2023 due to increases in antenna rent.

FY 2024 Budgeted Expenses

The proposed budget totals $85,746,282 for planned expenditures. This is a decrease of 21.93% over the adopted FY 2023 budget.

Table 2-A compares the proposed FY 2024 expense budget to the adopted FY 2023 expense budget by fund:

Table 2-A

Fund	Adopted Budget FY 2022-23	Proposed Budget FY 2023-24	Percentage Change	Percent of Total Budget
General	$ 30,147,564	$ 31,568,895	4.71%	36.82%
Hotel/Motel Tax	$ 220,000	$ 293,000	33.18%	0.34%
Public Safety Sales Tax	$ 3,973,460	$ 5,697,452	43.39%	6.64%
Parks Sales Tax	$ 35,417,500	$ 1,450,000	-95.91%	1.69%
Debt Service	$ 1,717,777	$ 1,710,326	-0.43%	1.99%
Capital Projects	$ 6,206,000	$ 8,063,400	29.93%	9.40%
TIF Capital Projects	$ 7,841,541	$ 6,395,261	-18.44%	7.46%
Fieldhouse	$ 1,219,428	$ 4,832,718	296.31%	5.64%
Golf Course	$ 1,973,251	$ 2,186,940	10.83%	2.55%
Water	$ 10,814,748	$ 12,179,934	12.62%	14.20%
Sewer	$ 10,303,017	$ 11,368,356	10.34%	13.26%
Total Budget by Fund	**$ 109,834,284**	**$ 85,746,282**	**-21.93%**	**100.00%**

The budgets for all funds except the Parks Sales Tax fund and the TIF Capital Projects fund are increasing as compared to the adopted budget for FY 2023.

Individual funds are like separate accounts or "pools" of money with specific designations and limitations on their usage. The funds are usually created to ensure that the revenues generated from certain sources are used for their intended purposes, preventing the money from being mixed with other general funds. By separating funds based on revenue sources and the restrictions placed on them, it is easier to manage their budgets, track spending, and ensure that money is allocated appropriately for specific purposes as intended by the voters or governing bodies.

This budgeting approach provides transparency and accountability, as it allows the public to understand where the money comes from and how it is being used, ensuring that funds are used responsibly.

Table 2-B compares the proposed FY 2024 expense budget to the adopted FY 2023 expense budget by category:

Table 2-B

Category	Adopted Budget FY 2022-23	Proposed Budget FY 2023-24	Percentage Change	Percent of Total Budget
Personal Services	$ 25,206,211	$ 27,343,791	8.48%	31.89%
Supplies and Materials	$ 3,232,757	$ 3,566,974	10.34%	4.16%
Contractual Services	$ 19,853,238	$ 20,814,175	4.84%	24.27%
Sub-Total Operations	**$ 48,292,206**	**$ 51,724,940**	**7.11%**	**60.32%**
Debt Service	$ 15,121,566	$ 17,177,168	13.59%	20.03%
Capital Outlay	$ 2,079,972	$ 2,032,243	-2.29%	2.37%
Capital Improvements	$ 44,340,542	$ 14,811,931	-66.60%	17.27%
Total Budget	**$ 109,834,284**	**$ 85,746,282**	**-21.93%**	**100.00%**

While the overall expense budget is decreasing in FY 2024, the operating budget that includes personal services, supplies and materials and contractual services is increasing by $3,432,734 or 7.11%

Employee Salaries and Benefits

Table 2-C compares the proposed FY 2024 personal services budget to the adopted FY 2023 personal services budget by account type:

Table 2-C

Account	Adopted Budget FY 2022-23	Proposed Budget FY 2023-24	Dollar Change	Percent Change	Percent of Total Budget
Full-Time Salaries	$ 15,995,639	$ 17,014,824	1,019,185	6.37%	62.23%
Part-Time Salaries	$ 1,106,280	$ 1,595,869	489,589	44.26%	5.84%
Overtime	$ 671,551	$ 655,301	(16,250)	-2.42%	2.40%
FICA	$ 1,114,162	$ 1,205,970	91,808	8.24%	4.41%
Medicare	$ 260,222	$ 282,085	21,863	8.40%	1.03%
LAGERS	$ 1,391,607	$ 1,544,499	152,892	10.99%	5.65%
Health Insurance	$ 3,249,599	$ 3,367,085	117,487	3.62%	12.31%
Dental Insurance	$ 133,117	$ 197,504	64,387	48.37%	0.72%
Life Insurance	$ 75,810	$ 78,819	3,009	3.97%	0.29%
Vision Insurance	$ 24,938	$ 25,080	142	0.57%	0.09%
Health Savings Account	$ 199,800	$ 215,100	15,300	7.66%	0.79%
EAP	$ 6,343	$ 6,606	263	4.14%	0.02%
Unemployment Insurance	$ 50,000	$ 25,000	(25,000)	-50.00%	0.09%
Worker's Compensation Insurance	$ 927,143	$ 1,130,049	202,907	21.89%	4.13%
Total	**$ 25,206,210**	**$ 27,343,791**	**2,137,581**	**8.48%**	**100.00%**

Costs of employee salaries and benefits are budgeted at $27,343,791, an increase of $2,137,581, or 8.48% over the prior year's budget of $25,206,210. Wages and benefits encompass approximately 32.09% of the total budget and 61.27% of the General fund budget, from which most employee costs are funded.

Continuing to invest in employee salaries and benefits is a crucial step in ensuring that employees are fairly compensated and motivated to continue their valuable contributions to the City's success. By striving to maintain market-level salaries and benefits, the City demonstrates its commitment to remaining competitive in the job market. This is essential for retaining existing talented employees and attracting new talent to join the organization.

This budget includes a pay range adjustment of 2.5% for all non-represented positions, effective in October, and a 2.5% increase for employees on their service anniversary that may result in a lump sum payment if the employee is at the top of the pay range. The longevity plan also continues for all non-represented full-time and part-time employees who will receive a 2.5% pay increase at each 5-year service anniversary. Additionally, our commitment to honoring our employees' contracts remains steadfast, with represented employees receiving raises as stipulated in their bargaining unit agreements.

The payroll budget includes a vacancy allowance, which means funds have not been included for five authorized police officer positions that are currently vacant. The reason for not budgeting for these positions is due to the current labor market conditions and the anticipated time it takes to fill these vacant positions. These positions will be filled as soon as possible, and the budget will be reviewed to determine if a budget amendment is needed. Budgeting for a vacancy allowance is a common practice in organizations, especially when hiring for certain positions might take longer than expected due to factors like a competitive job market or specific skill requirements. This approach allows the City to be flexible in managing its budget while ensuring that necessary positions are eventually filled.

The rates for employee health insurance for the current year have remained stable, without any increase. This achievement can be attributed to employee participation in the wellness plan implemented by the organization. Through active participation and commitment to improving their overall health and well-being, the employees have earned valuable credits for the City that mitigated the need for a rate increase in health insurance premiums. Dental insurance premiums did increase, and the City is absorbing the cost so that employee premiums remain unchanged. Workers Compensation is increasing by $202,907 or 21.89%, as a result of the City’s experience modification factor and an increased budget for salaries.

This budget includes 336.13 full-time equivalents which is a net increase of 20.64 positions over the number approved in the FY 2023 budget. The new positions include two Recreation Coordinators, an IT Help Desk Coordinator, and a Staffing Coordinator for Human Resources.

New positions for Blue Surf Bay Waterpark include five full-time positions and 11.64 FTEs for part-time positions. The part-time positions include lifeguards, swimming instructors and a maintenance worker. The changes to authorized positions are detailed in the table below.

Table 2-D summarizes the changes to the full-time equivalent positions in the proposed FY 2024 budget:

Table 2-D
Changes to Full-Time Equivalent Positions

Summary of Full-Time Equivalents:		
Department	**Position**	**FTE Changes**
Adopted 2022-23 Budget FTE's		**315.49**
Parks - Recreation	Recreation Coordinator - Recreation	1
Parks - Vesper Hall	Recreation Coordinator - Vesper Hall	1
Human Resources	Staffing Coordinator	1
Information Technology	Help Desk Coordinator	1
Aquatics	Superintendent of Fieldhouse & Aqua	1
Aquatics	Aquatics Manager	1
Aquatics	Aquatics Supervisor	1
Aquatics	Custodian/Maintenance Worker	1
Aquatics	Customer Service Representative	1
Aquatics - PT	Lifeguards and Instructors	11.64
Subtotal FYE Proposed Changes		20.64
Proposed Budget 2023-24 FTE's		**336.13**

Capital Improvements Program (CIP)

The CIP guides the City in the planning, scheduling, and budgeting for maintenance, replacement, and major improvements related to City assets and infrastructure. It outlines expenditures, allocates existing funds, and anticipates future revenues to rehabilitate, restore, improve, and add to the City's infrastructure.

Each year, City staff develops a CIP forecast for the next five fiscal years. The process begins annually in December and usually concludes in late spring with its adoption by the City Council. This year's CIP was adopted by the City Council on June 5, 2023.

The proposed CIP for FY 2024 through FY 2028 identifies many potential CIP projects totaling $174.5 million of which $97 million are funded and $77.5 million are unfunded. Although projects are recommended and adopted by the City Council each year, the CIP is only a proposed plan. Therefore, the CIP may be adjusted after adoption in order to reflect altered or emerging priorities of the City Council as well as any changes in available funds.

The proposed budget for capital improvements and outlay for FY 2024 recommends capital expenditures totaling $16,844,174. Highlights of the approved amount include:

- $5 million for Wyatt Road East
- $2.05 million for the Pavement Management Program
- $1 million for Police Department Training/Vehicle Processing
- $1.7 million for capital outlay

Table 2-E summarizes the proposed Capital Improvements and Capital Outlay for FY 2024:

Table 2-E

Improvement Type	Adopted Budget FY 2022-23	Proposed Budget FY 2023-24	Percent of Capital Budget
Parks and Recreation	$ 35,417,500	$ 1,640,000	10%
Public Safety	$ 176,822	$ 1,100,000	7%
Street Improvements & Equipment	$ 6,056,000	$ 8,063,400	48%
Sanitary Sewer System	$ 1,658,000	$ 2,358,800	14%
Water System	$ 1,032,220	$ 1,649,731	10%
Capital Outlay and Equipment	$ 2,079,972	$ 2,032,243	12%
Total Improvements	**$ 46,420,514**	**$ 16,844,174**	**100%**

Please see the CIP section for detailed information on the adopted CIP and Budget in Brief section in the budget document for a detailed list of capital outlay items.

Total General Fund Budget Summary

FY 2024 General Fund Revenues

Table 3-A compares the proposed FY 2024 General Fund Revenues to adopted FY 2023 General Fund Revenues:

Table 3-A

Revenue Source	Adopted Budget FY 2022-23	Proposed Budget FY 2023-24	Percent Change	Percent of Total Budget
Taxes	$ 19,824,392	$ 21,163,144	6.75%	66.41%
Administrative Charges	$ 2,105,084	$ 2,147,395	2.01%	6.74%
Licenses and Permits	$ 1,562,587	$ 1,183,580	-24.26%	3.71%
Other Government Sources	$ 3,925,939	$ 4,271,742	8.81%	13.40%
Charges for Services	$ 1,549,372	$ 1,602,844	3.45%	5.03%
Fines and Forfeits	$ 632,625	$ 440,289	-30.40%	1.38%
Interest Income	$ 182,200	$ 571,525	213.68%	1.79%
Other	$ 326,269	$ 404,438	23.96%	1.27%
Transfers In	$ 89,093	$ 83,939	-5.79%	0.26%
Total General Fund Revenues	**$ 30,197,562**	**$ 31,868,895**	**5.53%**	**100%**

Some highlights from the proposed FY 2024 revenues in the General Fund are:

- General Fund revenues are projected to increase by 5.53% or $1,671,333.
- Taxes are projected to increase by $1,338,752 or 6.75% over the FY 2023 budget. Sales taxes are projected to increase by 4.91% and the new 3% recreational marijuana sales is estimated to generate $250,000 in sales tax.
- Fees and permits are projected to decrease by $379,008 or 24% over the FY 2023 budget due to lower projected revenues for building permits.
- Charges for services are projected to increase by $53,472 or 3.45% over budget. This change is a result of the growth in Parks and Recreation youth sports programs.

- Fines and forfeits are projected to decrease by $192,336 or 30% over the FY 2023 budget continuing the trend of reduced revenue from court fines.
- Interest income is projected to increase by $389,325 or 214% over the FY 2023 budget due to receiving higher rates on investments.

FY 2024 General Fund Expenditures

Total budgeted expenditures and transfers in the General Fund are estimated at $34,868,895 an increase of $3,521,333 or 11.23% from the adopted FY 2023 expenditures and transfers. Most of this increase is due to a $3 million transfer to the Capital Projects Fund for the construction of Wyatt Road East.

Table 3-B compares the proposed FY 2024 General Fund expenditure budget to the Adopted FY 2023 expenditure budget:

Table3-B

Category	Adopted Budget FY 2022-23	Proposed Budget FY 2023-24	Percentage Change	Percent of Operating Budget
Personal Services	$ 20,456,609	$ 21,364,965	4.44%	61.27%
Supplies and Materials	$ 2,201,127	$ 2,403,585	9.20%	6.89%
Contractual Services	$ 6,730,776	$ 6,892,845	2.41%	19.77%
Capital Outlay	$ 759,050	$ 907,500	19.56%	2.60%
Transfers Out	$ 1,200,000	$ 3,300,000	175.00%	9.46%
General Fund	**$ 31,347,562**	**$ 34,868,895**	**11.23%**	**100.00%**

General Fund Reserve Information

The City's General Fund Reserve Policy is currently 25% of General Fund operating expenditures. In July 2021, the City Council amended the Governmental Fund Balance Policy that complies with Governmental Accounting Standards Board (GASB) Statement No. 54. The adopted reserve calculation in the policy is based upon the following goals:

1. Compliance with GASB Statement No. 54
2. Provide the capacity to provide sufficient cash flow for daily operating needs
3. Secure and maintain investment grade credit ratings
4. Offset economic downturns or revenue shortfalls and provide funds for unforeseen expenditures related to emergencies

In addition to reserves of 25%, each year 50% of the growth in unassigned fund balance will be allocated to the Pavement Management Program. The reserve total amount for the FY 2024 budget year is estimated at $7,665,349.

Table 3-C provides additional projected fund balance, designation, and reserve information for the General Fund:

Table 3-C

General Fund	Projected Fund Balance Ending Sept. 30,2024
Non-spendable & Restricted	$2,300,000
25% Reserves	$7,665,349
Other Assigned & Committed Funds	$5,739,103
Unassigned	$1,700,000
Total Fund Balance	**$17,404,452**

Conclusion

This executive summary includes only a few of the highlights of the entire budget. Other notable and significant budgetary changes are provided in the department budget summaries for each department and program. The detailed projections for revenues and expenditures are also included by fund and category.

I would like to extend my gratitude and appreciation to the leadership team and Lori Turner for their unwavering commitment and invaluable contributions to the development of this balanced budget for the fiscal year 2023-24. Their expertise and guidance have navigated us through many challenges and complexities.

Sincerely,

Christine Cates

Christine Cates
City Administrator

BLUE SPRINGS CITY COUNCIL & LEADERSHIP TEAM

CITIZENS

CITY COUNCIL



Jerry Kaylor
Dist 1



Chris Lievsay
Dist 2



Ron Fowler
Dist 3



Carson Ross
Mayor



Galen Ericson
Dist 1—MPT



Kent Edmondson
Dist 2



Susan Culpepper
Dist 3



David Watson
Communications Mgr.



Christine Cates
Interim City Administrator



Jason Norbury
Economic Dev.



Sarah Carnes
City Attorney



Christine Cates
Deputy City Administrator

- Budget
- Municipal Court



Bob Muenz
Chief of Police

- Administration
- Comm. Services Bureau
- Investigative Services
- Operations



Tom Degenhardt
Public Works

- Engineering
- Utilities
- Streets
- Fleet Maintenance
- Sewer Treatment



Mike Mallon
Community Dev.

- Business Services
- Planning
- GIS Mapping
- Codes Admin.



Dennis Dovel
Parks & Recreation

- Administration
- Fieldhouse
- Park Maintenance
- Golf Course
- Vesper Hall Senior
- Recreation
- Building Maintenance



Karen Van Winkle
Finance

- Utility Billing
- Accounting



William Jakubec
Information Tech



Amy Willyard
Human Resources



Sheryl Morgan
City Clerk

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Blue Springs
Missouri

For the Fiscal Year Beginning

October 01, 2022



Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Blue Springs, Missouri for its annual budget for the fiscal year beginning October 1, 2022. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device. This award is valid for a period of one year only.

BILL NO. 5124, as amended

Introduced by Councilmember Culpepper ORDINANCE NO. 5254

AN ORDINANCE APPROVING, ADOPTING AND APPROPRIATING THE ANNUAL OPERATING AND CAPITAL BUDGETS OF THE CITY OF BLUE SPRINGS, MISSOURI, FOR THE FISCAL YEAR OCTOBER 1, 2023 – SEPTEMBER 30, 2024

WHEREAS, in accordance with Section 7.2 of the City Charter, the City Council does hereby adopt the Budget for the 2023-24 Fiscal Year, including proposed income, proposed operating expenditures, and proposed capital expenditures; and,

WHEREAS, total proposed expenditures shall not exceed the total of estimated income plus any surplus anticipated to be on hand at the end of the 2022-23 fiscal year; and,

WHEREAS, the City Council has held a Public Hearing for public comment and input on September 5, 2023, for the October 1, 2023 - September 30, 2024, Proposed Annual Budget as required by Section 7.5 of the City Charter;

BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BLUE SPRINGS, MISSOURI, as follows:

SECTION 1. The Annual Budget of $85,746,282, including organizational salary schedule, operating and expenses accounts for staff, boards and commissions, and the City Council, debt service fund accounts, special revenues funds, enterprise funds, capital projects funds and a Capital Improvements Program (CIP) of the City of Blue Springs, Missouri, for the fiscal year commencing October 1, 2023, and ending September 30, 2024, as submitted by the City Administrator and incorporated herein by reference, as if fully set out in this Ordinance, is hereby approved.

Fund	Appropriation Amount
General Fund	$ 31,568,895
Hotel/Motel Tax Fund	$ 293,000
Public Safety Sales Tax Fund	$ 5,697,452
Parks Sales Tax Fund	$ 1,450,000
Debt Service Fund	$ 1,710,326
Capital Projects Fund	$ 8,063,400
TIF Capital Projects Fund	$ 6,395,261
Fieldhouse/Aquatics Fund	$ 4,832,718
Golf Course Fund	$ 2,186,940
Water Fund	$ 12,179,934
Sewer Fund	$ 11,368,356
TOTAL	$ 85,746,282

SECTION 2. The Interim City Administrator is hereby authorized to expend the funds as set forth in said Budget.

SECTION 3. This Ordinance shall be in full force and effect from and after October 1, 2023.

SECTION 4. Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Resolution, as determined by the City Clerk and City Attorney, may be corrected with the endorsement of the City Administrator without the need to come before the City Council.

PASSED by the City Council of the City of Blue Springs, Missouri, and approved by the Mayor of Blue Springs, this 18th day of September 2023.

CITY OF BLUE SPRINGS

Carson Ross, Mayor

ATTEST:

Sheryl Morgan, City Clerk

1st Reading: September 5, 2023
2nd Reading: September 18, 2023


THE CITY OF BLUE SPRINGS
MISSOURI

BUDGET IN BRIEF

City of Blue Springs, Missouri

October 1, 2023 - September 30, 2024

The Fiscal Year 2023-24 budget for the City of Blue Springs is the fiscal plan for this city for the next year. City Departments have set forth the goals and objectives they want to accomplish, including services and capital improvement projects.

Revenues

- The City of Blue Springs receives revenues from several sources, including property taxes, sales taxes, utility franchise fees, licenses fees, fines, charges for services, grants from other governmental agencies, donations, water sales and sewer services.

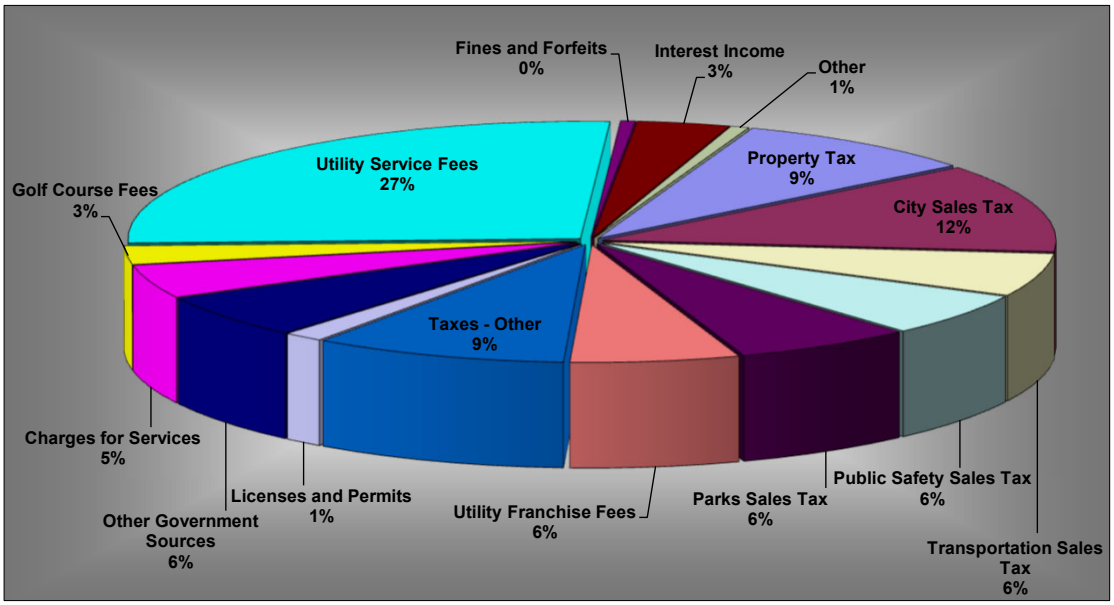
- Some of our largest revenue sources include:
  - $11,061,957 Water Sales
  - $10,676,582 Sewer Service
  - $10.169.395 1% City Sales Tax
  - $7,331,185 Property Taxes
  - $6,479,614Tax Increment Finance Tax (TIF)
  - $5,289,565 Parks Sales Tax
  - $5,028,390 Utility Franchise Fees
  - $5,027,007 Other Government Sources
  - $4,926,917 Public Safety Sales Tax
  - $4,921,673 Transportation Sales Tax

- Overall revenues are expected to increase in nearly every category next year. General Fund is projected to increase by 5.53% or $1,671,333. Licenses and Permits and Fines and Forfeits are projected to decrease compared to the adopted FY 2022-23 budget.

- The General Fund balance is required to stay at or above an amount equal to 25 percent of General Fund operating expenditures to provide for a 25 percent Emergency Reserve Fund. In addition, reserves of 25% each year, 50% of the growth in unassigned fund balance will be allocated to the Pavement Management Program each year. The 2023-24 budget projects an Emergency and Budget Stabilization Fund amount of $7,665,349 and anticipates fund balance will exceed this amount.

Where the Money Comes From

Revenue by Source



Fiscal Year 2023-24

Property Tax	$	7,331,185
City Sales Tax	$	10,169,395
Transportation Sales Tax	$	4,921,673
Public Safety Sales Tax	$	4,926,917
Parks Sales Tax	$	5,289,565
Utility Franchise Fees	$	5,028,390
Taxes - Other	$	7,531,480
Licenses and Permits	$	1,183,580
Other Government Sources	$	5,027,007
Charges for Services	$	3,829,054
Golf Course Fees	$	2,129,276
Utility Service Fees	$	22,175,313
Fines and Forfeits	$	440,289
Interest Income	$	2,772,174
Other	$	545,404
Use of Cash Reserves	$	2,445,580
Total	**$**	**85,746,282**

Expenditures

Expenditures for the City of Blue Springs in the Fiscal Year 2023-24 will total $85,746,282.

- The Expenditures include funding for:
  - personal services costs (salaries and benefits)
  - supplies and materials
  - contracted services
  - debt service payments (principal and interest)
  - capital outlay for equipment, vehicles, and computer enhancements, and
  - capital improvement projects

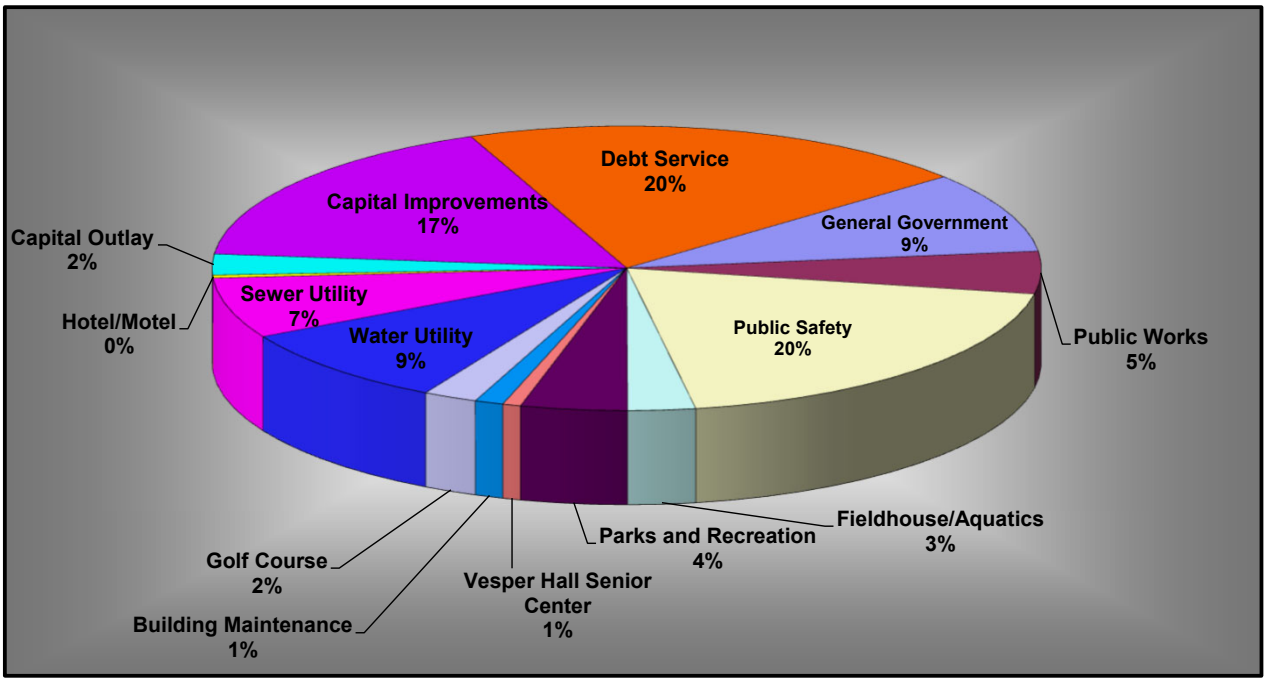
- The City has 336.13 Full-time Positions (including all full-time and part-time employees). The FTEs has increased by 20.64 positions compared to the 2022-23 adopted budget. The new positions include two Recreation Coordinators, IT Help Desk Coordinator, and a Staffing Coordinator for Human Resources.
  New positions for Blue Surf Bay Waterpark include five full-time positions and 11.64 FTEs for part-time positions. The part-time positions include lifeguards, swimming instructors and a maintenance worker.

- Capital Improvement expenditures focus on the following priority areas:
  - Sanitary Sewer and Water System Maintenance
  - Parks Deferred Maintenance
  - Pavement Maintenance Program

- Other major expenditure line items include Wholesale Water Purchases, Purchased Sewer Services, Facility Utilities, Street Light Utilities, Park Maintenance Supplies, Training, Fuel, Patrol Car Replacement, Street Maintenance Materials and Prisoner Expenses.

Where the Money Goes

Expenditures by Function



Fiscal Year 2023-24

General Government	$	7,900,894
Public Works	$	4,126,542
Public Safety	$	16,653,545
Fieldhouse/Aquatics	$	2,256,078
Parks and Recreation	$	3,555,663
Vesper Hall Senior Center	$	605,462
Building Maintenance	$	956,017
Golf Course	$	1,806,290
Water Utility	$	7,677,203
Sewer Utility	$	5,894,246
Hotel/Motel	$	293,000
Capital Outlay	$	2,032,243
Capital Improvements	$	14,811,931
Debt Service	$	17,177,168
Total	**$**	**85,746,282**

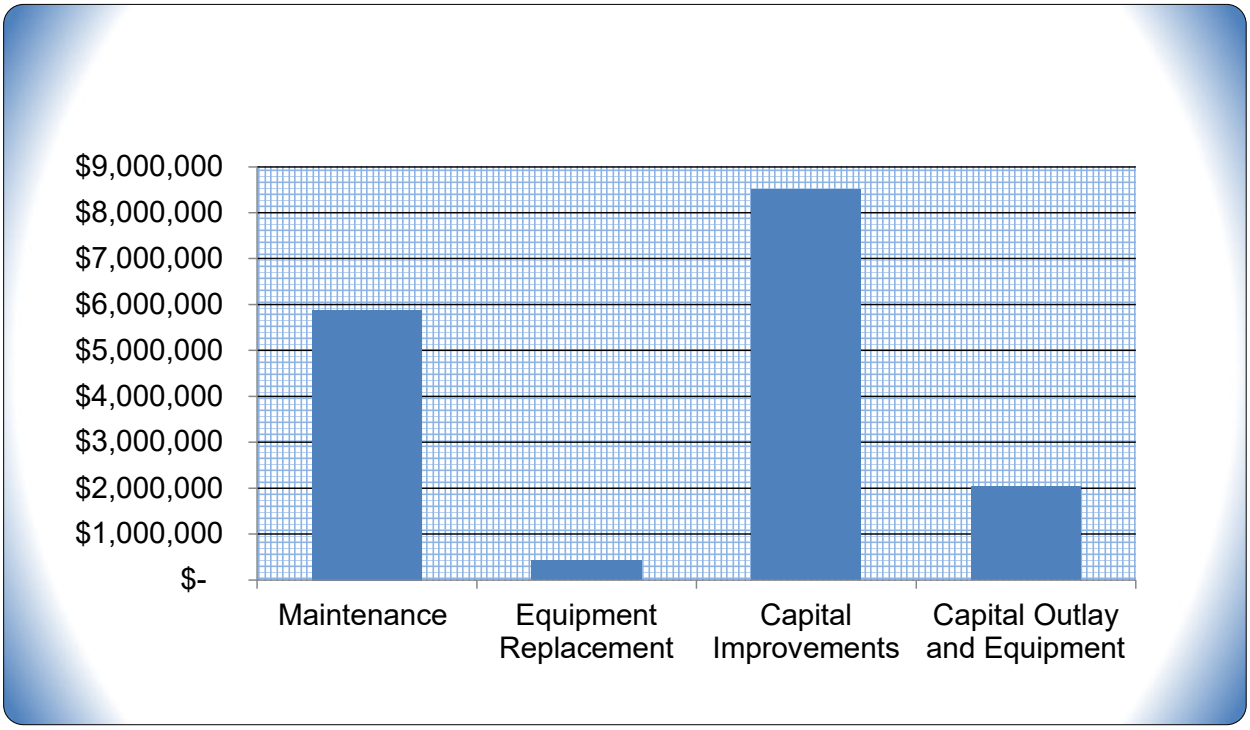
Capital Improvements

Total Expenditures: $16,844,174

Maintenance		**$**	**5,880,731**
CD-01	Comprehensive Plan Update	$	250,000
PR-01	Burris Old Mill Park Renovation	$	150,000
PR-04	Adams Pointe Golf Club Improvements	$	100,000
PR-13	Keystone Park Train Replacement	$	800,000
PR-20	Ward Park Improvements	$	400,000
PS-14	Police Department Painting	$	100,000
SAN-07	Citywide Maintenance	$	1,000,000
ST-06	Pavement Maintenance Program	$	2,050,000
ST-44	Concrete Repair and Maintenance	$	214,200
STM-06	Stormwater Maintenance	$	100,000
WA-12	Miscellaneous Watermain Maintenance	$	500,000
WA-14	Water Tank Maintenance Contract	$	216,531
Equipment Replacement		**$**	**421,000**
FH-01	Replacement of Fitness Cardio Equipment	$	190,000
SAN-20	Hydraulic Track Loader	$	59,000
ST-24	Snow Plow / Dump Truck	$	172,000
Capital Improvements		**$**	**8,510,200**
BF-19	Public Utilities Building -Phase II	$	1,833,000
PS-15	Police Department Training/Vehicle Processing Building	$	1,000,000
SAN-19	Sewer Infrastructure Deployment	$	200,000
ST-18	Wyatt Road East, 7 Highway to Adams Dairy Parkway	$	5,000,000
ST-SDWK	Sidewalk Infill	$	277,200
WA-17	Water Infrastructure Deployment	$	200,000
Capital Outlay and Equipment		**$**	**2,032,243**
Golf Course		$	42,000
Information Technology		$	70,000
Parks Maintenance		$	320,500
Police Operations Bureau		$	352,000
Public Safety Sales Tax Information Technology		$	2,500
Public Safety Sales Tax Administration		$	130,500
Public Safety Sales Tax Investigative Services Bureau		$	52,000
Public Safety Sales Tax Operations Bureau		$	374,743
Recreation		$	5,000
Sewer Operations		$	200,000
Sni-A-Bar		$	70,000
Street Maintenance		$	160,000
Water Operations		$	175,000
Water Maintenance		$	78,000

Capital Improvements

Type of Improvement

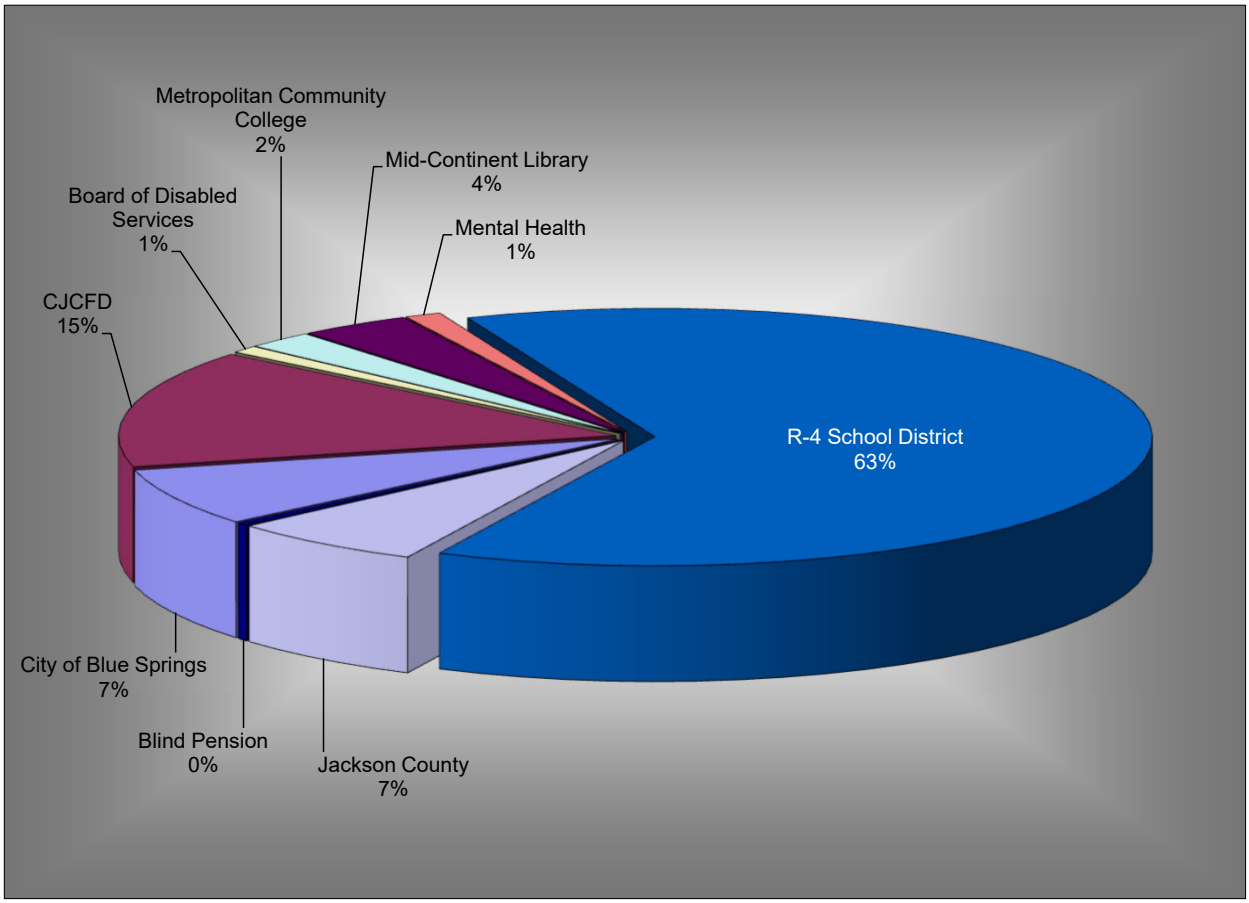


Fiscal Year 2023-24

Maintenance	$	5,880,731
Equipment Replacement	$	421,000
Capital Improvements	$	8,510,200
Capital Outlay and Equipment	$	2,032,243
Total	**$**	**16,844,174**

Where Your Tax Dollars Go

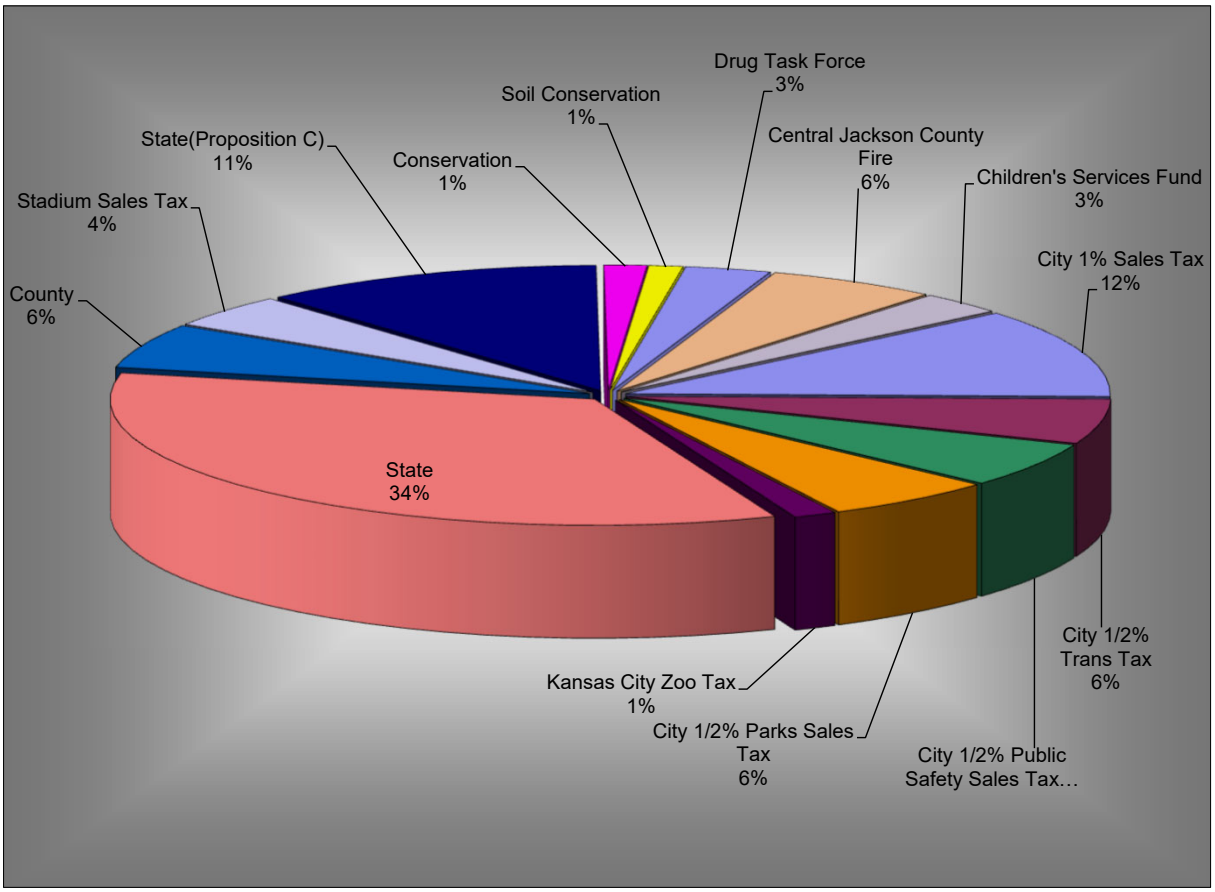
Property Tax Revenue Distribution



The 2023 property tax rate is $8.0017 per $100 assessed valuation. The City's portion of the $8.0017 is $0.5759. Of the $0.5759, $0.4259 goes to the General Fund for general government purposes and $.15 pays debt service on general obligation bonds in the General Obligation Bond Debt Service Fund.

Where Your Tax Dollars Go

Sales Tax Revenue Distribution



The 2023 City sales tax rate is 8.725 % of gross sales. The City's portion of the 8.725 % is 1 percent. This is the largest general government revenue source for the City, and is used to finance general government and capital improvements. In addition, there is a .5 percent Transportation Sales Tax, which is used solely to finance transportation improvements, such as streets, a .5 percent Public Safety Sales Tax, which is used solely to finance Public Safety operations and a .5 percent Park Sales Tax, which is used solely to finance park improvements.

Summary of Available Net Assets

Fund	Total Estimated Available Net Assets 10/01/23	Projected Revenues	Budgeted Expenditures	Operating Transfer In(Out)	Total Estimated Available Net Assets 9/30/24
General Fund	$ 20,404,453	$ 29,637,561	$ 31,568,895	$ (1,068,666)	$ 17,404,453
G.O. Bond Debt Service	$ 2,354,974	$ 1,850,582	$ 1,710,326	$ -	$ 2,495,231
Capital Projects	$ 839,632	$ 4,960,673	$ 8,063,400	$ 3,250,000	$ 986,905
TIF Capital Projects	$ 6,452,349	$ 6,611,742	$ 6,395,261	$ (30,635)	$ 6,638,197
Fieldhouse/Aquatics	$ 1,375,163	$ 2,326,885	$ 4,832,718	$ 2,386,640	$ 1,255,970
Park Sales Tax	$ (1,514,209)	$ 5,863,482	$ 1,450,000	$ (2,210,794)	$ 688,479
Golf Course	$ 655,747	$ 2,137,474	$ 2,186,940	$ 50,000	$ 656,281
Water Utility	$ 17,717,323	$ 11,780,771	$ 12,179,934	$ (795,204)	$ 16,522,955
Sewer Utility	$ 15,103,544	$ 12,361,289	$ 11,368,356	$ (1,352,192)	$ 14,744,286
Hotel/Motel Tax	$ 1,286,420	$ 690,293	$ 293,000	$ (196,672)	$ 1,487,042
Public Safety Sales Tax	$ 7,321,724	$ 5,079,949	$ 5,697,452	$ -	$ 6,704,222
Internal Service Fleet Maintenance Transfer	$ -	$ -	$ -	$ (32,478)	$ (32,478)
Totals	**$ 71,997,120**	**$ 83,300,702**	**$ 85,746,282**	**$ -**	**$ 69,551,543**

City of Blue Springs
Budget Summary Fiscal Year 2023-24

Revenues

By Source:		
Property Tax	$	7,331,185
City Sales Tax	$	10,169,395
Transportation Sales Tax	$	4,921,673
Public Safety Sales Tax	$	4,926,917
Park Sales Tax	$	5,289,565
Utility Franchise Fees	$	5,028,390
Taxes - Other	$	7,531,480
Licenses and Permits	$	1,183,580
Other Government Sources	$	5,027,007
Charges for Services	$	3,829,054
Utility Service Fees	$	22,175,313
Golf Course Fees	$	2,129,276
Fines and Forfeits	$	440,289
Interest Income	$	2,772,174
Other	$	545,404
Use of Cash Reserves	$	2,445,580
Total Projected Revenues	**$**	**85,746,282**

Tax Rates (As of November 1, 2023)		
Property Tax per $100 assessed valuation:		
City of Blue Springs	$	0.5759
Central Jackson County Fire	$	1.1847
Board of Disabled Services	$	0.0716
Metropolitan Community College	$	0.1780
Mid-Continent Library	$	0.2911
Mental Health	$	0.0953
R-4 School District	$	5.0635
Jackson County	$	0.5116
Blind Pension	$	0.0300
Total	**$**	**8.0017**

Sales Taxes per $1.00 in sales:		
City 1% Sales Tax	$	0.01000
City 1/2% Transportation Sales Tax	$	0.00500
City 1/2% Public Safety Sales Tax	$	0.00500
City 1/2% Parks Sale Tax	$	0.00500
Kansas City Zoo Tax	$	0.00125
State	$	0.03000
County	$	0.00500
Central Jackson County Fire	$	0.00500
Stadium Sales Tax	$	0.00375
State (Proposition C)	$	0.01000
Conservation	$	0.00125
Soil Conservation	$	0.00100
Drug Task Force	$	0.00250
Children's Services Fund	$	0.00250
Total	**$**	**0.08725**

Expenditures

Expenditures by Function		
General Government	$	7,900,894
Public Works	$	4,126,542
Public Safety	$	16,653,545
Fieldhouse/Aquatics	$	2,256,078
Parks and Recreation	$	3,555,663
Vesper Hall Senior Center	$	605,462
Building Maintenance	$	956,017
Golf Course	$	1,806,290
Water Utility	$	7,677,203
Sewer Utility	$	5,894,246
Hotel / Motel	$	293,000
Total	**$**	**51,724,940**

Operating Expenditures by Category		
Personal Services	$	27,343,791
Supplies and Materials	$	3,566,974
Contracted Services	$	20,814,175
Total	**$**	**51,724,940**

Capital Improvement Expenditures		
Community Development	$	250,000
Parks	$	1,640,000
Public Safety	$	1,100,000
Streets	$	7,813,400
Sanitary Sewer	$	2,358,800
Water System	$	1,649,731
Capital Outlay	$	2,032,243
Total	**$**	**16,844,174**

Debt Service Expenditures		
General Obligation Debt	$	1,710,326
Fieldhouse/Aquatics	$	2,386,640
Golf Course Debt	$	338,650
Public Safety Sales Tax Debt	$	1,373,513
TIF Capital Projects	$	5,922,731
Grain Valley / Tri-County	$	2,600,000
Sewer	$	2,845,309
Total	**$**	**17,177,168**

Total Budgeted Expenditures	**$**	**85,746,282**


THE CITY OF BLUE SPRINGS
MISSOURI

BUDGET MANUAL GUIDE

This budget document was prepared with two major objectives in mind: first, to present a document that is easy to read and understand by citizens, and secondly, to prepare a fiscal plan that can be utilized by the City Council and City Management to attain their goals and objectives in providing quality services at a reasonable cost to the citizens of Blue Springs.

The City of Blue Springs is in compliance with the Government Finance Officers Association (GFOA) guidelines for budget presentation. The guidelines set forth by GFOA ultimately allowed the City to meet both of the objectives previously mentioned. This budget will continue to meet the requirements as:

A Policy Document
A Operations Guide
A Financial Plan
A Communications Device

The Budget document is prepared to provide information about the City, both financial and operational, from a variety of perspectives and degree of detail. The City's goal is to set plans and then to control the plan that has been initiated. The budget is one of the primary tools for setting and monitoring fiscal and program policies. When reading this document, it is useful to remember that it has been developed based on both organizational structure and financial structure.

In separate sections, the following information is provided:

Introduction – Includes the City Administrator's Budget Message, Organizational Chart, Distinguished Budget Award, and Ordinance Adopting the Budget.

Budget in Brief – Includes an overview of the Budget. This section highlights things such as Revenues, Expenditures, Capital Improvements, Tax Rates, and Debt Service Expenditures.

General Information – Includes the Budget Manual Guide, Budget Calendar, City funds and their descriptions, Facts & Figures, Financial Policies, Budgetary Basis and Controls, Accounting Principles, History and Demographic Statistics.

Budget Summaries – Includes Summary of Operating Statement that is divided up by Funds, which includes Revenues, Expenditures, Other Financing Sources and Available Net – End of the Year. A summary of Operating Expenditures is also provided.

Budget by Department – The departmental budgets, which are subdivided into divisions to account for the costs associated with specific activities or to account for the use of funds received from specific revenue sources. Each department is divided into seven major categories for comparative purposes.

Mission & Service Description – Describes the mission and duties of the department. A departmental goal is a broad statement of that department's mission. It is a statement that explains the reason for the existence of the department and establishes its direction.

Objectives – An objective is a specific, measurable achievement that an activity seeks to accomplish within a given time frame. Each objective is developed with a performance measure linked directly to it. The number of objectives will depend upon the size of the department and the number of different types of functions or services it performs.

Performance Measures – Performance measures are the results of an activity that can be measured and are linked directly to the Objectives.

Expenditures by Appropriation Unit - Each department has listed 2020-21, 2021-22 actual expenditures, 2022-23 adopted budget and the 2023-24 estimated budget and are divided into 5 major categories for comparative purposes.

- Personal Services – Includes wages, fringe benefits, and employee related expenses.
- Supplies and Materials – Includes office supplies, operating supplies, fuels and lubricants, etc.
- Contractual Supplies – Includes professional, training and education, contracted repairs, utilities, etc.
- Capital Outlay – Includes vehicles, and equipment. Equipment costs up to $49,999 with a useful life greater than one year are considered capital outlay and are included in the operating budget.
- No. of Full-Time Equivalent Positions –Lists the number of employees employed in that division.

Expenditure by Fund – Indicates the fund that provides funding for the division.

Department Goals – A goal is a statement of what the department is intending to accomplish, to help focus attention on what services a department provides; helps broaden discussion about departments beyond by what they spend during that current fiscal year. City goals set the overall direction for the City, and as such, focus on priorities of program support and development. Goals ensure greater communication both internally and externally. Equally important, the goals have helped increase the City's accountability by providing the public with enhanced information about City services.

Capital Improvements – Capital Improvement Program is a five-year planning period for the City for long-term maintenance, equipment replacement, and capital investments with expenditures greater than $50,000.

Revenue Information – All revenue sources in the City budget have been incorporated into this section of the budget. This section includes the Revenue Policy, projections, description of all revenue sources, summary pages of major revenues that represent at least seventy-five (75) percent of the total revenue for all funds, and detailed revenue spreadsheets for each fund.

Appendices – The following are highlighted in this section. Internal service Fund which is the City's Fleet Maintenance Department; they provide maintenance, repairs, fuel, and disposition of City vehicles and equipment as well interdepartmental support services: Personnel Information section you will find total of employees listed by department along with a chart with pay and salary structure: Debt Service gives you the City's Debt Service Schedule with tables listing the annual payments necessary to meet the debt service requirements: The City's assessed valuation and tax rates can be found here: Long-Term Financial Planning uses forecasts to provide insite into future financial capacity for the next 5 years: General Fund Revenue and Expenditure History will provide you with the last ten years of Revenue and Expenditure information: Budget Glossary section includes common acronym terms and definition of terms used throughout the budget document.

This budget document contains narratives that are simple and understandable, including graphs and charts for emphasis. The final adopted annual budget available and continues to be available for public inspection at various locations including the Public Libraries, City Clerk's office, and City of Blue Springs website (www.bluespringsgov.com).

FY 2023-24 Budget Development Calendar

October 2022

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November 2022

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December 2022

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January 2023

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February 2023

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March 2023

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February 2023

2/24 Budget manual completed and ready for final review

March 2023

3/17 Complete Budget worksheets

3/21 Budget kickoff meeting - Director's Meeting

3/24 Distribute budget manual, instructions, expenditure, and revenue projections to department

3/27–3/31 Administration available to provide assistance and answer budget questions

April 2023

4/3-4/14 Administration available to aid and answer budget questions

4/17 Distribute Budget Manual department pages with performance measures and goals information to departments

4/21 Department revenue and expenditure budget submitted to Administration

4/21-4/28 Administration review budget information. Reconcile all budget numbers, changes, verify spreadsheet data, and prepare summary and detail reports

4/28 Complete personnel budget

4/28 Department performance measures and goals submitted to Administration

May 2023

5/8 - 5/31 Department budget meetings and mid-year review with Administration

June 2023

6/1-6/30 Begin development of budget message and document

July 2023

7/7 Administration meets with departments to discuss budget message and submittal (Tentative)

7/14 Budget document completed

August 2023

8/1 **Budget submitted to City Council (legal requirement per charter)**

8/14 City Council-Budget Work Session (tentative)

September 2023

9/5 First reading (Labor Day holiday on Monday)

9/18 2nd reading & Adoption of Budget Ordinance

October 2023

10/1 Fiscal Year 2023-24 Begins

April 2023

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May 2023

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June 2023

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July 2023

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August 2023

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September 2023

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City of Blue Springs, Missouri
Fiscal Year 2023-24

THIS DOCUMENT INCLUDES THE FOLLOWNG FUNDS:

GENERAL FUND – principal fund for the City and accounts for all financial transactions not accounted for in other funds.

HOTEL/MOTEL TAX SPECIAL REVENUE FUND – accounts for the accumulation and disbursement of the City's 6.5% hotel/motel occupancy tax.

PUBLIC SAFETY SALES TAX FUND – accounts for the accumulation and disbursement of the City's ½ cent Public Sales Tax that can only be used for public safety purposes.

GENERAL OBLIGATION DEBT SERVICE FUND – accounts for the accumulation of resources for, and the payment of principal, interest and other related costs of the City's general obligation (G.O.) bonds.

CERTIFICATES OF PARTICIPATION – accounts for the accumulations of resources for, and the payment of principal, interest, and other related costs of the City's Certificates of Participation.

CAPITAL PROJECTS FUND – accounts for resources used for the acquisition and/or construction of capital facilities, except those accounted for in enterprise funds.

T.I.F. CAPITAL PROJECTS FUNDS – established for the Tax Increment Financing (T.I.F.) for Adams Farm TIF, Copperleaf Village TIF, Fall Creek TIF, Highway 7 & 40 Project A TIF, Highway 7 & 40 Project B TIF, Highway 7 & 40 Project C TIF, White Oak TIF, White Oak A TIF, Wood Chapel TIF.

FIELDHOUSE/AQUATICS FUND – accounts for indoor recreational space related to all recreation activity services and the Aquatics Center Blue Surf Bay Waterpark. All activities to provide these services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, and financing.

PARKS SALES TAX FUND - accounts for the accumulation and disbursement of the City's ½ cent Parks Sales Tax that is dedicated to deferred maintenance of the City's park system.

GOLF COURSE FUND – accounts for all golf activity services related to the City golf course plus professional shop sales. All activities to provide such services are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service.

WATER UTILITY FUND – accounts for the provision of water services to residents of the City. All activities necessary to provide such service are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing collection.

SEWER UTILITY FUND - accounts for the provision of sewer services to residents of the City. All activities necessary to provide such service are accounted for in this fund, including, but not limited to, administration, operations, maintenance, financing and related debt service, and billing collection.

FLEET MAINTENANCE FUND – internal service fund accounting for maintenance of City-owned vehicles and equipment.

FACTS & FIGURES

2023-24 BUDGET

* Total Recommended Operating Budget…….. **$51,724,940**
* Total Overall Budget…….. **$85,746,282**
* Recommended General Fund Operating Budget……. **$31,568,895**
* Major Source of Revenue (City 1% Sales Tax) ……..... **$10,169,395**
* 34 Percent of General Fund Tax Revenues come from Sales Taxes
* Property taxes totaling $5,601,063 provides 19 percent of total General Fund Revenues
* The City's total work force:
  Full-time and part-time..... …**336.13**
* The largest department budget is Public Safety……. …**$17,389,664**
* The largest capital project appropriation is $5,000,000 for Project ST-18 Wyatt Road East, 7 Highway to Adams Dairy Parkway
* Total capital outlay budgeted in all funds…….. **$2,032,243**

FINANCIAL POLICIES

PURPOSE

The City of Blue Springs has an important responsibility to its citizens to carefully account for public funds, to manage municipal finances wisely and to plan the adequate funding of services and facilities desired and needed by the public.

Our fiscal policy has specific objectives designed to ensure our continued fiscal well-being. These objectives are:

- To protect the governing body's policy-making ability by ensuring that important policy decisions are not controlled by financial problems or emergencies.
- To enhance the City Council's policy-making ability by providing accurate information on program and operating costs.
- To assist the sound management of the City government by providing accurate and timely information on current and anticipated financial conditions.
- To provide sound principles to guide the important decisions of the City Council and of management which have significant fiscal impact.
- To set forth-operational principles which minimize the cost and financial risk of government consistent with the services desired by the public.
- To employ revenue policies which prevent undue or unbalanced reliance on any one source; which distribute the cost of municipal services fairly and which provide adequate funds to operate desired programs.
- To provide and maintain essential public facilities, utilities, and infrastructure.
- To protect and enhance the City's credit rating.
- To ensure the legal use of all City funds through efficient systems of financial security and internal control.

REVENUE POLICY

A diversified and stable revenue system will be maintained to shelter the government from short run fluctuations in any one-revenue source.

- Revenues for the next six (6) years will be projected and updated annually.
- Each existing and potential revenue source will be re-examined annually to ensure that they are kept current.
- One-time revenues will be used only for one-time expenditures. The City will avoid using temporary revenues to fund mainstream services.
- All revenue forecasts shall be conservative.
- Regular reports comparing actual to budgeted revenues will be prepared by Administration and presented to the Mayor and the City Council and the City Administrator to keep them abreast of the City's revenues.
- The City will maintain a high collection rate (ninety-five percent plus), consistent with the marginal cost of collection.
- All City funds shall be (a) safely invested, (b) with a sufficient level to liquidity to meet cash flow needs, and (c) invested at the maximum yield possible being safely invested with a sufficient level to liquidity to meet cash flow needs. One hundred percent (100 percent) of all idle cash will be continuously invested.
- The City will maximize the utilization of user charges in lieu of ad valorem taxes for services that can be individually identified and where the costs are directly related to the level of service. User fees shall be adjusted each year to reflect cost increases or decreases.

OPERATING BUDGET POLICY

Current operating expenses shall not exceed current operating revenues.

Regular reports comparing actual to budgeted expenditures will be prepared and presented to the Mayor and the City Council and the City Administrator to keep them abreast of the City's expenditures.

Departmental objectives will be integrated into the City's annual budget and monthly departmental reports.

Before the City undertakes any agreements that create fixed cost, the cost implications, both operating and capital, of such agreements will be fully determined for the current and future years.

All non-salary benefits, such as Social Security, pension and insurance, will be estimated and their impact on future budgets annually assessed. Employees will be provided an annual summary that informs them of their total compensation including benefits.

Cost analysis of salary increases will include the effect of such increases on the City share of related fringe benefits.

City will annually submit documentation to obtain the Award for Distinguished Budget Presentation from the Government Finance Officers Association (GFOA).

CAPITAL IMPROVEMENTS POLICY

City staff will prepare for the Council's adoption annually, a five (5) year Capital Improvements Program (CIP) that will detail each capital project, the estimated cost, the description and funding source. Future operating costs associated with new capital improvements will be projected and included in the operating budget forecast.

The City will determine and use the most effective and efficient method for financing all new capital projects as referenced in the Charter for the City of Blue Springs Section 7.4.

ACCOUNTING POLICY

The City will maintain high standards of accounting. Generally accepted accounting principles (GAAP) will be used in accordance with the standard developed by National Council on Government Accounting and endorsed by the Government Finance Officers Association (GFOA).

An independent annual audit will be performed by a public accounting firm, which will issue an official opinion on the annual financial statements and a management letter detailing areas that need improvement.

Full disclosure will be provided in the financial statements and bond representations. Financial systems will be maintained to monitor expenditures and revenues on a monthly basis, with a thorough analysis and adjustment of the Annual Budget at mid-year and any other appropriate time.

The accounting system will provide monthly information about cash position and investment performance.

The City will annually submit documentation to obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA.

DEBT POLICY

Long-term borrowing will be confined to construction of capital improvements and acquisition of capital equipment too large to be financed from current revenues.

Proceeds from long-term debt should only be used for construction project costs, acquisition of other fixed assets, bond issue costs, debt service reserve requirements, and refunding of outstanding bond issues and will not be used for current, ongoing operations.

Debt will be extinguished within a period not to exceed the expected useful life of the capital project or equipment.

The city should actively monitor its investment practices to ensure maximum returns on its invested bond funds while complying with Federal arbitrage guidelines.

The Finance Department should continually monitor outstanding debt issues to verify compliance with debt covenants.

The City's financial management policies should be oriented to maintain a balanced relationship between issuing debt and pay-as-you-go financing.

RESERVE POLICY

As of **September 30, 2021**, the City implemented GASB Statement No. 54, Fund Balance Reporting and Governmental Fund Type Definitions. This statement changed the fund balance classifications for the governmental funds. In the fund financial statements, governmental funds now report the following fund balance classifications:

Non-Spendable – This consists of amounts that cannot be spent because they are either not in spendable form or legally or contractually required to be maintained intact.

Restricted – This consists of amounts where constraints are placed on the use of those resources which are either externally imposed by creditors, grantors,

contributors, laws or regulations of other governments, or imposed by law through constitutional provisions or enabling legislation.

Committed – This consists of amounts which can only be used for specific purposes pursuant to constraints imposed by formal action of the City Council.

Assigned – This consists of amounts which are constrained by City management's intent to be used for a specific purpose but are neither formally restricted by external sources nor committed by City Council action. The City Administrator has the authority to assign amounts for a specific purpose in this category. Likewise, the City Administrator has the authority to take necessary actions to un-assign amounts in this category.

Unassigned – This consists of the residual fund balance that does not meet the requirements for the non-spendable, restricted, committed, or assigned classifications. A positive unassigned fund balance is only possible in the general fund.

The City has a fund balance policy that provides guidance for programs with multiple revenue sources. The policy is to use restricted resources first when expenditure is incurred for purposes for which both restricted and unrestricted fund balance is available. For purposes of fund balance classification expenditures are to be spent from restricted fund balance first, followed in order by committed fund balance, assigned fund balance and lastly unassigned fund balance.

The City has stabilization arrangements that set aside 25% of the prior year's budgeted General Fund expenditures. The 25% is divided into two reserve categories, the emergency reserve at 17% and the budget stabilization reserve at 8%. The emergency reserve shall only be used if the City directly experiences a natural disaster that jeopardizes public safety, the Federal Government or State of Missouri formally declare a disaster or emergency or if no reasonable budget adjustments are available to continue providing essential services to the public. The budget stabilization reserve shall only be used if there is a sudden or unexpected decline in ongoing revenues greater than 8% of General Fund operating revenues, short term stabilization is needed to minimize significant changes in insurance rates or premiums, funds are needed as part of a matching grant for a major project for which budgeted funds are not available or for sudden or unexpected capital outlay replacement needs such as a facility failure. If the reserves are spent below the minimum required level, the City will develop and implement a plan to replenish the reserves. This plan will restore the reserves within 2 years for the emergency reserve and 5 years for the budget stabilization reserve. During an economic downturn, the timeline for restoring the reserves will not begin until revenues have stabilized.

ENTERPRISE FUND POLICY

Utility user charges will be based on cost of services and established to generate sufficient revenues to recover annual system operation, maintenance and equipment costs. Rates will be structured so that they are in accordance with all Federal and State regulations.

City staff will conduct a comprehensive rate study every three years for both the Water and Sewer Utilities. In each of the intervening years, the staff will review and update the current study.

The administrative service fee is a payment from the Water and Sewer Fund to the General Fund for the rental of building, cost of equipment, utilities and service usage provided by General Fund departments. Consequently, the amount of each year's service fee will be based on the estimated General Fund expenditures that represent direct services provided to Sewer and Water, less those that are directly billed.

Capital revenues, for system improvement and system expansion, will be fifteen (15) percent of the total fund budget and calculated as part of the user rates.

Capital set-aside from the user rates will be maintained for the sole purpose of covering the replacement cost of each utility's facilities and capital plant. The total reserve amount for each fund will be one (1) year's depreciation expense and will be used to minimize borrowing in the future.

The Sewer and Water Operation and Maintenance (O&M) Funds will maintain a cash reserve equal to six (6) weeks of operation and maintenance expenses. These funds will be used to avoid cash-flow interruptions, generate interest income, reduce need for short-term borrowing and assist in meeting any emergency expenses.

BUDGETARY PROCESS

The City and City Council follow this process to formulate the budget. In addition to meeting all legal requirements, this process is designed to draw on the ideas of the City employees, elected officials and citizens.

Late March - Departments begin formulating their departmental budgets.

Mid-April - Administration and City Administrator finalize revenue projections for the coming budget year. Departments submit program objectives and budget requests to the City Administrator.

Early June - The City Administrator meets with department directors to discuss goals, objectives, budget requests, capital improvement projects and program measurements.

Early July - The City Administrator formulates a balanced budget.

August 1 - The City Administrator distributes a recommended budget to the Mayor and City Council as referenced in the Charter for the City of Blue Springs Section 7.3.

Late August - The City advertises that a public hearing will be held on the budget. The advertisement invites citizen's comments relative to said proposed FY 2023-24 budget. Anyone desiring further information is invited to contact the City Clerk at 903 West Main Street, Blue Springs, Missouri, Monday-Friday, 8:00 a.m.-5:00 p.m., Phone # (816) 228-0110.

Early September - The Mayor and City Council hold a public hearing on the budget to obtain citizen comments.

Late September - The Mayor and City Council adopt the budget.

October 1 - The budget becomes effective. The City Administrator is authorized to approve overspending of budgeted line items; however, any major overspending of budgeted department expenditures or fund budgets requires approval by the City Council.

BUDGETARY BASIS AND CONTROLS

The City's policy is to prepare the annual budget for governmental fund types on the modified accrual basis, and proprietary fund types on the accrual basis.

Budgetary control is maintained at the department or fund level by encumbering funds for the estimated purchase amounts when purchase orders are released to vendors. Purchase orders, which result in an overrun of line item balances, are not released until approved by the Director of Finance. However, any major overspending of department or fund budgets requires approval of the City Council. Open encumbrances are reported as reservations of fund balance at year-end since the City intends to honor the purchase orders in the subsequent year.

Each year, the City develops its municipal budget based on zero-based budgeting technologies. Great emphasis and effort are made in the budget process to define program services, itemize in detail expenditure activities, establish performance standards and report productivity, where possible, on unit costs.

Equally important in the development of the annual budget is the preparation of the financing plan. The revenue side of the budget identifies revenues to be used in funding municipal services and forecasts the estimated income each will produce. The City's revenue plan will vary from year to year, as national and local economic conditions and other influences change.

BUDGETARY REPORTING

Administration will provide monthly reports of budget position to each Department Director, the City Administrator, Mayor and City Council.

AMENDED BUDGET PROCESS

It is the responsibility of the Department Directors to monitor the expenditures monthly. The Budget Analyst distributes monthly reports that are used to review and analyze expenditures to maintain control of spending and address goals and objectives with performance.

During the budget year, with approval of the City Administrator, a budget amendment will be prepared and submitted to the Mayor and City Council. In the event of an emergency, the City Administrator may authorize expenditure by a department, which is in an "overrun" situation.

SUMMARY OF SIGNIFICANT ACCOUNTING PRINCIPLES

The accounting and reporting policies of the City conform to generally accepted accounting principles applicable to local government. The following represents the more significant accounting and reporting policies and practices of the City:

In determining the agencies or entities, which comprise the City for financial reporting purposes, the criteria of oversight responsibility over such agencies or entities, special financing relationships and scope of public service provided by the agencies or entities are used. Oversight responsibility is determined by the extent of financial interdependence, control over the selection of the governing authority and management, ability to significantly influence operations and accountability for fiscal matters. Based on these criteria, there are no other agencies or entities which should be included in the financial statement of the City.

Basis of Presentation

The accounts of the City are organized on the basis of funds and groups of accounts, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for by providing a separate set of self-balancing accounts which comprise its assets, liabilities, equities, revenues and expenditures or expenses. The various funds are grouped by type in the financial statements. The following fund types and account groups are used by the City.

Governmental Fund Types

Governmental Fund Types include the general fund, special revenues funds, capital projects funds, debt service funds, and permanent funds. The Governmental Accounting Standards Board (GASB) has clarified the definitions of these funds as follows:

The General Fund: The general fund is used to account for all financial resources not accounted for and reported in another fund.

Special Revenue Fund: Special revenues funds are used to account and report the proceeds of specific revenue sources that are restricted or committed to expenditure for specific purposes other than debt service or capital projects. The specific restricted or committed revenue sources should be expected to continue to comprise a substantial portion of the fund. The City's Special Revenue Funds are the Hotel Motel Tax, Public Safety Sales Tax and Park Sales Tax. Other resources reported in a special revenue fund, such as transfers or investment earnings, may be reported if they are also restricted, committed or assigned for the specific purpose of the fund.

Debt Service Fund: Debt service funds are used to account for all financial resources restricted, committed or assigned to expenditure for principal or interest.

Capital Project Fund: Capital projects funds are used to account for all financial resources restricted, committed or assigned to expenditure for capital outlays.

Permanent Fund: Permanent funds are used to account for resources restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs – that is, for the benefit of the government or its citizens.

Proprietary Fund Types

Proprietary Funds are those used to account for the City's ongoing organizations and activities which are similar to those often found in the private sector. The measurement focus is upon determination of net income. The following are the City's proprietary fund types:

Enterprise Funds account for operations that provide a service to citizens, financed primarily by a user charge for the provision of that service, and activities where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability or other purposes. The City's Enterprise Funds are the Fieldhouse Fund, Golf Course Fund, Water Utility Fund and the Sewer Utility Fund.

Internal Service Funds account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost-reimbursement basis. The City's Internal Service Fund is the Fleet Maintenance Fund.

Fiduciary Fund Types

Agency Funds account for resources received and held by the City as agent and are to be expended as directed by the party for which the City is acting as agent. The City maintains seven agency funds, the Jackson County Tax Agency Fund, Employee Flex Benefit Agency Fund for City employees, Eastern Jackson County Betterment Council Agency Fund, Adams Farm Transportation Development District Fund, Coronado Drive (Walmart) Transportation Development District Fund, the Adams Dairy Landing CID Fund, the Oaks at Woods Chapel CID Fund and the White Oak CID.

Basis for Accounting

The modified accrual basis of accounting is utilized by all governmental and agency fund types. Under the modified accrual basis of accounting, revenues are recorded as collected unless susceptible to accrual, i.e., amounts measurable and available to finance the City's operations or of a material amount and not received at the normal time of receipt. Significant revenues which are considered susceptible to accrual include delinquent property taxes (on the basis of amounts expected to be collected within 60 days of year-end), sales, utility and franchise taxes, interest and certain State and Federal grants and entitlements. Expenditures, other than interest on long-term debt, are recorded when the liability is incurred.

In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual programs are used as guidance. There are, however, essentially two types of these revenues. In one, monies must be paid to the City; therefore revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are usually revocable only for failure to comply with prescribed compliance requirements. These resources are reflected as revenues at the time of receipt or earlier if the susceptible-to-accrual criteria are not met.

Licenses and permits, charges for services, fines and forfeitures, and miscellaneous revenues are recorded as revenues when received in cash because they are generally not measurable until actually received.

The accrual basis of accounting is utilized by the proprietary fund types. Under this basis of accounting, revenues are recognized when earned (including unbilled services) and expenses are recorded when liabilities are incurred.

Blue Springs' history, like that of so many Midwestern communities, is tied to the migration of settlers on their westward journey. Pioneers found the area to be an ideal stopover due to the abundance of cool, clean water. The major source of water came from a spring at the mouth of the east fork of the Little Blue River; hence the name 'blue springs.' The presence of water and a need for pioneer supplies led to the construction of a grist mill and permanent settlement at the site of the City's Burrus Old Mill Park.

The community of Blue Springs was organized as part of Jackson County in 1827 and became the fourth settlement in the county, pre-dating Kansas City.

An early settler, Franklin Smith, arrived in Blue Springs from Virginia in 1838 and became a leading figure in the community's development. He established the first post office in 1845, naming it after the well-known springs.

The settlement continued to grow near the springs until 1878, when the Chicago and Alton Railroad announced plans to build a station about one mile east of the original settlement. To take advantage of the commerce the railroad would bring, the town moved its center to the site of the new station and continued its development as a rural trading center.

Growth continued at a steady pace, and was hastened by the beginning of World War II, when the Lake City Arsenal munitions plant opened north of the city, employing many residents. Another stimulus to growth occurred in 1965, with the opening of Interstate 70, which greatly improved access to Kansas City, Missouri.

In 1970, Blue Springs had a population of 6,779. By 1980, the city had more than quadrupled, boasting a population of 25,936. In 2004, the population for the City exceeded 50,000 at 51,910. Today, Blue Springs is one of the fastest-growing cities in Missouri, boasting a population of 59,518 residents.

In the midst of the City's phenomenal growth and new development, community leaders continue to implement programs designed to maintain historical properties in order to preserve Blue Springs' historically significant elements and century-old roots.

Local Development Organizations

Blue Springs Chamber of Commerce
1000 West Main Street
Blue Springs, Missouri 64015-3799
Phone: 816.229.8558
Fax: 816.229.1244
E-mail: www.bluespringschamber.com

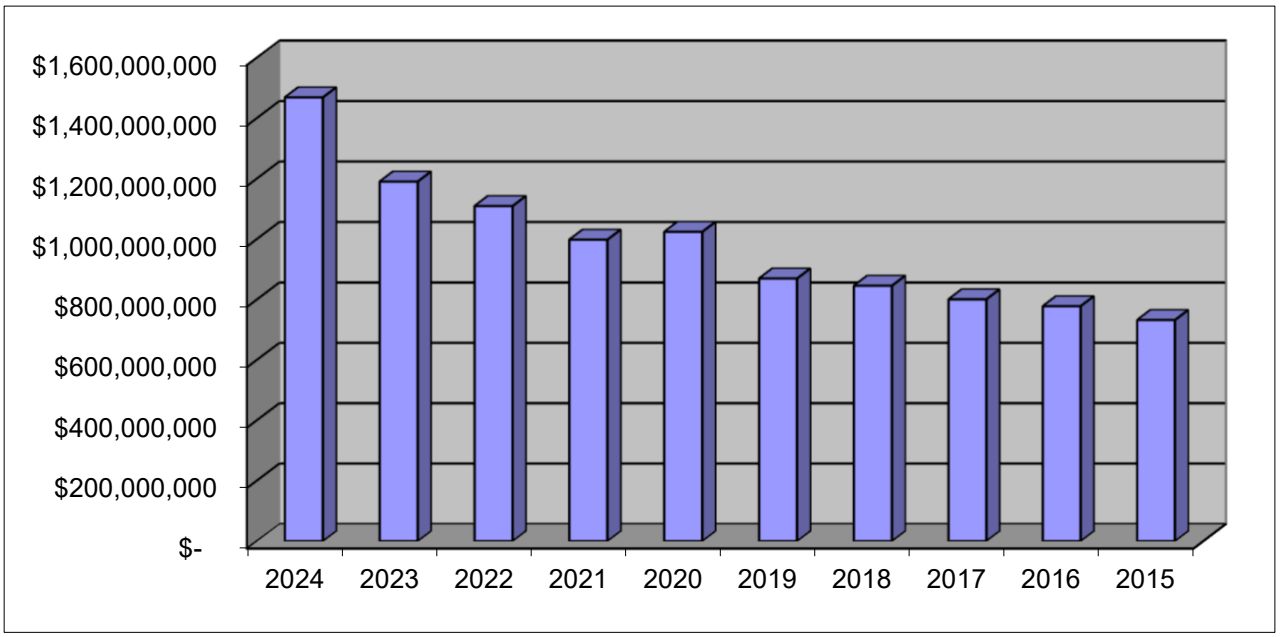
Blue Springs Downtown Alive
1124 Main Street Suite #206
Blue Springs, Mo 64015
Phone: 816.228.2300
E-mail: www.downtownbluesprings.com

Major Manufacturers and Employers

In the City of Blue Springs

Company	*Product / Service*	*Employment*
Blue Springs School District	Public Schools	2047
St. Mary's Hospital	Health Care	598
Hy-Vee Food Store	Grocery Store	545
Fike Corporation (World Headquarters)	Safety Valve Release Manufacturer	471
Wal-Mart	Discount Department/Food Store	426
Price Chopper	Grocery Store	331
City of Blue Springs	Government	309
Target	Discount Department Store	300
Faurecia	Door & Instrument Panel Manufacturer	300
St. Mary's Villages	Skilled Nursing, Rehabilitation, Memory Care, Assisted Living	206
Kohl's Distribution Center	Warehouse Distribution	204
Central Jackson County Fire Protection	Fire and Emergency Medical Service	158
Home Depot	Retail Hardware/Home Improvements	132
Blue Springs Ford Sales	Auto Sales	130
WestRock Company	Fiberboard Container Manufacturer	125
Texas Roadhouse	Restaurant	110
Molle Chevrolet	Auto Sales	100
The Parkway Senior Living	Senior Living Community	97

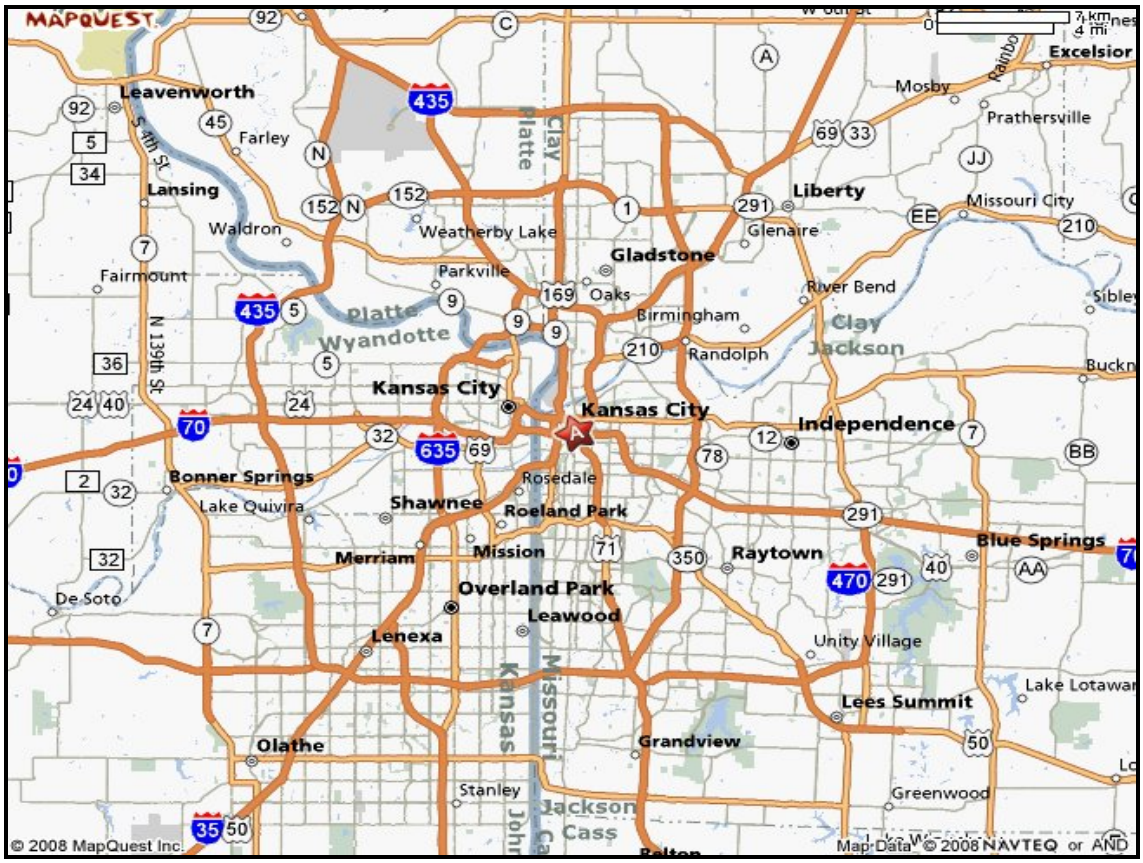
Total Taxable Assessed Valuation
Last Ten Years



Fiscal Year Ended September 30	Total Taxable Assessed Value
2024	$ 1,468,876,184
2023	$ 1,190,599,172
2022	$ 1,109,604,999
2021	$ 998,479,438
2020	$ 1,024,281,766
2019	$ 870,057,897
2018	$ 846,085,624
2017	$ 801,207,750
2016	$ 778,541,930
2015	$ 732,627,840

(The city was involved in a statewide reassessment program in 1985. Jackson County reassesses all County property every two years thereafter).

Geographic Location & Size



Blue Springs is a thriving suburban community located 25 minutes east of downtown Kansas City which is conveniently accessible by three interchanges providing residents and business with easy access to Interstate 70. Blue Springs total land size is 14,142 acres or 22.27 square miles and is the 7th largest city in the Greater Kansas City metropolitan area.

Blue Springs is served by one Interstate highways (I-70) and is several other Interstate highways (I-470 & I-435).
Our community is also served by several State highways (Missouri 7, U.S. 40, and AA).

Average Climate

Month	Average High	Average Low	Rainfall (inches)
January	40	24	1
February	44	26	2
March	56	37	3
April	66	47	4
May	75	57	5
June	84	67	5
July	88	71	3
August	87	70	3
September	79	62	3
October	67	50	3
November	54	39	2
December	42	26	2

Blue Springs, Mo Weather Facts

- July is on average the warmest month.
- The Highest recorded temperature was 108^{o}F in 1980.
- January on average is coolest month.
- The lowest recorded temperature was -25^{o}F in 1989.
- The maximum average precipitation occurs in June.

Source: Weather Atlas & National Centers for Environmental Information & Weather Channel

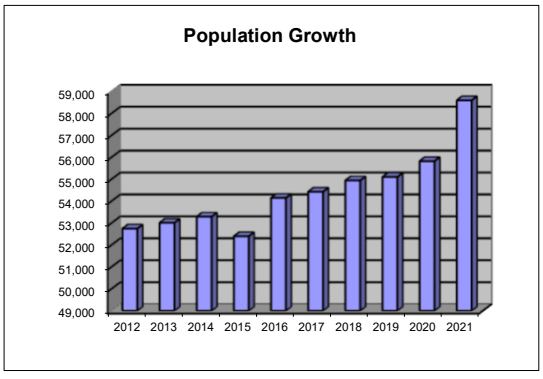
Demographic and Economic Statistics
Last Ten calendar Years

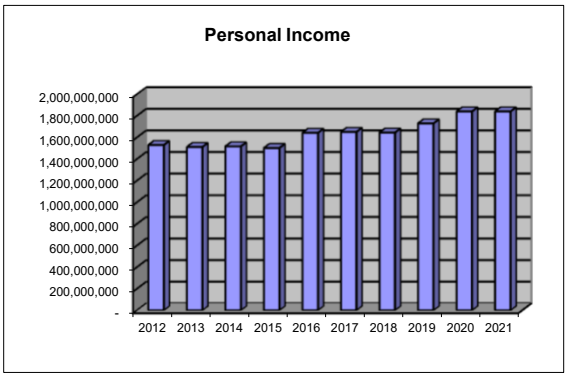
Population Growth

Calendar Year	Population (1)	Median Age (1)	School Enrollment (1)
2012	52,749	34.70	14,447
2013	53,014	33.10	14,586
2014	53,294	35.60	14,524
2015	52,401	36.20	14,383
2016	54,148	35.60	14,382
2017	54,431	35.40	14,738
2018	54,945	35.90	14,880
2019	55,104	34.50	15,067
2020	55,829	35.40	15,087
2021	58,603	36.40	15,194

Personal Income

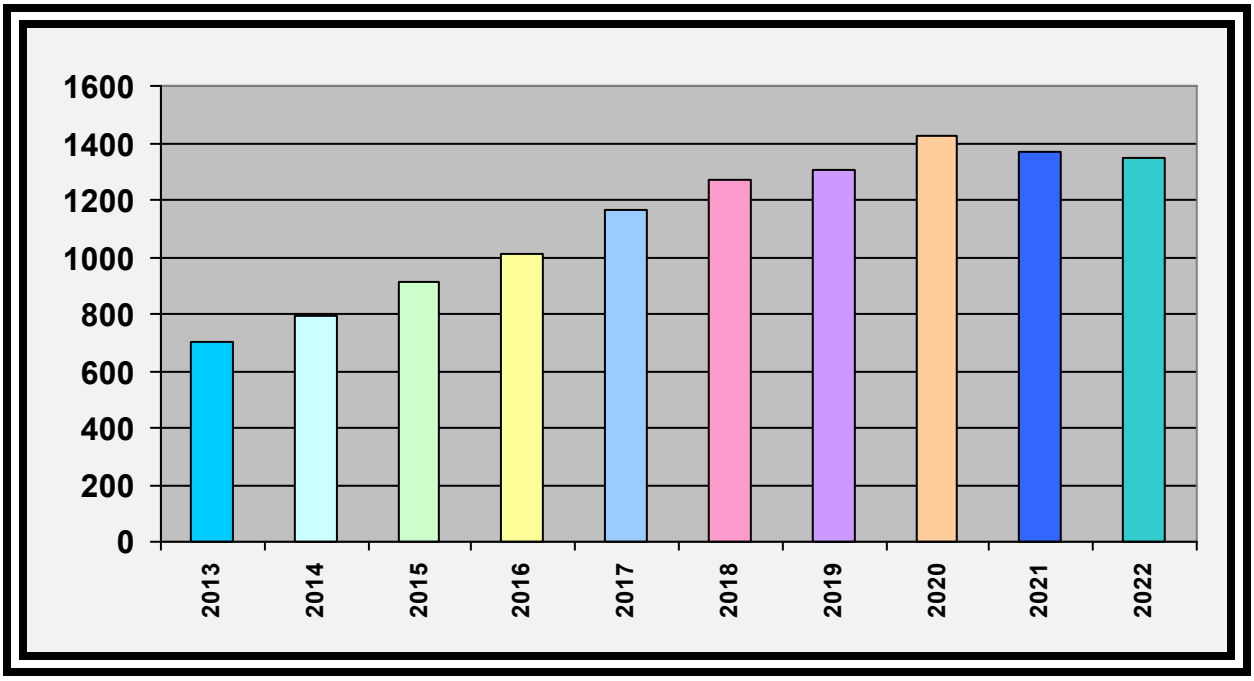
Calendar Year	Personal Income (thousands of dollars)	Per Capita Personal Income (1)	Unemployment Rate (1)
2012	1,529,510,004	28,996	5.20%
2013	1,511,005,028	28,502	6.30%
2014	1,516,587,358	28,457	5.60%
2015	1,501,969,863	28,908	5.10%
2016	1,641,875,656	28,663	4.90%
2017	1,650,456,782	30,322	4.90%
2018	1,644,339,015	29,927	3.70%
2019	1,729,604,352	31,388	2.10%
2020	1,839,788,866	32,954	3.00%
2021	1,840,016,994	43,956	3.90%





Sources: ACS Survey 2021

Building Permits Issued
Last Ten Years



Year Ended December 31	Building Permits Residential / Commercial
2013	704
2014	792
2015	914
2016	1009
2017	1164
2018	1268
2019	1303
2020	1,425
2021	1369
2022	1344

Information obtained from City's Community Development Department

City of Blue Springs
Miscellaneous Statistics

The City operates under a Home Rule Charter and is governed by a Mayor and six-member City Council, who appoint a City Administrator. The City has adopted a Comprehensive Plan and has a unified Development Code.

Date of incorporation	September 7th, 1880
Date of becoming a fourth-class city	January 12th, 1904
Form of government	Mayor / City Council / City Administrator
Legislative district:	Missouri Senate 8th; Missouri House 54th and 55th; U.S. Congressional District 4th, 5th and 6th
Sales Tax Rate:	8.725%
Property Tax Levy:	$9.0538 per $100 assessed value
Number of employees	315.5
Area (in square miles)	22.27

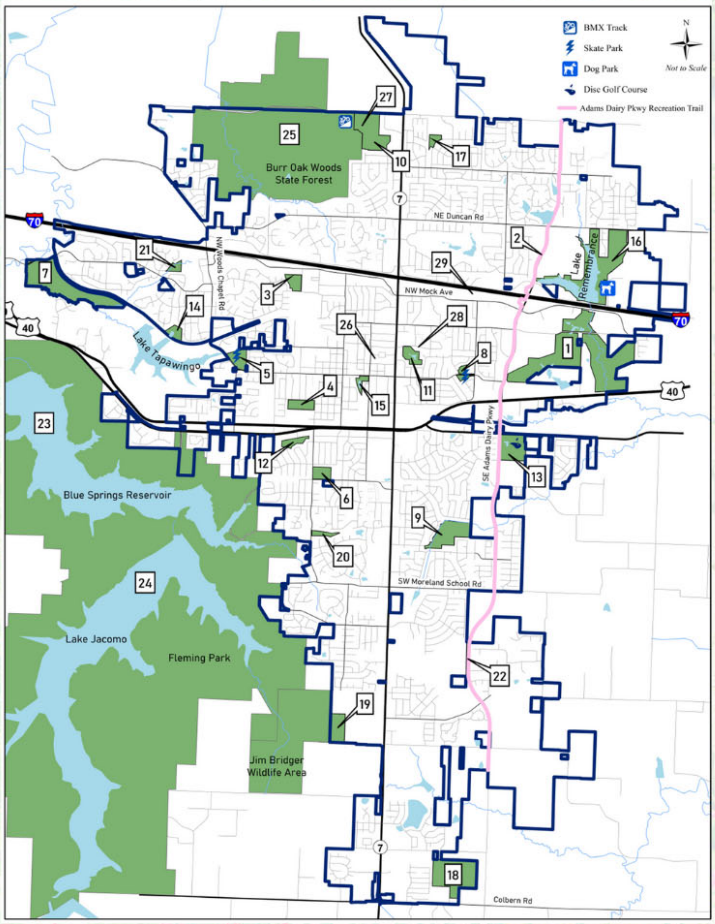
City of Blue Springs Facilities and Services

Police Protection:	
Number of stations	1
Number of sub-stations	1 (at SJC Fire Station)
Number of sworn police officers	102
Number of vehicular patrol units	87 with 32 marked
Number of Police Motorcycles	2
Number of Citations Issued	4,227
Streets & Highways	
Total Area (square miles)	22
Paved Miles	510.8 lane miles
Number of street lights	2,987
Street overlay	19.66 lane miles
Potholes Repaired	11,247
Crack Sealing	1 lane mile
Slurry Seal (sq. yds.)	69,918 sq. yds. or 9.94 lane miles
Street Reconstruction	6.34 lane miles
Water Utility Services:	
Supplier: Blue Springs Water Division	
Source: Kansas City Water Company	
Independence Water Company	
Tri-county Water Authority	
Number of customers	24, 485 average customers in 2022
Water mains	278.98 miles
Number of fire hydrants	2,565
Average daily consumption (millions of gallons)	4 million gallons per day
Water main breaks	190
New water connections	75
Sewer Utility Services	
Supplier: Sni-A-Bar Wastewater Treatment Facility Division	
Little Blue Sewer District	
Number of customers	23,003 average customers in 2022
Miles of sanitary sewers	285
Storm sewers	134.53 miles
Number of treatment plants	1 - Sni-A-Bar
New sewer connections	216 (includes PWSD 13 service area)
Average daily treatment (millions of gallons)	4 million gallons per day
Parks & Recreation	
Parks- developed	14
Park acreage - developed & golf course	384 developed; 220 golf course
Parks - undeveloped	6
Park acreage - undeveloped & preserved	212
Conference Centers	1
Dog Park Facility	1
Recreation Center - Blue Springs Fieldhouse	1
Senior Community Center	1

Miscellaneous Statistics Continued

Baseball Fields	8
Basketball Courts	7
BMX Race Track	1
Football Fields	3
Gazebo	2
Miles of walking/bike trails	14 miles paved trails, 4 miles of shared-use trails
Pickleball Courts	4 dedicated
Picnic Shelters	18
Private golf courses	1
Public golf courses	1
Sand Volleyball Courts	11
Skate Parks	2
Soccer Fields	12
Softball Fields	15
Splash Pad	1
Swimming Pools	—
Tennis Courts	20
Park Shelter Reservations	833
Vesper Hall Senior Center Rentals	99
Number of Participants in Recreation Programs	32,094
Congregate and Home Delivered meals served to Senior Citizens	13,312 Congregate; 11,099 home delivered
Volunteer hours performed at Vesper Hall Senior Center	10,774
Number of senior citizens that paid for round trip transportation services within Blue Springs City limits	2,043
Community Development	
Building Permits Issues	1,344
Number of Nuisance Violations Cited	1,931
Other Public Facilities & Services (not included in reporting entity)	
Blue Springs R-IV School District	14,884 BSSD enrollment
Elementary and Secondary Education Overview	
The nationally recognized AAA Blue Springs R-IV School District earned Expansions Management Magazines Gold Medal Award, the highest award for quality education, community resources and support. In addition, the Blue Springs School District was singled out by the Wall Street Journal as one of the top school districts in the nation. The district continues to earn dozens of awards annually for its academic programs and student performance.	
Elementary Schools:	13 - BSSD and 3 Private
Middle Schools:	4 - BSSD and 3 Private
Freshman Center	—
High Schools:	2 - BSSD and 1 Private; BSSD also operates an
Performing Arts Centers	2
Early Childhood and Special Services	1 - BSSD (Liggett Trail)
Community Colleges	
Students living in Blue Springs have access to 54 colleges, universities and technical schools in the metropolitan area including Graceland University, Park University, Columbia College, University of Missouri at Kansas City, Rockhurst University, William Jewell College, Avila, Central Missouri State University, University of Kansas Edwards Campus and Blue Valley Community College.	
Fire Protection & Emergency Medical Services	Central Jackson County Fire Protection District
Number of stations	5 with a 6th to open in 2023 (4 in Blue Springs City Limits)
Number Advanced Life Support Ambulances	6
Number of Fire Pumpers	5
Number of Ladder Trucks	1
Number of firefighters/paramedics/EMT's	149
Number of volunteers	—
Average number of calls answered per year	10,412
Insurance Services Office (ISO) Rating	Class I ISO
Hospitals - St. Mary's Medical Center	1
Outpatient Clinics	4
Lodging Facilities	10
Bur Oak Wood Wildlife Refuge and Nature Trails	1,071 acres
Restored 1855 Missouri Town	Jackson County Parks and Recreation
Lakes	
Blue Springs	720 acres
Lake Jacome	970 acres
Lake Remembrance	54 acres

BLUE SPRINGS PARKS AND FACILITIES



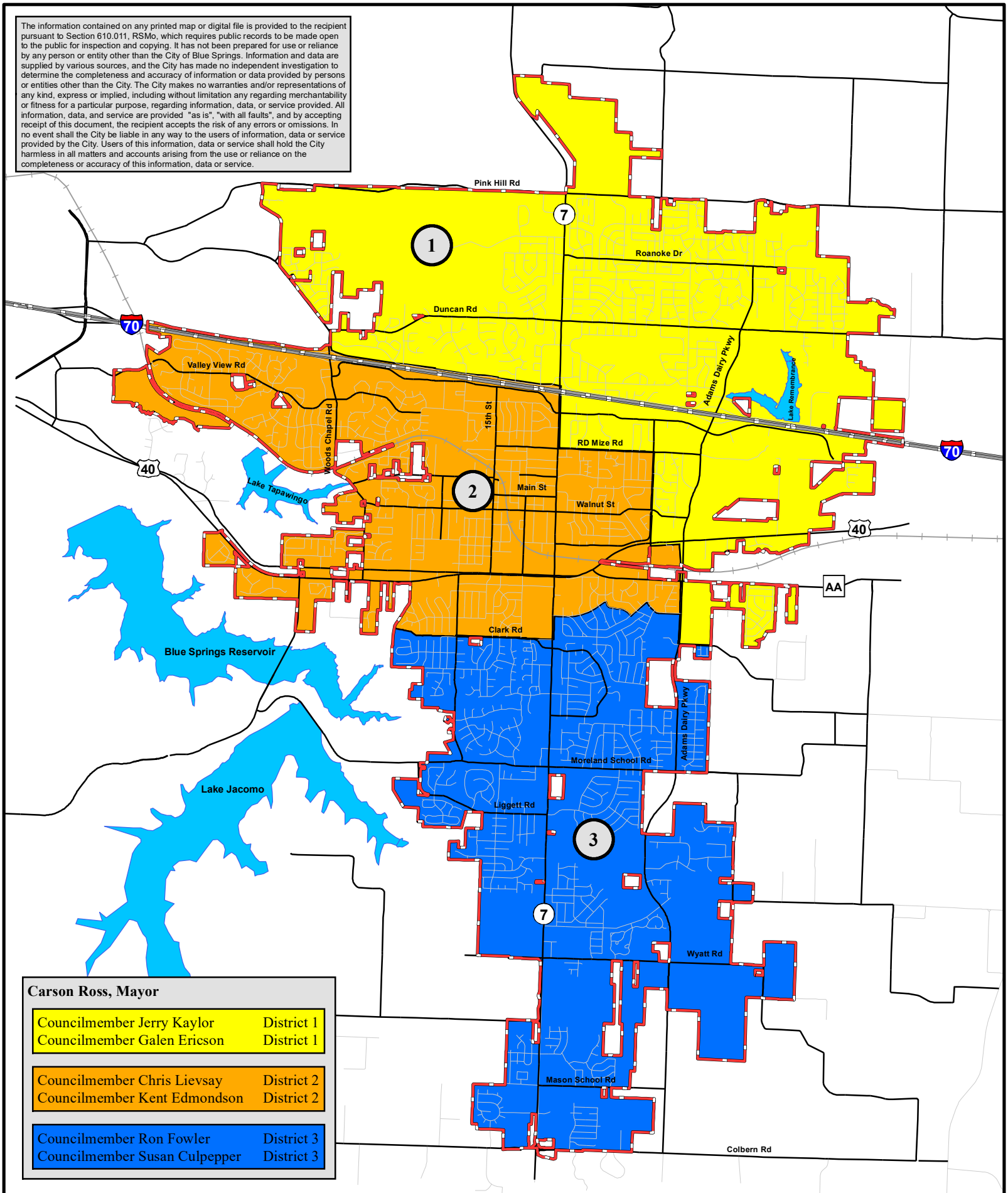
1. **Adams Pointe Golf Club**
   1601 NE R.D Mize Rd
2. **Adams Dairy Parkway Trail**
3. **Baumgardner Park**
   2401 SE Ashton Drive
4. **Blue Springs Park**
   2204 SW South Ave
5. **Burrus Old Mill Park**
   112 NW Woods Chapel Rd
6. **Franklin Smith School Park**
   1609 SW Clark Rd
7. **Hidden Valley Sports Complex**
   6500 NW Valley View Rd.
8. **James Walker School Park**
   214 SE Walnut St
9. **Keystone Park**
   2214 SE Keystone Dr
10. **Pink Hill Park**
    2715 NW Park Rd
11. **Rotary Park at Railroad Lake**
    600 NW Vesper St
12. **Ward Park**
    1000 SW 22nd St
13. **Wilbur Young Park**
    1100 SE Adams Dairy Pkwy
14. **Woods Chapel Park**
    3925 NW Dogwood Terrace
15. **Central Park**
16. **Gregory o. Grounds Park/ Lake Remembrance**
17. **Northeast Park Site***
18. **Roscoe Righter Park***
19. **Southwest Park***
20. **Stone Creek Park***
21. **Valley View Park***
22. **Willow Tree Park***
23. **Blue Springs Lake/Flemming Park**
    Contact Jackson County Parks + Rec at 816-503-4800
24. **Lake Jacomo/Flemming Park**
    Contact Jackson County Parks + Rec at 816-503-4800
25. **Burr Oak Woods Nature Center - State Forest**
    Contact MO Dept of Conservation at 816-228-3766
26. **City Hall**
    903 W Main St
27. **Park Maintenance Complex**
    2715 NW Park Dr
28. **Vesper Hall Community Center**
    400 Vesper St
29. **Fieldhouse**
    425 NE Mock Ave

*Site Presently Undeveloped

PARK AMENITIES

- 15 developed public parks
- 6 undeveloped parks
- 599 total park acres
  - 383 developed acres
  - 188 undeveloped acres
  - 28 preserved acres
- 17 park shelters
- 2 gazebos
- 15 playgrounds
- 21 tennis courts
- 10 sand volleyball courts
- 7 basketball courts
- 15 softball fields
- 7 baseball fields
- 12 soccer fields
- 3 football fields
- 3 practice ball fields
- 2 skateboard parks
- 1 community garden
- 1 splash pad
- 8 walking trails
- 1 BMX track
- 2 lakes/3 ponds
- 4 fishing areas
- 6 water/fountain features
- 1 public golf course, 18 holes
- 1 Senior Center
- 1 Fieldhouse
- 1 disc golf course

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Carson Ross, Mayor

Councilmember Jerry Kaylor	District 1
Councilmember Galen Ericson	District 1
Councilmember Chris Lievsay	District 2
Councilmember Kent Edmondson	District 2
Councilmember Ron Fowler	District 3
Councilmember Susan Culpepper	District 3

The City of Blue Springs Missouri

City of Blue Springs

903 W. Main St. Blue Springs, MO 64015

Council Districts

N

1 inch = 5,000 feet

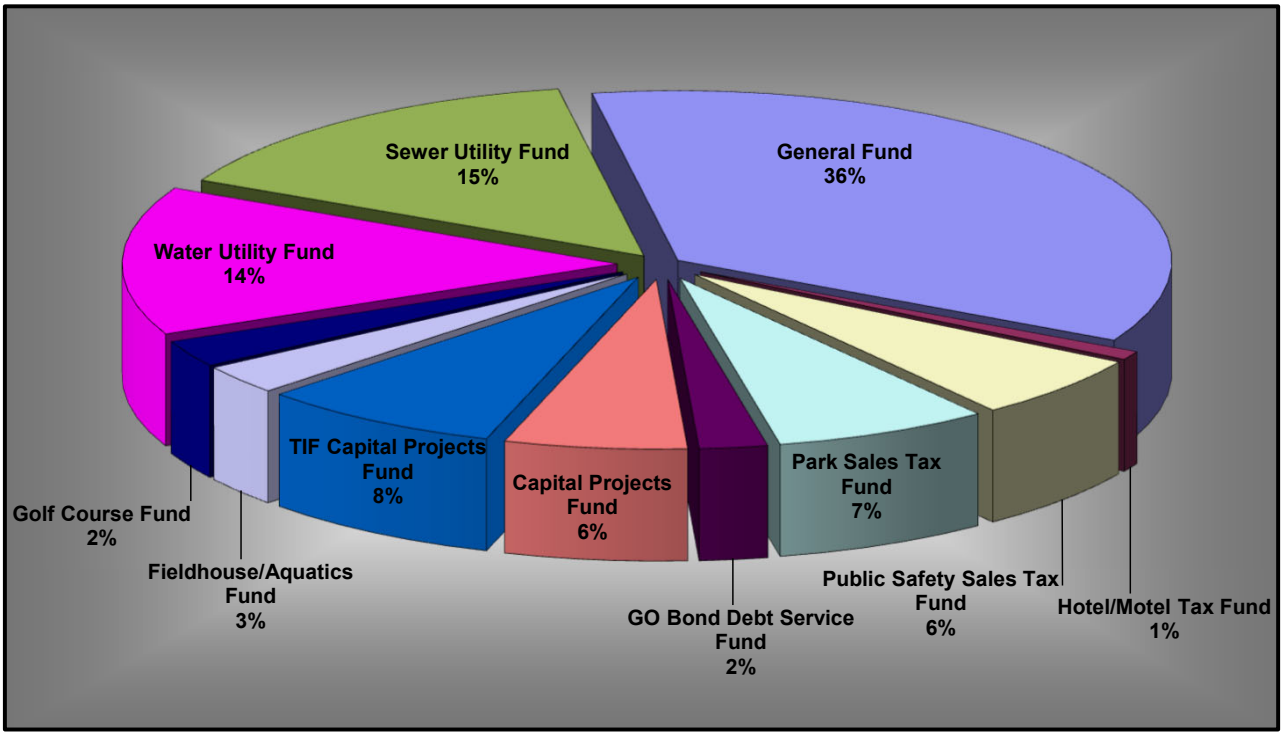
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Revenue Summaries by Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Revenues by Fund

Fiscal Year 2023-24



Fund	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24	% Change from 2022-23
General Fund	$ 29,444,256	$ 29,116,962	$ 29,637,561	2%
Hotel/Motel Tax Fund	777,282	690,293	690,293	0%
Public Safety Sales Tax Fund	4,541,134	5,079,949	5,079,949	0%
Park Sales Tax Fund	5,197,453	40,233,482	5,863,482	-85%
GO Bond Debt Service Fund	1,691,018	1,850,582	1,850,582	0%
Capital Projects Fund	5,840,146	4,921,678	4,960,673	1%
TIF Capital Projects Fund	7,161,728	7,253,530	6,611,742	-9%
Fieldhouse/Aquatics Fund	1,541,319	1,132,587	2,326,885	105%
Golf Course Fund	2,338,368	2,292,513	2,137,474	-7%
Water Utility Fund	11,909,849	11,780,771	11,780,771	0%
Sewer Utility Fund	10,737,847	12,257,284	12,361,289	1%
Total	**$ 81,180,403**	**$ 116,609,635**	**$ 83,300,702**	**-29%**
Use of Cash Reserves	$ (1,805,921)	$ 1,584,868	$ 2,445,580	
Grand Total	**$ 79,374,482**	**$ 118,194,503**	**$ 85,746,281**	

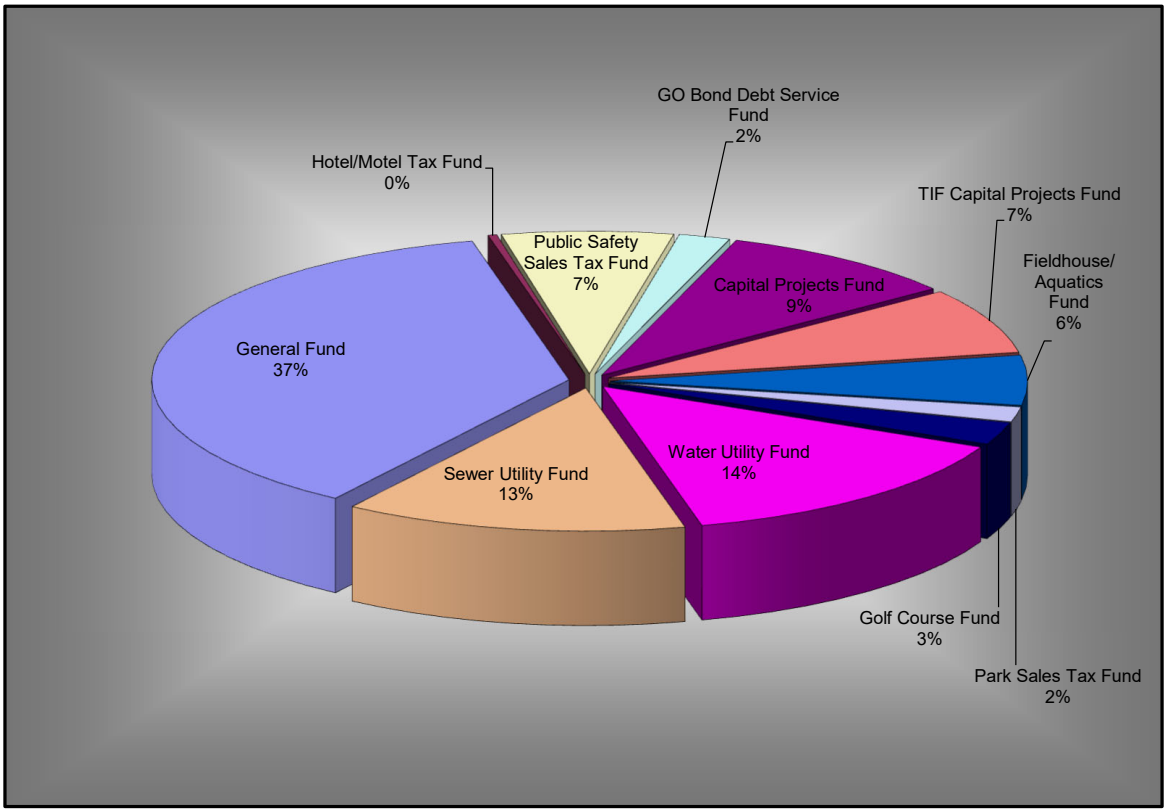
Total Revenues by Fund and Category

Fund	Taxes	Licenses and Permits	Other Gov't Sources	Charges for Services	Fines and Forfeits	Interest Income	Other	Total	Cash Reserves*	Grand Total
General Fund	$ 21,163,144	$ 1,183,580	$ 4,271,742	$ 1,602,844	$ 440,289	$ 571,525	$ 404,438	$ 29,637,561	3,032,478	$ 32,670,039
Hotel/Motel Tax Fund	661,575	-	-	-	-	28,719	-	$ 690,293	(200,621)	$ 489,672
Public Safety Sales Tax Fund	4,926,917	-	-	-	-	153,032	-	$ 5,079,949	617,502	$ 5,697,452
GO Debt Service Fund	1,756,117	-	-	-	-	94,465	-	$ 1,850,582	(140,257)	$ 1,710,326
Capital Projects Fund	4,921,673	-	-	-	-	39,000	-	$ 4,960,673	(147,273)	$ 4,813,400
TIF Capital Projects Fund	6,479,614	-	-	-	-	132,128	-	$ 6,611,742	(185,846)	$ 6,425,896
Fieldhouse/Aquatics Fund	-	-	-	2,226,210	-	40,534	60,141	$ 2,326,885	119,193	$ 2,446,078
Park Sales Tax Fund	5,289,565	-	-		-	573,917	-	$ 5,863,482	(2,202,688)	$ 3,660,794
Golf Course Fund	-	-	-	2,129,276	-	8,198	-	$ 2,137,474	(534)	$ 2,136,940
Water Utility Fund	-	-	-	11,061,957	227,553	416,289	74,972	$ 11,780,771	1,194,367	$ 12,975,138
Sewer Utility Fund	-	-	755,265	10,676,582	209,222	714,367	5,853	$ 12,361,289	359,258	$ 12,720,547
Total	**$ 45,198,605**	**$ 1,183,580**	**$ 5,027,007**	**$ 27,696,869**	**$ 877,063**	**$ 2,772,174**	**$ 545,404**	**$ 83,300,702**	**$ 2,445,580**	**$ 85,746,282**

* General fund use of cash reserves includes Central Garage operating transfer of $32,478

Appropriation by Fund

Fiscal Year 2023-24



Fund	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24	% Change from 2022-23
General Fund	$ 28,459,766	$ 27,291,863	$ 31,568,895	16%
Hotel/Motel Tax Fund	213,766	239,055	293,000	23%
Public Safety Sales Tax Fund	4,248,604	3,814,876	5,697,452	49%
GO Bond Debt Service Fund	1,708,081	1,718,776	1,710,326	0%
Capital Projects Fund	8,102,001	7,604,902	8,063,400	6%
TIF Capital Projects Fund	8,349,393	7,705,131	6,395,261	-17%
Fieldhouse/Aquatics Fund	832,733	4,615,731	4,832,718	105%
Park Sales Tax Fund	7,295,500	41,353,504	1,450,000	4%
Golf Course Fund	2,340,488	2,354,650	2,186,940	-7%
Water Utility Fund	9,729,525	11,171,424	12,179,934	9%
Sewer Utility Fund	8,094,625	10,324,591	11,368,356	10%
Total	**$ 79,374,482**	**$ 118,194,503**	**$ 85,746,282**	**-27%**

Summary of Appropriation by Fund and Function

Fund/Function	Personal Services	Supplies and Materials	Contracted Services	Operating Total	Capital Outlay	Capital Improvements	Debt Service	Fund Total
General Fund								
City Council	$ 168,577	$ 5,000	$ 188,240	$ 361,817	$ -	$ -	$ -	
Law Department	126,085	600	27,590	154,275	-	-	-	
City Prosecutor	172,097	4,250	21,010	197,357	-	-	-	
Municipal Court	431,793	15,100	55,064	501,957	-	-	-	
City Administration	819,387	3,850	92,248	915,485	-	-	-	
Communications	196,968	26,750	90,060	313,778	-	-	-	
Human Resources	341,010	17,650	354,859	713,519	-	-	-	
Economic Development	140,324	-	177,760	318,084	-	-	-	
Information Technology	535,317	120,200	242,140	897,657	70,000	-	-	
Planning & Development	614,398	5,256	396,891	1,016,545	-	-	-	
Codes Administration	814,772	18,170	104,365	937,308	-	-	-	
GIS Program	98,076	-	39,586	137,662	-	-	-	
Finance	476,760	5,050	341,812	823,622	-	-	-	
Business Services	116,527	5,800	16,970	139,297	-	-	-	
Police Administration	372,630	11,575	228,375	612,581	-	-	-	
Police Operations Bureau	5,970,599	769,696	649,230	7,389,524	352,000	-	-	
Police Investigative Services	2,563,978	58,677	253,510	2,876,165	-	-	-	
Police Community Services	2,655,961	168,352	286,766	3,111,079	-	-	-	
Public Works Administration	665,974	6,680	118,650	791,304	-	-	-	
Streets	1,310,918	494,389	1,529,930	3,335,237	160,000		-	
Parks Administration	497,075	13,650	91,020	601,745	-	-	-	
Recreation	508,416	130,308	261,763	900,487	5,000	-	-	
Parks Maintenance	1,046,401	316,530	690,501	2,053,432	320,500	-	-	
Building Maintenance	397,467	81,900	476,650	956,017	-	-	-	
Vesper Hall Senior Center	323,455	124,152	157,855	605,462	-	-	-	
General Fund Total	**$ 21,364,965**	**$ 2,403,585**	**$ 6,892,845**	**$ 30,661,395**	**$ 907,500**	**$ -**	**$ -**	**$ 31,568,895**
Hotel Motel Tax Fund	-	-	293,000	**$ 293,000**	-	-	-	**$ 293,000**
Public Safety Tax Fund	1,916,113	152,668	595,415	**$ 2,664,196**	559,743	1,100,000	1,373,513	**$ 5,697,452**
Debt Service Fund	-	-	-	**$ -**	-	-	1,710,326	**$ 1,710,326**
TIF Fund	-	-	472,531	**$ 472,531**	-	-	5,922,731	**$ 6,395,261**
Capital Improvements Fund	-	-	-	**$ -**	-	8,063,400	-	**$ 8,063,400**
Fieldhouse/Aquatics Fund	1,432,516	196,896	626,666	**$ 2,256,078**	-	190,000	2,386,640	**$ 4,832,718**
Park Sales Tax Fund	-	-	-	**$ -**	-	1,450,000	-	**$ 1,450,000**
Golf Course Fund	-	-	1,806,290	**$ 1,806,290**	42,000	-	338,650	**$ 2,186,940**
Water Utility Fund	1,425,003	345,916	5,906,284	**$ 7,677,203**	253,000	1,649,731	2,600,000	**$ 12,179,934**
Sewer Utility Fund	1,205,194	467,908	4,221,145	**$ 5,894,246**	270,000	2,358,800	2,845,309	**$ 11,368,356**
Grand Total	**$ 27,343,791**	**$ 3,566,974**	**$ 20,814,175**	**$ 51,724,940**	**$ 2,032,243**	**$ 14,811,931**	**$ 17,177,168**	**$ 85,746,282**

General Fund


THE CITY OF BLUE SPRINGS
MISSOURI

General Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Revenues				
Taxes	$ 19,239,819	$ 20,289,774	$ 20,958,821	$ 21,163,144
Licenses and Permits	1,502,636	1,766,913	1,183,580	1,183,580
Other Government Sources	5,757,214	4,529,995	4,220,352	4,271,742
Charges for Services	1,388,160	1,625,445	1,287,970	1,602,844
Fines and Forfeits	553,379	492,342	440,289	440,289
Interest Income	171,305	(213,381)	571,525	571,525
Other	520,193	953,171	454,427	404,438
Total Revenues	**$ 29,132,705**	**$ 29,444,256**	**$ 29,116,962**	**$ 29,637,561**
Expenditures				
General Government	$ 7,964,170	$ 6,994,870	$ 6,731,683	$ 7,498,363
Public Works	916,419	919,180	723,922	791,304
Highways and Streets	2,907,409	2,781,849	2,851,079	3,495,237
Public Safety	14,854,501	13,278,435	12,443,362	14,341,349
Social Services	495,603	464,221	483,949	605,462
Parks and Recreation	3,700,313	4,021,209	4,057,868	4,837,180
Total Expenditures	**$ 30,838,445**	**$ 28,459,766**	**$ 27,291,863**	**$ 31,568,895**
Excess of Revenues Over (Under) Expenditures	$ (1,705,740)	$ 984,490	$ 1,825,099	$ (1,931,334)
Other Financing Sources (Uses)				
Operating Transfers In	$ 2,201,539	$ 2,439,759	$ 2,187,826	$ 2,231,334
Operating Transfers Out	(1,030,703)	(4,676,077)	(1,300,000)	(3,300,000)
Total Other Financing Sources (Uses)	**$ 1,170,837**	**$ (2,236,317)**	**$ 887,826**	**$ (1,068,666)**
Net Change in Fund Balances	(534,903)	(1,251,828)	2,712,925	(3,000,000)
Fund Balances - Beginning of the Year	19,454,333	18,943,355	17,691,527	20,404,453
Fund Balances - End of the Year	**$ 18,943,355**	**$ 17,691,527**	**$ 20,404,453**	**$ 17,404,452**

General Fund
Revenue Summary

Revenues	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes				
Sales Tax	$ 9,321,302	$ 10,061,895	$ 10,302,045	$ 10,169,395
Property Taxes	5,256,351	5,263,142	5,514,090	5,601,063
Marijuana Sales Tax	-	-	-	250,000
Spire	735,166	1,011,421	1,238,845	1,238,845
Evergy	2,515,290	2,639,282	2,639,656	2,639,656
Telephone	178,065	156,084	146,057	146,057
Comcast Cable	598,660	595,505	565,460	565,460
Wireless Communications	248,898	223,166	214,647	214,647
ATT Video	121,278	96,916	93,752	93,752
Railroad and Utility Taxes	98,415	95,474	103,979	103,979
PILOT	14,468	11,597	9,133	9,133
Interest - City Sales Tax	964	623	2,126	2,126
Interest - Delinquent Property Taxes	50,137	40,991	38,252	38,252
Cigarette Taxes	100,825	93,677	90,780	90,780
Subtotal	**$ 19,239,819**	**$ 20,289,774**	**$ 20,958,821**	**$ 21,163,144**
Licenses and Permits				
Business Licenses	$ 215,430	$ 231,011	$ 208,884	$ 208,884
Security Licenses	480	725	888	888
Liquor Licenses	57,023	57,337	61,459	61,459
Liquor ID Cards	16,640	18,570	18,740	18,740
Solicitors License	898	1,740	1,062	1,062
City Stickers	153,805	120,915	144,517	144,517
Interest - City Stickers	6,718	5,969	5,665	5,665
Building Permits	1,021,342	1,297,231	712,737	712,737
Sign Permits	25,300	28,140	24,404	24,404
Street Cut Permits	-	-	-	-
Fireworks Permits	5,000	5,275	5,225	5,225
Subtotal	**$ 1,502,636**	**$ 1,766,913**	**$ 1,183,580**	**$ 1,183,580**
Other Government Sources				
State Shared Revenues				
State Fuel Tax	$ 1,405,191	$ 1,666,829	$ 1,778,561	$ 1,778,561
State Motor Vehicle License Fees	260,023	245,127	260,736	260,736
Motor Vehicle Sales Taxes	575,575	527,568	582,734	582,734
State Intangible Tax	3,471	21,207	8,328	8,328
Replacement Tax	313,930	338,724	405,852	405,852
Federal Grants				
Bulletproof Vest Grant	7,885	5,890	15,000	15,000
Click It or Ticket	401	-	3,694	3,694

General Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Community Development Block Grant (CDBG)	235,016	176,636	181,996	181,996
Community Development Project (CDBG) - COVID	353,469	12,000	-	-
COVID-19 Grant	1,595,229	182,578	-	-
COVID-19 ARPA Grant	-	356,727	-	-
DNR-Historic Preservation Grant	-	-	-	5,600
Domestic Violence Grant	144,060	177,174	137,469	137,469
MARC Home Evidence Based Classes Grant	-	1,500	-	-
MARC Meals Grant	71,983	114,716	124,630	177,598
MARC Meals Transportation Grant	89,239	47,738	67,028	59,850
MARC Senior Center Grant	30,000	32,000	31,250	31,250
Missouri Department of Transportation - Hazardous Moving	4,183	3,253	1,736	1,736
MODOT - Blueprint for Safer Roadways	1,258	-	-	-
Sobriety Checkpoint Grant	2,428	5,152	7,646	7,646
State Grants				
Cyber Crimes Task Force	70,216	78,413	94,454	94,454
Jackson County & Other Local Sources				
Crime Prevention (Crises Counselors)	21,029	6,374	6,425	6,425
Combat - DARE	150,000	206,250	105,073	105,073
Jackson County Drug Task Force	283,623	206,500	226,927	226,927
Reimbursement From Other Governments	139,004	117,637	180,813	180,813
Subtotal	**$ 5,757,214**	**$ 4,529,995**	**$ 4,220,352**	**$ 4,271,742**
Charges for Services				
Community Development				
Plan Review Fees	$ 253,575	$ 342,834	$ 131,668	$ 131,668
Subdivision Planning Fees	28,291	33,351	17,446	17,446
Nuisance Violations	24,726	22,099	22,717	22,717
Building Reinspection Fees	1,235	1,775	585	585
Construction Investigation Fees	3,970	2,998	2,605	2,605
Public Hearing Fees	33,989	27,086	16,931	16,931
Public Safety				
False Alarm Fees	4,250	14,450	8,245	8,245
Animal Control Fees	4,829	3,296	-	-
Lab Fees	-	-	3	-
Prisoner Housing Fees	7,035	10,500	11,942	11,942
Patrol Vehicle Usage Fees	40	-	-	-
Municipal Court				
Municipal Court Costs	36,080	33,808	30,785	30,785
Municipal Court Program Fees	31,792	25,524	24,388	24,388
Public Works				
Construction and Inspection Fees	344,568	232,925	202,786	202,786
Street Light Upgrade Agreements	10,652	100,397	29,368	29,368
Street Sign Construction Fee	10,643	3,831	3,647	3,647

General Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Finance				
Employee Flex Benefits Contribution	-	35,009	-	-
TIF Application Fees	27,450	30,397	29,544	29,544
Parks and Recreation				
Parks Administration	55,585	48,455	47,500	49,819
Recreation Fees	451,506	567,398	571,308	770,536
Park Facility Fees	31,739	30,520	82,000	126,031
Vesper Hall Senior Center	26,203	58,793	54,500	123,799
Subtotal	**$ 1,388,160**	**$ 1,625,445**	**$ 1,287,970**	**$ 1,602,844**
Fines and Forfeits				
Late Payment Penalties	$ 6,971	$ 9,299	$ 6,905	$ 6,905
Court Fines	546,408	483,042	433,384	433,384
Subtotal	**$ 553,379**	**$ 492,342**	**$ 440,289**	**$ 440,289**
Interest Income				
Interest	$ 171,305	$ (213,381)	$ 571,525	$ 571,525
Subtotal	**$ 171,305**	**$ (213,381)**	**$ 571,525**	**$ 571,525**

General Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Other Miscellaneous				
Sales and Rentals	$ 315,088	$ 749,453	$ 229,363	$ 246,576
Settlements and Restitutions	43,953	41,909	77,717	-
Donations - Parks and Recreation	15,114	26,256	23,500	14,002
Donations - Youth Outreach Unit	3,390	2,300	50	-
Donations - Public Art	8,525	1,426	500	502
Donations - Police	15,850	16,440	41,452	41,452
Donations - Veterans Way Memorial	920	500	421	421
Donations - Miscellaneous	6,100	2,000	2,000	2,000
Sponsorships	12,175	8,125	4,053	24,300
Photocopy and Postage Charges	23,777	16,000	11,025	11,025
Other Miscellaneous Income	75,301	88,762	64,346	64,160
Subtotal	**$ 520,193**	**$ 953,171**	**$ 454,427**	**$ 404,438**
Total General Fund Revenues	**$ 29,132,707**	**$ 29,444,256**	**$ 29,116,962**	**$ 29,637,561**
Other Financing Sources				
From Water Fund	$ 1,199,484	$ 1,166,964	$ 1,184,923	$ 1,209,725
From Sewer Fund	864,275	849,296	920,161	937,670
From Fleet Maintenance	32,478	32,478	32,478	32,478
From Capital Projects Fund	55,480	345,481	-	-
From Copperleaf Village TIF Fund	360	485	500	500
From 7 Highway & 40 Highway "B" TIF Fund	1,466	983	-	-
From 7 Highway & 40 Highway "C" TIF Fund	6,833	3,440	1,434	-
From Highway 7 & Highway 40 "A" TIF Fund	1,161	733	507	-
From White Oak TIF	5,368	4,921	6,000	6,000
From White Oak TIF A	83	76	2,019	2,100
From Adams Farm TIF Fund	16,889	16,918	20,000	20,000
From Woods Chapel TIF Fund	663	694	2,035	2,035
From Hotel/Motel Tax Fund	17,000	17,291	17,769	20,826
Subtotal	**$ 2,201,539**	**$ 2,439,759**	**$ 2,187,826**	**$ 2,231,334**
Use of Cash Reserves	$ 534,903	$ 1,251,828	$ (2,712,925)	$ 3,000,000
Grand Total General Fund Revenue	**$ 31,869,147**	**$ 33,135,844**	**$ 28,591,863**	**$ 34,868,895**

General Fund
Budget Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Amounts Available for Appropriation				
Taxes	$ 19,239,819	$ 20,289,774	$ 20,958,821	$ 21,163,144
Licenses and Permits	1,502,636	1,766,913	1,183,580	1,183,580
Other Government Sources	5,757,214	4,529,995	4,220,352	4,271,742
Charges for Services	1,388,160	1,625,445	1,287,970	1,602,844
Fines and Forfeits	553,379	492,342	440,289	440,289
Interest Income	171,305	(213,381)	571,525	571,525
Other	520,193	953,171	454,427	404,438
Other Financing Sources	2,201,539	2,439,759	2,187,826	2,231,334
Use of Cash Reserves	534,903	1,251,828	(2,712,925)	3,000,000
Total Available for Appropriation	**$ 31,869,147**	**$ 33,135,844**	**$ 28,591,863**	**$ 34,868,895**
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 23,016,335	$ 19,343,047	$ 17,976,899	$ 21,364,965
Supplies and Materials	1,523,060	1,819,161	2,102,732	2,403,585
Contracted Services	5,771,159	5,691,048	6,321,519	6,892,845
Capital Outlay	527,862	1,606,509	890,713	907,500
Subtotal	**$ 30,838,444**	**$ 28,459,766**	**$ 27,291,863**	**$ 31,568,895**
Operating Transfers				
Transfer to Capital Projects Fund	305,480	4,595,481	1,150,000	3,250,000
Transfer to Golf Course Fund	206,695	79,730	150,000	50,000
Transfer to Fieldhouse/Aquatics Fund	724	866	-	-
Transfer to Fleet Maintenance	517,804	-	-	-
Subtotal	**$ 1,030,703**	**$ 4,676,077**	**$ 1,300,000**	**$ 3,300,000**
Total Budgeted Expenditures	**$ 31,869,147**	**$ 33,135,844**	**$ 28,591,863**	**$ 34,868,895**

Hotel/Motel Tax
Special Revenue Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Hotel/Motel Tax Special Revenue Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Revenues				
Taxes	$ 597,422	$ 765,984	$ 661,575	$ 661,575
Fines and Penalties	20	-	-	-
Interest Income	5,280	11,297	28,719	28,719
Total Revenues	**$ 602,724**	**$ 777,282**	**$ 690,293**	**$ 690,293**
Expenditures				
Contractual Services	$ 198,742	$ 213,766	$ 239,055	$ 293,000
Total Expenditures	**$ 198,742**	**$ 213,766**	**$ 239,055**	**$ 293,000**
Excess of Revenues Over (Under) Expenditures	$ 403,982	$ 563,517	$ 451,238	$ 397,293
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	(192,846)	(193,137)	(193,615)	(196,672)
Total Other Financing Sources (Uses)	**$ (192,846)**	**$ (193,137)**	**$ (193,615)**	**$ (196,672)**
Net Change in Fund Balances	$ 211,136	$ 370,380	$ 257,623	$ 200,621
Fund Balances - Beginning of the Year	$ 447,281	$ 658,417	$ 1,028,797	$ 1,286,420
Fund Balances - End of the Year	**$ 658,417**	**$ 1,028,797**	**$ 1,286,420**	**$ 1,487,042**

Hotel/Motel Tax Special Revenue Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes				
Hotel/Motel Occupancy Tax	$ 597,422	$ 765,984	$ 661,575	$ 661,575
Subtotal	**$ 597,422**	**$ 765,984**	**$ 661,575**	**$ 661,575**
Fines and Penalties				
Late Payment Penalties	$ 20	$ -	$ -	$ -
Subtotal	**$ 20**	**$ -**	**$ -**	**$ -**
Interest Income				
Interest on Investments	$ 5,280	$ 11,297	$ 28,719	$ 28,719
Subtotal	**$ 5,280**	**$ 11,297**	**$ 28,719**	**$ 28,719**
Total Hotel/Motel Tax Fund Revenues	**$ 602,724**	**$ 777,282**	**$ 690,293**	**$ 690,293**
Other Financing Sources				
Operating Transfers	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ (211,136)	$ (370,380)	$ (257,623)	$ (200,621)
Grand Total Hotel/Motel Tax Special Revenue Fund	**$ 391,587**	**$ 406,902**	**$ 432,670**	**$ 489,672**

Hotel/Motel Tax Special Revenue Fund
Budget Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Amounts Available for Appropriation				
Taxes	$ 597,422	$ 765,984	$ 661,575	$ 661,575
Fines and Penalties	20	-	-	-
Interest Income	5,280	11,297	28,719	28,719
Operating Transfers	-	-	-	-
Use of Cash Reserves	(211,136)	(370,380)	(257,623)	(200,621)
Total Available for Appropriation	**$ 391,587**	**$ 406,902**	**$ 432,670**	**$ 489,672**
Budget Expenditures				
Contractual Services	$ 198,742	$ 213,766	$ 239,055	$ 293,000
Subtotal	**$ 198,742**	**$ 213,766**	**$ 239,055**	**$ 293,000**
Operating Transfer to General Fund	$ 17,000	$ 17,291	$ 17,769	$ 20,826
Operating Transfer to Fieldhouse/Aquatics Fund	175,846	175,846	175,846	175,846
Operating Transfer to Capital Projects Fund	-	-	-	-
Operating Transfer to COPs Debt Service Fund	-	-	-	-
Subtotal	**$ 192,846**	**$ 193,137**	**$ 193,615**	**$ 196,672**
Total Budgeted Expenditures	**$ 391,587**	**$ 406,902**	**$ 432,670**	**$ 489,672**


THE CITY OF BLUE SPRINGS
MISSOURI

Public Safety Sales Tax
Special Revenue Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Public Safety Sales Tax Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Revenues				
Taxes	$ 4,383,967	$ 4,639,038	$ 4,926,917	$ 4,926,917
Interest Income	26,803	(97,951)	153,032	153,032
Other Revenue	3,600	46	-	-
Total Revenues	**$ 4,414,370**	**$ 4,541,134**	**$ 5,079,949**	**$ 5,079,949**
Expenditures				
General Government	$ 2,199,633	$ 2,077,378	$ 2,298,963	$ 2,664,196
Capital Outlay	301,220	144,064	144,200	559,743
Capital Projects	177,110	670,685	-	1,100,000
Debt Service	1,449,485	1,356,479	1,371,713	1,373,513
Total Expenditures	**$ 4,127,445**	**$ 4,248,604**	**$ 3,814,876**	**$ 5,697,452**
Excess of Revenues Over (Under) Expenditures	$ 286,925	$ 292,529	$ 1,265,074	$ (617,502)
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ -**	**$ -**	**$ -**	**$ -**
Net Change in Fund Balances	$ 286,925	$ 292,529	$ 1,265,074	$ (617,502)
Fund Balances - Beginning of the Year	$ 5,477,198	$ 5,764,122	$ 6,056,650	$ 7,321,724
Fund Balances - End of the Year	**$ 5,764,122**	**$ 6,056,650**	**$ 7,321,724**	**$ 6,704,222**

Public Safety Sales Tax Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes				
Public Safety Sales Tax	$ 4,383,967	$ 4,639,038	$ 4,926,917	$ 4,926,917
Subtotal	**$ 4,383,967**	**$ 4,639,038**	**$ 4,926,917**	**$ 4,926,917**
Interest Income				
Interest on Investments	$ 26,803	$ (97,951)	$ 153,032	$ 153,032
Subtotal	**$ 26,803**	**$ (97,951)**	**$ 153,032**	**$ 153,032**
Other Revenues				
Bond Proceeds	$ -	$ -	$ -	$ -
Miscellaneous Revenue	3,600	46	-	-
Subtotal	**$ 3,600**	**$ 46**	**$ -**	**$ -**
Public Safety Sales Tax Fund Revenues	**$ 4,414,370**	**$ 4,541,134**	**$ 5,079,949**	**$ 5,079,949**
Other Financing Sources				
Operating Transfer from General Fund	$ -	$ -	$ -	$ -
Operating Transfer from Capital Projects Fund	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ (286,925)	$ (292,529)	$ (1,265,074)	$ 617,502
Grand Total Public Safety Sales Tax Special Revenue Fund	**$ 4,127,445**	**$ 4,248,604**	**$ 3,814,876**	**$ 5,697,452**

Public Safety Sales Tax Fund
Budget Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Amounts Available for Appropriation				
Taxes	$ 4,383,967	$ 4,639,038	$ 4,926,917	$ 4,926,917
Interest Income	26,803	(97,951)	153,032	153,032
Other Financing Sources	-	-	-	-
Other Revenue	3,600	46	-	-
Use of Cash Reserves	(286,925)	(292,529)	(1,265,074)	617,502
Total Available for Appropriation	**$ 4,127,445**	**$ 4,248,604**	**$ 3,814,876**	**$ 5,697,452**
Budget Expenditures				
General Government	$ 2,199,633	$ 2,077,378	$ 2,298,963	$ 2,664,196
Capital Outlay	301,220	144,064	144,200	559,743
Capital Projects	177,110	670,685	-	1,100,000
Debt Service	1,449,485	1,356,479	1,371,713	1,373,513
Subtotal	**$ 4,127,445**	**$ 4,248,604**	**$ 3,814,876**	**$ 5,697,452**
Operating Transfers				
Operating Transfer to Capital Projects Fund	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 4,127,445**	**$ 4,248,604**	**$ 3,814,876**	**$ 5,697,452**


THE CITY OF BLUE SPRINGS
MISSOURI

General Obligation Bond Debt Service Fund


THE CITY OF BLUE SPRINGS
MISSOURI

General Obligation Bond Debt Service Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Revenues				
Taxes	$ 1,503,656	$ 1,643,723	$ 1,756,117	$ 1,756,117
Interest Income	26,774	47,295	94,465	94,465
Other Miscellaneous	-	-	-	-
Total Revenues	**$ 1,530,430**	**$ 1,691,018**	**$ 1,850,582**	**$ 1,850,582**
Expenditures				
Principal Retirement	$ 1,105,000	$ 1,170,000	$ 1,225,000	$ 1,265,000
Interest and Fixed Charges	589,697	538,081	493,776	445,326
Total Expenditures	**$ 1,694,696**	**$ 1,708,081**	**$ 1,718,776**	**$ 1,710,326**
Excess of Revenues Over (Under) Expenditures	$ (164,266)	$ (17,063)	$ 131,806	$ 140,257
Other Financing Sources (Uses)				
Operating Transfers In	$ 500,000	$ 500,000	$ -	$ -
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ 500,000**	**$ 500,000**	**$ -**	**$ -**
Net Change in Fund Balances	$ 335,734	$ 482,937	$ 131,806	$ 140,257
Fund Balances - Beginning of the Year	$ 1,404,496	$ 1,740,230	$ 2,223,168	$ 2,354,974
Fund Balances - End of the Year	**$ 1,740,230**	**$ 2,223,168**	**$ 2,354,974**	**$ 2,495,231**

General Obligation Bond Debt Service Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes				
Property Taxes	$ 1,479,052	$ 1,619,854	$ 1,730,122	$ 1,730,122
Railroad and Utility Taxes	24,604	23,869	25,995	25,995
PILOT	-	-	-	-
Subtotal	**$ 1,503,656**	**$ 1,643,723**	**$ 1,756,117**	**$ 1,756,117**
Interest Income				
Interest on Operating Funds	$ 12,564	$ 35,244	$ 83,308	$ 83,308
Interest on Investments	-	-	-	-
Intergovernmental Agency Interest	14,210	12,050	11,157	11,157
Interest Subsidy-2009B Build America Bonds	-	-	-	-
Subtotal	**$ 26,774**	**$ 47,295**	**$ 94,465**	**$ 94,465**
Other Miscellaneous Revenue				
Bond Proceeds	$ -	$ -	$ -	$ -
Miscellaneous Revenue	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total G.O. Bond Fund Revenues	**$ 1,530,430**	**$ 1,691,018**	**$ 1,850,582**	**$ 1,850,582**
Other Financing Sources				
Operating Transfer from Capital Projects Fund	$ 500,000	$ 500,000	$ -	$ -
Subtotal	**$ 500,000**	**$ 500,000**	**$ -**	**$ -**
Use of Cash Reserves	$ (335,734)	$ (482,937)	$ (131,806)	$ (140,257)
Grand Total General Obligation Bond Debt Service Fund	**$ 1,694,696**	**$ 1,708,081**	**$ 1,718,776**	**$ 1,710,326**

General Obligation Bond Debt Service Fund
Budget Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Amounts Available for Appropriation				
Taxes	$ 1,503,656	$ 1,643,723	$ 1,756,117	$ 1,756,117
Interest Income	26,774	47,295	94,465	94,465
Other Financing Sources	500,000	500,000	-	-
Use of Cash Reserves	(335,734)	(482,937)	(131,806)	(140,257)
Total Available for Appropriation	**$ 1,694,696**	**$ 1,708,081**	**$ 1,718,776**	**$ 1,710,326**
Budget Expenditures				
Serial Bond Maturities	$ 1,105,000	$ 1,170,000	$ 1,225,000	$ 1,265,000
Interest Expense	562,534	510,070	466,094	417,644
Fiscal Agent Fees	27,163	28,011	27,682	27,682
Total Budgeted Expenditures	**$ 1,694,696**	**$ 1,708,081**	**$ 1,718,776**	**$ 1,710,326**


THE CITY OF BLUE SPRINGS
MISSOURI

Capital Projects Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Capital Projects Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Revenues				
Taxes	$ 4,462,542	$ 4,719,697	$ 4,921,678	$ 4,921,673
Other Government Sources	110,648	904,987	-	-
Charges for Services	-	-	-	-
Interest Income	19,748	(18,703)	-	39,000
Other	-	234,165	-	-
Total Revenue	**$ 4,592,938**	**$ 5,840,146**	**$ 4,921,678**	**$ 4,960,673**
Expenditures				
Capital Projects	$ 6,567,381	$ 8,102,001	$ 7,604,902	$ 8,063,400
Total Expenditures	**$ 6,567,381**	**$ 8,102,001**	**$ 7,604,902**	**$ 8,063,400**
Excess of Revenues Over (Under) Expenditures	$ (1,974,443)	$ (2,261,855)	$ (2,683,224)	$ (3,102,727)
Other Financing Sources (Uses)				
Operating Transfers In	$ 305,480	$ 4,595,481	$ 1,150,000	$ 3,250,000
Operating Transfers Out	(555,480)	(845,481)	-	-
Total Other Financing Sources (Uses)	**$ (250,000)**	**$ 3,750,000**	**$ 1,150,000**	**$ 3,250,000**
Net Change in Fund Balances	$ (2,224,443)	$ 1,488,145	$ (1,533,224)	$ 147,273
Fund Balances - Beginning of the Year	$ 3,109,151	$ 884,709	$ 2,372,856	$ 839,632
Fund Balances - End of the Year	**$ 884,709**	**$ 2,372,854**	**$ 839,632**	**$ 986,905**

Capital Projects Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes				
Sales Tax	$ 4,462,542	$ 4,719,697	$ 4,921,678	$ 4,921,673
Other Taxes	-	-	-	-
Subtotal	**$ 4,462,542**	**$ 4,719,697**	**$ 4,921,678**	**$ 4,921,673**
Other Government Sources				
Federal Grants	$ 4,458	$ 795,605	$ -	$ -
Reimbursement from Woods Chapel CID	28,999	29,152	-	-
Reimbursement from Woods Chapel TIF	77,192	80,230	-	-
Subtotal	**$ 110,648**	**$ 904,987**	**$ -**	**$ -**
Charges for Services				
	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income				
Interest on Investments	$ 521	$ (40,220)	$ -	$ 17,000
Interest on Operating Account	19,227	21,517	-	22,000
Subtotal	**$ 19,748**	**$ (18,703)**	**$ -**	**$ 39,000**
Other Miscellaneous				
Miscellaneous Revenue	$ -	$ 234,165	$ -	$ -
Subtotal	**$ -**	**$ 234,165**	**$ -**	**$ -**
Total Capital Projects Fund Revenues	**$ 4,592,938**	**$ 5,840,146**	**$ 4,921,678**	**$ 4,960,673**
Other Financing Sources				
Operating Transfer from General Fund	$ 305,480	$ 4,595,481	$ 1,150,000	$ 3,250,000
Operating Transfer from Hotel/Motel Fund	-	-	-	-
Operating Transfer from Public Safety Sales Tax Fund	-	-	-	-
Operating Transfer from Sewer Fund	-	-	-	-
Operating Transfer from Water Fund	-	-	-	-
Subtotal	**$ 305,480**	**$ 4,595,481**	**$ 1,150,000**	**$ 3,250,000**
Use of Cash Reserves	$ 2,224,443	$ (1,488,145)	$ 1,533,224	$ (147,273)
		-		
Grand Total Capital Projects Fund	**$ 7,122,861**	**$ 8,947,482**	**$ 7,604,902**	**$ 8,063,400**

Capital Projects Fund
Budget Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Amounts Available for Appropriation				
Taxes	$ 4,462,542	$ 4,719,697	$ 4,921,678	$ 4,921,673
Other Government Sources	110,648	904,987	-	-
Charges for Services	-	-	-	-
Interest Income	19,748	(18,703)	-	39,000
Other Miscellaneous	-	234,165	-	-
Operating Transfers	305,480	4,595,481	1,150,000	3,250,000
Use of Cash Reserves	2,224,443	(1,488,145)	1,533,224	(147,273)
Total Available for Appropriation	**$ 7,122,861**	**$ 8,947,482**	**$ 7,604,902**	**$ 8,063,400**
Budgeted Expenditures				
Land/Buildings	$ 1,149,560	$ 322,147	$ -	$ -
Streets and Highways	5,285,278	7,073,524	7,604,902	7,813,400
Other Capital Improvements	132,544	706,331	-	250,000
Subtotal	**$ 6,567,381**	**$ 8,102,001**	**$ 7,604,902**	**$ 8,063,400**
Operating Transfers				
Transfer to Debt Service Funds	$ 500,000	$ 500,000	$ -	$ -
Transfer to Fieldhouse/Aquatics Fund	-	-	-	-
Transfer to General Fund	55,480	345,481	-	-
Transfer to Public Safety Sales Tax Fund	-	-	-	-
Subtotal	**$ 555,480**	**$ 845,481**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 7,122,861**	**$ 8,947,482**	**$ 7,604,902**	**$ 8,063,400**


THE CITY OF BLUE SPRINGS
MISSOURI

T.I.F Capital Projects Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Tax Increment Finance Capital Projects Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Revenues				
Taxes	$ 6,959,276	$ 7,144,472	$ 7,112,975	$ 6,479,614
Interest Income	2,356	17,166	140,555	132,128
Other Income	-	90	-	-
Total Revenue	**$ 6,961,631**	**$ 7,161,727**	**$ 7,253,530**	**$ 6,611,742**
Expenditures				
Capital Outlay	$ 6,719,556	$ 8,349,392	$ 7,705,131	$ 6,395,261
Total Expenditures	**$ 6,719,556**	**$ 8,349,392**	**$ 7,705,131**	**$ 6,395,261**
Excess of Revenues Over (Under) Expenditures	$ 242,074	$ (1,187,665)	$ (451,601)	$ 216,481
Other Financing Sources (Uses)				
Operating Transfers In	$ 682,262	$ 649,963	$ 306,005	$ -
Operating Transfers Out	(715,085)	(678,212)	(338,500)	(30,635)
Total Other Financing Sources (Uses)	**$ (32,823)**	**$ (28,250)**	**$ (32,495)**	**$ (30,635)**
Net Change in Fund Balances	$ 209,252	$ (1,215,915)	$ (484,096)	$ 185,846
Fund Balances - Beginning of the Year	$ 7,943,115	$ 8,152,361	$ 6,936,446	$ 6,452,349
Fund Balances - End of the Year	**$ 8,152,361**	**$ 6,936,446**	**$ 6,452,349**	**$ 6,638,197**

Tax Increment Finance Capital Projects Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes				
PILOTS	$ 2,334,762	$ 2,366,781	$ 2,233,411	$ 2,093,051
Economic Activity Taxes	4,624,513	4,777,692	4,879,565	4,386,563
Subtotal	**$ 6,959,276**	**$ 7,144,472**	**$ 7,112,975**	**$ 6,479,614**
Interest Income				
Interest on Investments	$ 2,356	$ 17,166	$ 140,555	$ 132,128
Subtotal	**$ 2,356**	**$ 17,166**	**$ 140,555**	**$ 132,128**
Charges for Services	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Other Revenues				
Miscellaneous Income	$ -	$ -	$ -	$ -
Bond Proceeds	-	50	-	-
Other Financing Sources - Refunding 2015	-	40	-	-
Subtotal	**$ -**	**$ 90**	**$ -**	**$ -**
Total TIF Capital Project Fund Revenues	**$ 6,961,631**	**$ 7,161,727**	**$ 7,253,530**	**$ 6,611,742**
Other Financing Sources	$ 682,262	$ 649,963	$ 306,005	$ -
Subtotal	**$ 682,262**	**$ 649,963**	**$ 306,005**	**$ -**
Use of Cash Reserves	$ (209,252)	$ 1,215,915	$ 484,096	$ (185,846)
Grand Total Capital Projects Fund	**$ 7,434,641**	**$ 9,027,605**	**$ 8,043,631**	**$ 6,425,896**

Tax Increment Finance Capital Projects Fund
Budget Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Amounts Available for Appropriation				
Taxes	$ 6,959,276	$ 7,144,472	$ 7,112,975	$ 6,479,614
Interest Income	2,356	17,166	140,555	132,128
Other Income	-	90	-	-
Other Financing Sources	682,262	649,963	306,005	-
Use of Cash Reserves	(209,252)	1,215,915	484,096	(185,846)
Total Available for Appropriation	**$ 7,434,641**	**$ 9,027,605**	**$ 8,043,631**	**$ 6,425,896**
Budgeted Expenditures				
Adams Farm	$ 4,061,656	$ 6,192,695	$ 5,636,764	$ 5,012,078
Copperleaf Village	80,258	83,395	130,789	117,915
Highway 7 & 40 Project A	755,979	610,492	415,583	-
Highway 7 & 40 Project B	343,786	30,162	1,729	-
Highway 7 & 40 Project C	33,206	33,535	254,916	-
White Oak	1,272,784	1,086,468	1,046,626	1,046,626
White Oak A	1,573	135,404	203,152	203,071
Woods Chapel	170,310	177,240	15,572	15,572
Subtotal	**$ 6,719,556**	**$ 8,349,392**	**$ 7,705,131**	**$ 6,395,261**
Operating Transfers				
Transfer to General Fund	$ 32,823	$ 28,249	$ 32,495	$ 30,635
Transfer to Capital Projects Fund	682,262	649,963	306,005	-
Subtotal	**$ 715,085**	**$ 678,212**	**$ 338,500**	**$ 30,635**
Total Budgeted Expenditures	**$ 7,434,641**	**$ 9,027,605**	**$ 8,043,631**	**$ 6,425,896**


THE CITY OF BLUE SPRINGS
MISSOURI

Fieldhouse/Aquatics Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Fieldhouse/Aquatics Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Revenues				
Charges for Services	$ 804,652	$ 993,053	$ 1,066,244	$ 2,226,210
Intergovernmental	$ -	$ 504,440	$ -	$ -
Interest Income	5,577	15,602	40,534	40,534
Sales and Rentals	20,893	23,461	19,775	50,108
Other Miscellaneous	5,533	4,764	6,033	10,033
Total Revenues	**$ 836,654**	**$ 1,541,319**	**$ 1,132,587**	**$ 2,326,885**
Expenditures				
Personal Services	$ 489,823	$ 526,533	$ 666,617	$ 1,432,516
Materials and Supplies	68,879	67,449	87,750	196,896
Contracted Services	73,140	97,591	107,806	264,266
Utilities	106,619	115,315	113,040	362,400
Capital Outlay	-	-	-	-
Debt Service	(124,154)	25,846	2,608,018	2,386,640
Capital Expenditures	12,500	-	1,032,500	190,000
Total Expenditures	**$ 626,807**	**$ 832,733**	**$ 4,615,731**	**$ 4,832,718**
Excess of Revenues Over (Under) Expenditures	$ 209,848	$ 708,586	$ (3,483,144)	$ (2,505,833)
Other Financing Sources (Uses)				
Operating Transfers In	$ 176,570	$ 176,712	$ 2,608,018	$ 2,386,640
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ 176,570**	**$ 176,712**	**$ 2,608,018**	**$ 2,386,640**
Net Change in Fund Balances	386,417	885,298	(875,126)	(119,193)
Fund Balances - Beginning of the Year	978,575	1,364,992	2,250,290	1,375,163
Fund Balances - End of the Year	**$ 1,364,992**	**$ 2,250,290**	**$ 1,375,163**	**$ 1,255,970**

Fieldhouse/Aquatics Fund
Revenue Summary

Revenues	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Charges for Services				
Adult Leagues	$ 3,735	$ 15,444	$ 10,000	$ 27,160
Youth Leagues	51,622	52,765	52,765	72,552
Fitness Programs	-	-	29,178	30,178
Special Events	175	3,210	16,882	3,975
Aquatics Programming	-	-	-	188,425
Facility Rentals	46,288	58,819	50,209	152,000
Concessions	1,284	2,710	2,445	50,650
Facility Memberships	701,548	860,105	904,766	1,701,270
Subtotal	**$ 804,652**	**$ 993,053**	**$ 1,066,244**	**$ 2,226,210**
Fines and Forfeits	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Other Government Sources	$ -	$ 504,440	$ -	$ -
Subtotal	**$ -**	**$ 504,440**	**$ -**	**$ -**
Interest Income	$ 5,577	$ 15,602	$ 40,534	$ 40,534
Subtotal	**$ 5,577**	**$ 15,602**	**$ 40,534**	**$ 40,534**
Sales and Rentals				
Sale of Property	$ 3,774	$ 4,786	$ 968	$ 968
Fieldhouse Lease	17,119	18,675	18,808	49,140
Subtotal	**$ 20,893**	**$ 23,461**	**$ 19,775**	**$ 50,108**
Other Revenues				
Reimbursements from Other Governments	-	-	-	-
Donations-Fieldhouse	-	-	-	-
Sponsorships	5,600	5,000	6,000	10,000
Miscellaneous Revenue	(67)	(236)	33	33
Subtotal	**$ 5,533**	**$ 4,764**	**$ 6,033**	**$ 10,033**
Total Fieldhouse/Aquatics Fund Revenue	**$ 836,654**	**$ 1,541,319**	**$ 1,132,587**	**$ 2,326,885**
Other Financing Sources				
From General Fund	$ 724	$ 866	$ -	$ -
From Parks Sales Tax Fund	-	-	2,432,172	2,210,794
From Hotel/Motel Tax Fund	175,846	175,846	175,846	175,846
Subtotal	**$ 176,570**	**$ 176,712**	**$ 2,608,018**	**$ 2,386,640**
Use of Cash Reserves	$ (386,417)	$ (885,298)	$ 875,126	$ 119,193
Grand Total Fieldhouse/Aquatics Revenue Fund	**$ 626,807**	**$ 832,733**	**$ 4,615,731**	**$ 4,832,718**

Fieldhouse/Aquatics Fund
Budget Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Amounts Available for Appropriation				
Charges for Services	$ 804,652	$ 993,053	$ 1,066,244	$ 2,226,210
Fines and Forfeits	-	-	-	-
Intergovernmental	-	504,440	-	-
Interest Income	5,577	15,602	40,534	40,534
Sales and Rentals	20,893	23,461	19,775	50,108
Other Miscellaneous	5,533	4,764	6,033	10,033
Operating Transfers	176,570	176,712	2,608,018	2,386,640
Use of Cash Reserves	(386,417)	(885,298)	875,126	119,193
Total Available for Appropriation	**$ 626,807**	**$ 832,733**	**$ 4,615,731**	**$ 4,832,718**
				$ -
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 489,823	$ 526,533	$ 666,617	$ 1,432,516
Materials and Supplies	68,879	67,449	87,750	196,896
Contracted Services	73,140	97,591	107,806	264,266
Utilities	106,619	115,315	113,040	362,400
Total Operating	**$ 738,461**	**$ 806,887**	**$ 975,213**	**$ 2,256,078**
Capital Improvements				
Capital Outlay	$ -	$ -	$ -	$ -
Capital Improvements	12,500	-	1,032,500	190,000
Debt Service	(124,154)	25,846	2,608,018	2,386,640
Total Capital	**$ (111,654)**	**$ 25,846**	**$ 3,640,518**	**$ 2,576,640**
Subtotal	**$ 626,807**	**$ 832,733**	**$ 4,615,731**	**$ 4,832,718**
Operating Transfers				
	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 626,807**	**$ 832,733**	**$ 4,615,731**	**$ 4,832,718**


THE CITY OF BLUE SPRINGS
MISSOURI

Parks Sales Tax Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Parks Sales Tax Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Revenues				
Taxes	$ 4,894,974	$ 5,110,895	$ 5,289,565	$ 5,289,565
Interest Income	23,411	46,558	573,917	573,917
Other Revenue	30,000	40,000	34,370,000	-
Total Revenues	**$ 4,948,386**	**$ 5,197,453**	**$ 40,233,482**	**$ 5,863,482**
Expenditures				
Capital Improvements	$ 3,521,734	$ 7,295,500	$ 40,813,534	$ 1,450,000
Debt Service	-	-	539,969	-
Total Expenditures	**$ 3,521,734**	**$ 7,295,500**	**$ 41,353,504**	**$ 1,450,000**
Excess of Revenues Over (Under) Expenditures	$ 1,426,652	$ (2,098,047)	$ (1,120,021)	$ 4,413,482
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	-	$ -	(2,517,172)	(2,210,794)
Total Other Financing Sources (Uses)	**$ -**	**$ -**	**$ (2,517,172)**	**$ (2,210,794)**
Net Change in Fund Balances	$ 1,426,652	$ (2,098,047)	$ (3,637,193)	$ 2,202,688
Fund Balances - Beginning of the Year	$ 2,794,379	$ 4,221,031	$ 2,122,984	$ (1,514,209)
Fund Balances - End of the Year	**$ 4,221,031**	**$ 2,122,984**	**$ (1,514,209)**	**$ 688,479**

Parks Sales Tax Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes				
Parks Sales Tax	$ 4,894,974	$ 5,110,895	$ 5,289,565	$ 5,289,565
Subtotal	**$ 4,894,974**	**$ 5,110,895**	**$ 5,289,565**	**$ 5,289,565**
Interest Income				
Interest on Investments	$ 23,411	$ 46,558	$ 573,917	$ 573,917
Subtotal	**$ 23,411**	**$ 46,558**	**$ 573,917**	**$ 573,917**
Other Revenues				
Bond Proceeds	$ -	$ -	$ 34,370,000	$ -
Miscellaneous Revenue	30,000	40,000	-	-
Subtotal	**$ 30,000**	**$ 40,000**	**$ 34,370,000**	**$ -**
Parks Sales Tax Fund Revenues	**$ 4,948,386**	**$ 5,197,453**	**$ 40,233,482**	**$ 5,863,482**
Other Financing Sources				
Operating Transfer from General Fund	$ -	$ -	$ -	$ -
Operating Transfer from Capital Projects Fund	-	-	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Use of Cash Reserves	$ (1,426,652)	$ 2,098,047	$ 3,637,193	$ (2,202,688)
Grand Total Parks Sales Tax Special Revenue Fund	**$ 3,521,734**	**$ 7,295,500**	**$ 43,870,676**	**$ 3,660,794**

Parks Sales Tax Fund
Budget Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Amounts Available for Appropriation				
Taxes	$ 4,894,974	$ 5,110,895	$ 5,289,565	$ 5,289,565
Interest Income	23,411	46,558	573,917	573,917
Other Financing Sources	-	-	-	-
Other Revenue	30,000	40,000	34,370,000	-
Use of Cash Reserves	(1,426,652)	2,098,047	3,637,193	(2,202,688)
Total Available for Appropriation	**$ 3,521,734**	**$ 7,295,500**	**$ 43,870,676**	**$ 3,660,794**
Budget Expenditures				
Capital Improvements	$ 3,521,734	$ 7,295,500	$ 40,813,534	$ 1,450,000
Debt Service	-	-	539,969	-
Subtotal	**$ 3,521,734**	**$ 7,295,500**	**$ 41,353,504**	**$ 1,450,000**
Operating Transfers				
Operating Transfer to Golf Course	$ -	$ -	$ 85,000	$ -
Operating Transfer to Fieldhouse/Aquatics	-	-	2,432,172	2,210,794
Subtotal	**$ -**	**$ -**	**$ 2,517,172**	**$ 2,210,794**
Total Budgeted Expenditures	**$ 3,521,734**	**$ 7,295,500**	**$ 43,870,676**	**$ 3,660,794**


THE CITY OF BLUE SPRINGS
MISSOURI

Golf Course Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Golf Course Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Operating Revenues				
Charges for Services	$ 1,957,060	$ 2,322,348	$ 2,284,315	$ 2,129,276
Interest Income	2,262	5,087	8,198	8,198
Intergovernmental	-	-	-	-
Miscellaneous	3,530	10,935	-	-
Total Operating Revenues	**$ 1,962,852**	**$ 2,338,369**	**$ 2,292,513**	**$ 2,137,474**
Expenditures				
Contractual Services	1,528,634	1,865,874	1,859,000	1,806,290
Debt Service	338,240	332,023	340,650	338,650
Capital Outlay	110,000	142,591	155,000	42,000
Capital Expenditures	21,930	-	-	-
Total Operating Expenditures	**$ 1,998,804**	**$ 2,340,488**	**$ 2,354,650**	**$ 2,186,940**
Excess of Revenues Over (Under) Expenditures	$ (35,952)	$ (2,118)	$ (62,137)	$ (49,466)
Other Financing Sources (Uses)				
Operating Transfers In	$ 206,695	$ 79,730	$ 235,000	$ 50,000
Operating Transfers Out	-	-	-	-
Total Other Financing Sources (Uses)	**$ 206,695**	**$ 79,730**	**$ 235,000**	**$ 50,000**
Net Change in Fund Balances	$ 170,743	$ 77,612	$ 172,863	$ 534
Fund Balances - Beginning of the Year	$ 234,529	$ 405,272	$ 482,884	$ 655,747
Fund Balances - End of the Year	**$ 405,272**	**$ 482,884**	**$ 655,747**	**$ 656,281**
Less Restricted Net Assets	$ (234,013)	$ (234,013)	$ (234,013)	$ (234,013)
Fund Balances - End of the Year	**$ 171,259**	**$ 248,871**	**$ 421,734**	**$ 422,268**

Golf Course Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Charges for Services				
Green Fees	$ 870,923	$ 978,574	$ 901,976	$ 881,759
Pro Shop Revenue	278,594	377,338	414,999	350,576
Range Revenue	149,201	155,104	181,111	151,514
Cart Rental Fees	308,138	334,231	329,747	315,936
Prepared Food Revenue	350,204	477,100	456,482	429,491
Subtotal	**$ 1,957,060**	**$ 2,322,348**	**$ 2,284,315**	**$ 2,129,276**
Other Government Sources				
	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income	$ 2,262	$ 5,087	$ 8,198	$ 8,198
Subtotal	**$ 2,262**	**$ 5,087**	**$ 8,198**	**$ 8,198**
Miscellaneous	$ 3,530	$ 10,935	$ -	$ -
Subtotal	**$ 3,530**	**$ 10,935**	**$ -**	**$ -**
Total Golf Course Fund Revenue	**$ 1,962,852**	**$ 2,338,369**	**$ 2,292,513**	**$ 2,137,474**
Other Financing Sources				
Operating Transfer from General Fund	$ 206,695	$ 79,730	$ 150,000	$ 50,000
Operating Transfer from Capital Projects Fund	-	-	-	-
Operating Transfer from Parks Sales Tax Fund	-	-	85,000	-
Subtotal	**$ 206,695**	**$ 79,730**	**$ 235,000**	**$ 50,000**
Use of Cash Reserves	$ (170,743)	$ (77,612)	$ (172,863)	$ (534)
Grand Total Golf Course Fund Revenue	**$ 1,998,804**	**$ 2,340,488**	**$ 2,354,650**	**$ 2,186,940**

Golf Course Fund
Budget Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Amounts Available for Appropriation				
Charges for Services	$ 1,957,060	$ 2,322,348	$ 2,284,315	$ 2,129,276
Interest Income	2,262	5,087	8,198	8,198
Miscellaneous	3,530	10,935	-	-
Operating Transfers	206,695	79,730	235,000	50,000
Use of Cash Reserves	(170,743)	(77,612)	(172,863)	(534)
Total Available for Appropriation	**$ 1,998,804**	**$ 2,340,488**	**$ 2,354,650**	**$ 2,186,940**
Budgeted Expenditures				
Contracted Services	$ 1,528,634	$ 1,865,874	$ 1,859,000	$ 1,806,290
Capital Outlay	110,000	142,591	155,000	42,000
Debt Service	338,240	332,023	340,650	338,650
Capital Improvements	21,930	-	-	-
Total Operating	**$ 1,998,804**	**$ 2,340,488**	**$ 2,354,650**	**$ 2,186,940**
Operating Transfers				
Transfer to General Fund	$ -	$ -	-	-
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Total Budgeted Expenditures	**$ 1,998,804**	**$ 2,340,488**	**$ 2,354,650**	**$ 2,186,940**


THE CITY OF BLUE SPRINGS
MISSOURI

Water Utility Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Water Utility Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Operating Revenues				
Charges for Services	$ 11,232,510	$ 11,785,288	$ 11,061,957	$ 11,061,957
Fines and Forfeits	246,629	250,155	227,553	227,553
Intergovernmental	-	-	-	-
Interest Income	130,688	(201,798)	416,289	416,289
Sales and Rentals	76,698	73,053	74,972	74,972
Other Miscellaneous	31,070	3,151	-	-
Total Operating Revenues	**$ 11,717,595**	**$ 11,909,849**	**$ 11,780,771**	**$ 11,780,771**
Operating Expenditures				
Personal Services	$ 1,417,539	$ 1,249,354	$ 1,017,082	$ 1,425,003
Materials and Supplies	279,805	327,781	440,190	345,916
Purchased Water and Sewer Services	3,888,945	4,167,733	4,335,370	4,422,077
Contracted Services	985,948	944,201	1,589,802	1,427,907
Utilities	39,750	42,890	51,360	56,300
Debt Service	2,420,395	2,441,448	2,400,000	2,600,000
Capital Expenditures	437,735	556,117	1,337,620	1,902,731
Total Operating Expenditures	**$ 9,470,117**	**$ 9,729,525**	**$ 11,171,424**	**$ 12,179,934**
Excess of Revenues Over (Under) Expenditures	$ 2,247,477	$ 2,180,325	$ 609,347	$ (399,164)
Other Financing Sources (Uses)				
Operating Transfers In	$ 340,718	$ 339,745	$ 376,165	$ 414,521
Operating Transfers Out	(1,199,484)	(1,166,964)	(1,184,923)	(1,209,725)
Total Other Financing Sources (Uses)	**$ (858,766)**	**$ (827,219)**	**$ (808,758)**	**$ (795,204)**
Net Change in Fund Balances	$ 1,388,711	$ 1,353,105	$ (199,411)	$ (1,194,367)
Fund Balances - Beginning of the Year	$ 15,174,918	$ 16,563,629	$ 17,916,734	$ 17,717,323
Fund Balances - End of the Year	**$ 16,563,629**	**$ 17,916,734**	**$ 17,717,323**	**$ 16,522,955**
Less Restricted Net Assets	$ -	$ -	$ -	$ -
Fund Balances - End of the Year	**$ 16,563,629**	**$ 17,916,734**	**$ 17,717,323**	**$ 16,522,955**

Water Utility Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Charges for Services				
Water Services	$ 10,962,391	$ 11,390,492	$ 10,819,676	$ 10,819,676
Connections and Service Fees	264,013	387,311	237,597	237,597
Hydrant Meter Usage Fees	4,125	4,100	2,978	2,978
Hydrant Meter Inspection Fees	1,100	1,600	842	842
Department of Natural Resources Fees	882	1,786	864	864
Subtotal	**$ 11,232,510**	**$ 11,785,288**	**$ 11,061,957**	**$ 11,061,957**
Fines and Forfeits				
Fines and Penalties	$ 246,629	$ 250,155	$ 227,553	$ 227,553
Subtotal	**$ 246,629**	**$ 250,155**	**$ 227,553**	**$ 227,553**
Other Government Sources	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income				
Interest on Investments	$ 130,688	$ (201,798)	$ 416,289	$ 416,289
Subtotal	**$ 130,688**	**$ (201,798)**	**$ 416,289**	**$ 416,289**
Sales and Rentals				
Sale of City Property	$ 67,695	$ 64,050	$ 61,467	$ 61,467
Lease Revenue	9,003	9,003	$ 13,505	$ 13,505
Subtotal	**$ 76,698**	**$ 73,053**	**$ 74,972**	**$ 74,972**
Other Revenues				
Miscellaneous Income	$ 35,562	$ 3,151	$ -	$ -
Subtotal	**$ 31,070**	**$ 3,151**	**$ -**	**$ -**
Total Water Utility Fund Revenue	**$ 11,717,595**	**$ 11,909,849**	**$ 11,780,771**	**$ 11,780,771**
Operating Transfers from Sewer Fund	$ 340,718	$ 339,745	$ 376,165	$ 414,521
Use of Cash Reserves	$ (1,388,711)	$ (1,353,105)	$ 199,411	$ 1,194,367
Grand Total Water Utility Fund Revenue	**$ 10,669,601**	**$ 10,896,489**	**$ 12,356,347**	**$ 13,389,659**

Water Utility Fund
Budget Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Amounts Available for Appropriation				
Charges for Services	$ 11,232,510	$ 11,785,288	$ 11,061,957	$ 11,061,957
Fines and Forfeits	246,629	250,155	227,553	227,553
Other Government Sources	-	-	-	-
Interest Income	130,688	(201,798)	416,289	416,289
Sales and Rentals	76,698	73,053	74,972	74,972
Other Miscellaneous	31,070	3,151	-	-
Operating Transfers	340,718	339,745	376,165	414,521
Use of Cash Reserves	(1,388,711)	(1,353,105)	199,411	1,194,367
Total Available for Appropriation	**$ 10,669,601**	**$ 10,896,489**	**$ 12,356,347**	**$ 13,389,659**
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 1,417,539	$ 1,249,354	$ 1,017,082	$ 1,425,003
Materials and Supplies	279,805	327,781	$ 440,190	$ 345,916
Purchase of Water Services	3,888,945	4,167,733	$ 4,335,370	$ 4,422,077
Contracted Services	985,948	944,201	$ 1,589,802	$ 1,427,907
Utilities	39,750	42,890	$ 51,360	$ 56,300
Total Operating	**$ 6,611,987**	**$ 6,731,960**	**$ 7,433,804**	**$ 7,677,203**
Debt Service				
Revenue Bond Debt	$ 2,420,395	$ 2,441,448	$ 2,400,000	$ 2,600,000
Total Debt Service	**$ 2,420,395**	**$ 2,441,448**	**$ 2,400,000**	**$ 2,600,000**
Capital Improvements				
Capital Outlay	$ 116,152	$ 125,198	$ 305,400	$ 253,000
Capital Improvements	321,583	430,920	$ 1,032,220	$ 1,649,731
Total Capital	**$ 437,735**	**$ 556,117**	**$ 1,337,620**	**$ 1,902,731**
Subtotal	**$ 9,470,117**	**$ 9,729,525**	**$ 11,171,424**	**$ 12,179,934**
Operating Transfers				
Transfer to General Fund	$ 1,199,484	$ 1,166,964	$ 1,184,923	$ 1,209,725
Transfer to Capital Projects Fund	-	-	-	-
Subtotal	**$ 1,199,484**	**$ 1,166,964**	**$ 1,184,923**	**$ 1,209,725**
Total Budgeted Expenditures	**$ 10,669,601**	**$ 10,896,489**	**$ 12,356,347**	**$ 13,389,659**


THE CITY OF BLUE SPRINGS
MISSOURI

Sewer Utility Fund


THE CITY OF BLUE SPRINGS
MISSOURI

Sewer Utility Fund
Statement of Revenues, Expenditures and Changes in Fund Balances

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Operating Revenues				
Charges for Services	$ 9,682,512	$ 10,058,703	$ 10,676,582	$ 10,676,582
Interest Income	646,498	331,455	714,367	714,367
Intergovernmental	134,574	122,870	651,260	755,265
Fines and Forfeits	215,583	220,938	209,222	209,222
Sales and Rentals	-	-	2,954	2,954
Other Miscellaneous	13,193	3,880	2,900	2,900
Total Operating Revenues	**$ 10,692,360**	**$ 10,737,847**	**$ 12,257,284**	**$ 12,361,289**
Operating Expenditures				
Personal Services	$ 1,242,336	$ 1,085,767	$ 929,548	$ 1,205,194
Materials and Supplies	220,755	493,992	390,100	467,908
Purchased Water and Sewer Services	2,294,880	2,453,956	2,539,844	2,628,739
Contracted Services	685,887	832,745	1,254,726	1,164,031
Utilities	402,605	416,820	423,064	428,375
Debt Service	556,670	491,611	2,840,809	2,845,309
Capital Expenditures	2,227,041	2,319,734	1,946,500	2,628,800
Total Operating Expenditures	**$ 7,630,174**	**$ 8,094,625**	**$ 10,324,591**	**$ 11,368,356**
Excess of Revenues Over (Under) Expenditures	$ 3,062,186	$ 2,643,222	$ 1,932,693	$ 992,934
Other Financing Sources (Uses)				
Operating Transfers In	$ -	$ -	$ -	$ -
Operating Transfers Out	(1,204,993)	(1,189,041)	(1,296,326)	(1,352,192)
Total Other Financing Sources (Uses)	$ (1,204,993)	$ (1,189,041)	$ (1,296,326)	$ (1,352,192)
Net Change in Fund Balances	$ 1,857,193	$ 1,454,181	$ 636,367	$ (359,258)
Fund Balances - Beginning of the Year	$ 11,155,803	$ 13,012,996	$ 14,467,177	$ 15,103,544
Fund Balances - End of the Year	**$ 13,012,996**	**$ 14,467,177**	**$ 15,103,544**	**$ 14,744,286**
Less Restricted Net Assets	$ -	$ -	$ -	$ -
Fund Balances - End of the Year	**$ 13,012,996**	**$ 14,467,177**	**$ 15,103,544**	**$ 14,744,286**

Sewer Utility Fund
Revenue Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Charges for Services				
Landfill Construction Fee	$ 27,018	$ 28,035	$ 17,663	$ 17,663
Special Assessment Revenue - 2009	-	-	-	-
Sewer Services	9,277,369	9,484,901	10,050,684	10,050,684
Connections and Service Fees	378,125	545,767	608,235	608,235
Subtotal	**$ 9,682,512**	**$ 10,058,703**	**$ 10,676,582**	**$ 10,676,582**
Other Government Sources				
Reimbursements from Other Governments	$ 134,574	$ 122,870	$ 651,260	$ 755,265
Subtotal	**$ 134,574**	**$ 122,870**	**$ 651,260**	**$ 755,265**
Fines and Forfeits				
Fines and Penalties	$ 215,583	$ 220,938	$ 209,222	$ 209,222
Subtotal	**$ 215,583**	**$ 220,938**	**$ 209,222**	**$ 209,222**
Interest Income	$ 646,498	$ 331,455	$ 714,367	$ 714,367
Subtotal	**$ 646,498**	**$ 331,455**	**$ 714,367**	**$ 714,367**
Sales and Rentals				
Sale of City Property	$ -	$ -	$ 2,954	$ 2,954
Subtotal	**$ -**	**$ -**	**$ 2,954**	**$ 2,954**
Other Revenues				
Miscellaneous Income	$ 13,193	$ 3,260	$ 2,900	$ 2,900
Donations	-	620	-	-
Subtotal	**$ 13,193**	**$ 3,880**	**$ 2,900**	**$ 2,900**
Total Sewer Utility Fund Revenue	**$ 10,692,360**	**$ 10,737,847**	**$ 12,257,284**	**$ 12,361,289**
Use of Cash Reserves	$ (1,857,193)	$ (1,454,181)	$ (636,367)	$ 359,258
Grand Total Sewer Utility Fund Revenue	**$ 8,835,167**	**$ 9,283,666**	**$ 11,620,917**	**$ 12,720,547**

Sewer Utility Fund
Budget Summary

	Actual FY 2020-21	Actual FY 2021-22	Estimated FY 2022-23	Budgeted FY 2023-24
Amounts Available for Appropriation				
Charges for Services	$ 9,682,512	$ 10,058,703	$ 10,676,582	$ 10,676,582
Fines and Forfeits	215,583	220,938	209,222	209,222
Interest Income	646,498	331,455	714,367	714,367
Other Government Sources	134,574	122,870	651,260	755,265
Sales and Rentals	-	-	2,954	2,954
Other Miscellaneous	13,193	3,880	2,900	2,900
Use of Cash Reserves	(1,857,193)	(1,454,181)	(636,367)	359,258
Total Available for Appropriation	**$ 8,835,167**	**$ 9,283,666**	**$ 11,620,917**	**$ 12,720,547**
Budgeted Expenditures				
Operating Expenses				
Personal Services	$ 1,242,336	$ 1,085,767	$ 929,548	$ 1,205,194
Materials and Supplies	220,755	493,992	390,100	467,908
Purchase of Sewer Services	2,294,880	2,453,956	2,539,844	2,628,739
Contracted Services	685,887	832,745	1,254,726	1,164,031
Utilities	402,605	416,820	423,064	428,375
Total Operating	**$ 4,846,464**	**$ 5,283,280**	**$ 5,537,282**	**$ 5,894,246**
Debt Service				
Lease-Purchase Agreements	$ 556,670	$ 491,611	$ 2,840,809	$ 2,845,309
Total Debt Service	**$ 556,670**	**$ 491,611**	**$ 2,840,809**	**$ 2,845,309**
Capital Improvements				
Capital Outlay	$ 123,827	$ 172,011	$ 288,500	$ 270,000
Capital Improvements	2,103,214	2,147,723	1,658,000	2,358,800
Total Capital	**$ 2,227,041**	**$ 2,319,734**	**$ 1,946,500**	**$ 2,628,800**
Subtotal	**$ 7,630,174**	**$ 8,094,625**	**$ 10,324,591**	**$ 11,368,356**
Operating Transfers				
Transfer to Capital Projects Fund	$ -	$ -	$ -	$ -
Transfer to Water Fund	340,718	339,745	376,165	414,521
Transfer to General Fund	864,275	849,296	920,161	937,670
Subtotal	**$ 1,204,993**	**$ 1,189,041**	**$ 1,296,326**	**$ 1,352,192**
Total Budgeted Expenditures	**$ 8,835,167**	**$ 9,283,666**	**$ 11,620,917**	**$ 12,720,547**


THE CITY OF BLUE SPRINGS
MISSOURI

Summary of Operating Expenditures


THE CITY OF BLUE SPRINGS
MISSOURI

Summary of Operating Expenditures (Excluding Capital Outlay)

	Actual FY 2020-21	Actual FY 2021-22	Adopted FY 2022-23	Estimated FY 2023-24
Function				
City Council	$ 239,847	$ 306,885	$ 442,605	$ 361,817
Law Department	303,259	310,987	233,268	154,275
City Prosecutor	150,947	165,381	212,620	197,357
Municipal Court	476,714	480,949	523,192	501,957
City Administration	1,275,677	769,959	868,679	915,485
Communications	234,701	234,543	277,274	313,778
Human Resources	646,575	664,206	635,983	713,519
Economic Development	240,589	103,701	271,054	318,084
Information Services	830,100	723,800	784,230	897,657
Planning & Development	1,499,020	837,828	1,018,804	1,016,545
Codes Administration	897,114	859,498	911,282	937,308
Geographic Information Systems	132,458	128,564	137,377	137,662
Finance	784,597	738,316	755,173	823,622
Business Services	168,221	174,459	165,180	139,297
Police Administration	620,524	588,809	572,465	612,581
Police Operations Bureau	8,190,708	6,995,698	7,290,383	7,389,524
Police Investigative Services Bureau	2,973,057	2,358,802	2,748,839	2,876,165
Police Community Services Bureau	2,778,358	2,556,835	2,823,135	3,111,079
Public Works Administration	916,419	919,180	827,924	791,304
Public Works Streets	2,893,414	2,780,524	3,151,287	3,335,237
Parks Administration	551,911	576,465	507,840	601,745
Parks Recreation	552,910	672,881	873,435	900,487
Parks Maintenance	1,821,407	1,790,153	1,895,966	2,053,432
Building Maintenance	645,169	650,608	897,987	956,017
Vesper Hall Senior Center	486,856	464,221	562,531	605,462
Total General Fund	**$ 30,310,553**	**$ 26,853,255**	**$ 29,388,512**	**$ 30,661,395**
Golf Course Fund	1,528,634	1,865,874	1,632,601	1,806,290
FieldhouseAquatics Fund	738,461	806,887	1,043,582	2,256,078
Hotel/Motel Tax Fund	198,742	213,766	220,000	293,000
Public Safety Sales Tax Fund	2,199,633	2,077,378	2,404,926	2,664,196
Tax Increment Finance Fund	1,020,351	702,286	970,845	472,531
Water Utility Fund	6,611,987	6,731,960	7,116,028	7,677,203
Sewer Utility Fund	4,846,464	5,283,280	5,515,709	5,894,246
Total Enterprise Funds	**$ 17,144,272**	**$ 17,681,431**	**$ 18,903,691**	**$ 21,063,544**
Total Operating Budget	**$ 47,454,825**	**$ 44,534,688**	**$ 48,292,203**	**$ 51,724,940**
Appropriation Units				
Personal Services	27,883,221	23,833,125	25,206,210	27,343,791
Supplies and Materials	2,125,177	2,728,392	3,232,757	3,566,974
Contracted Services	17,446,428	17,973,171	19,853,236	20,814,175
Total Operating Budget	**$ 47,454,825**	**$ 44,534,688**	**$ 48,292,203**	**$ 51,724,940**


THE CITY OF BLUE SPRINGS
MISSOURI

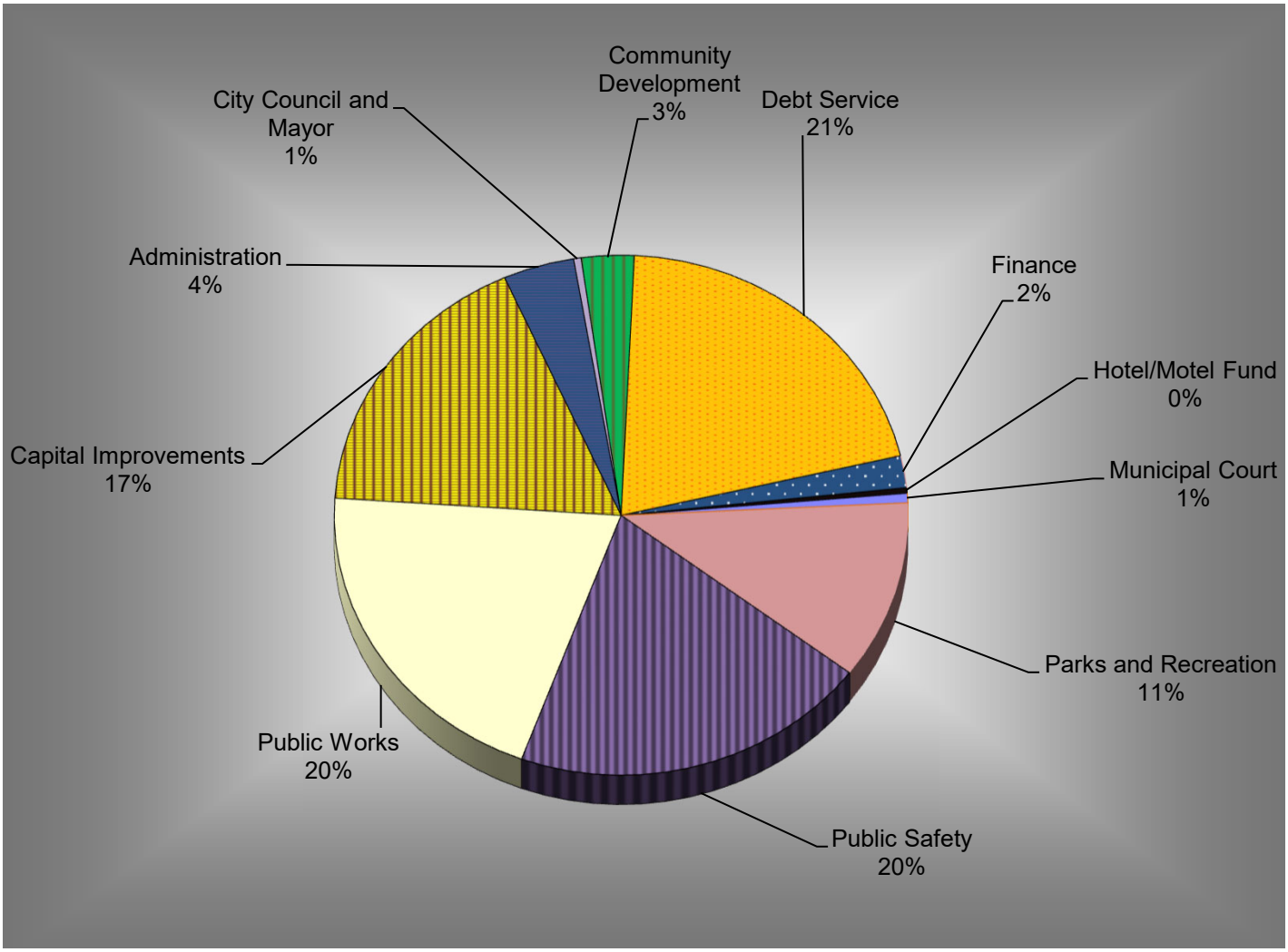
Total Budget-All Departments

Budget $85.7M FTE Positions 336.13

Total Budget

Budget $85.7M FTEs 336.13

Budget by Department



Total Budget

Expenditures by Department	Actual 2021-22	Adopted 2022-23	Estimated 2023-24
Administrative			
Administration	$ 769,959	$ 868,679	$ 915,485
Communications	243,859	277,274	313,778
Economic Development	103,701	271,054	318,084
Human Resources	693,112	635,983	713,519
Information Technologies	1,079,071	1,008,429	1,143,281
Law Department	310,987	233,268	154,275
City Prosecutor	165,381	212,620	197,357
City Council and Mayor	308,535	442,605	361,817
Community Development			
Planning & Development	838,428	1,020,304	1,016,545
Business Services	174,459	165,180	139,297
Codes Administration	1,053,613	911,282	937,308
Geographic Information Systems	128,564	137,377	137,662
Debt Service			
General Obligation Bonds	1,708,081	1,717,777	1,710,326
Public Safety Sales Tax	1,356,479	1,369,713	1,373,513
TIF Capital Projects	8,349,393	7,841,541	6,395,261
Fieldhouse	25,846	175,846	2,386,640
Golf Course	332,023	340,650	338,650
Sewer	491,611	2,840,808	2,845,309
Water	2,441,448	2,400,000	2,600,000
Finance			
Accounting	738,316	755,173	823,622
Utility Billing	714,527	794,330	873,982
Hotel/Motel Tax Fund	213,766	220,000	293,000
Municipal Court	480,949	523,192	501,957
Parks and Recreation			
Parks Administration	576,465	507,840	601,745
Building Maintenance	650,608	915,987	956,017
Vesper Hall Senior Center	464,221	562,531	605,462
Fieldhouse/Aquatics	806,887	1,043,582	2,256,078
Golf Course	2,008,465	1,632,601	1,848,290
Park Maintenance	2,121,254	2,016,966	2,373,932
Recreation	672,881	894,035	905,487
Public Safety			
Police Administration	1,342,250	1,521,209	1,718,929
Police Operations Bureau	8,667,700	8,822,434	9,290,436
Police Investigative Services Bureau	2,743,929	3,082,660	3,175,722
Police Community Youth Services Bureau	2,651,933	2,941,397	3,204,577
Public Works			
Operations and Engineering	919,180	827,924	791,304
Sewer Maintenance	957,992	1,077,271	1,166,078
Sewer Operations	3,259,395	3,432,548	3,553,292
Sni-A-Bar Treatment Plant	1,211,857	1,252,390	1,399,937
Streets	2,781,849	3,169,087	3,495,237
Water Maintenance	5,159,630	5,528,564	5,923,573
Water Operations	1,006,170	1,101,634	1,177,588
Sub-Total Operating Expenses	**$ 60,727,629**	**$ 65,493,742**	**$ 70,934,351**
Capital Improvements	18,646,828	44,340,542	14,811,931
Total	**$ 79,374,482**	**$ 109,834,284**	**$ 85,746,282**

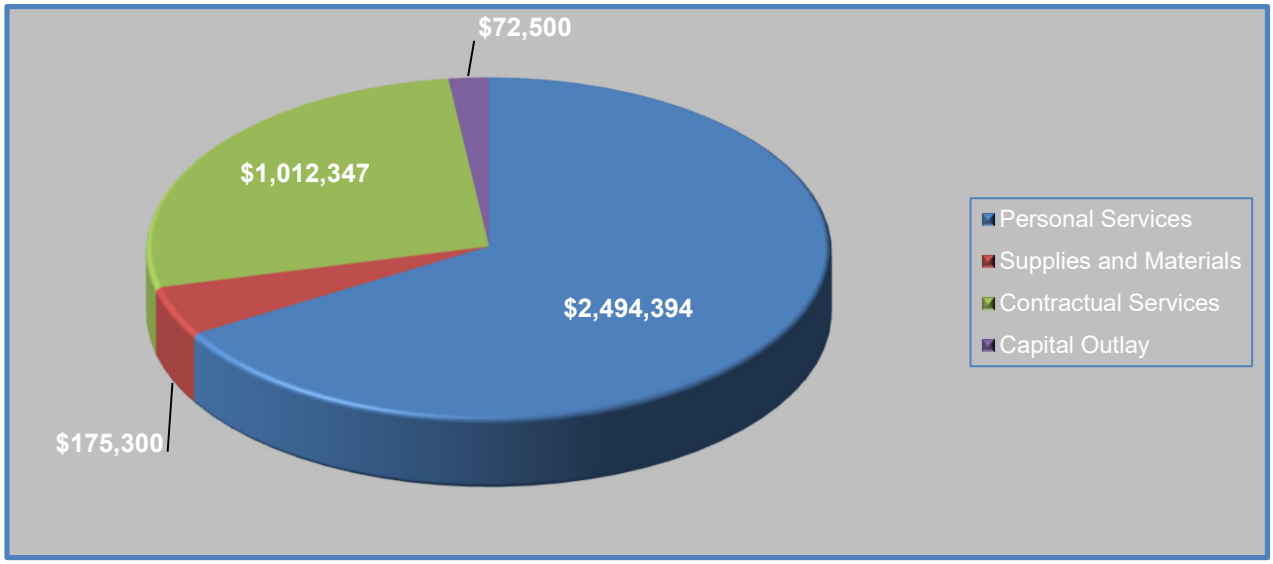
Administration


THE CITY OF BLUE SPRINGS
MISSOURI

ADMINISTRATION

Budget $3.75M FTE Positions 24

- **City Administration** — Budget $.92M FTEs 7.0
- **Human Resources** — Budget $.71M FTEs 4.0
- **Communications** — Budget $.31M FTEs 2.0
- **Information Technology** — Budget $1.14M FTEs 7.0
- **Law Department** — Budget $.35M FTEs 3.0
- **Economic Development** — Budget $.32M FTEs 1.0



Administration

Authorized Positions

Authorized Positions	Range	2022	2023	2024
City Administrator	N/A	1	1	1
City Attorney	N/A	1	1	1
Deputy City Administrator	17	1	1	1
Information Technology Director	14	1	1	1
Human Resources Director	14	1	1	1
City Prosecutor	14	0	1	1
Economic Development Director	14	1	1	1
Communications Manager	13	1	1	1
Network Engineer	13	1	1	1
City Clerk	11	1	1	1
Database Administrator	10	1	1	1
Public Safety Technology Specialist	10	1	1	1
Management / Financial Analyst	9	1	1	1
Multi-Media Specialist	9	1	1	1
PC Support Specialist	9	1	1	1
IT Support Specialist	9	0	0	1
Human Resources Coordinator	8	1	1	1
Deputy City Clerk - Records Manager	8	1	1	1
Deputy City Clerk - Contracts Manager	8	0	1	1
Help Desk Coordinator	8	0	0	1
Human Resources Assistant	7	1	1	2
Legal Administrative Assistant	7	1	0	0
Administrative Assistant	6	1	1	1
Prosecuting Attorney Clerk	6	1	1	1
TOTAL AUTHORIZED POSITIONS		**20**	**21**	**24**

General Fund		19	20	22
Public Safety Sales Tax Fund		1	2	2

TOTAL AUTHORIZED POSITIONS BY FUND		**20**	**22**	**24**

Administration

Administration is the focal point of activities between the Mayor, City Council and City Departments, providing administrative leadership for the organization and translating policy as determined by the City Council into operating programs. The department directs the delivery of municipal services and provides expert advice on City Operations, community visioning and intergovernmental/regional cooperation. In addition, the department manages records and provides communication services both to the community and City employees.

Major Services

- Provide Administrative Support to Economic Development Initiatives and Strategic Goals
- Continue Programming for Channel 7 (CTV 7)
- Provide On-going Funding for Management and Customer Service Training
- Provide Legal Services to the Mayor and City Council, City Departments and City Boards and Commissions
- Provide support for an average of 505 employees through Human Resources
- Prepare and Implement the City's Annual Budget
- Provide ongoing communications with residents, community partners and businesses through a variety of methods
- Provide technical recommendations, strategic direction, support and network security for the City's data, communication, disaster recovery and e-Government needs

Highlighted Accomplishments

- Continue to advance the goals of the five-year Strategic Plan based upon the Strategic Plan Framework
- Facilitate Records Management Policy utilizing physical and electronic Records Centers
- Developed best practices and guidelines manual for website content editors and implemented training to continue to improve City website and create consistency
- Worked with the Chamber of Commerce on Buy Blue Springs program.
- Successfully resolved legal matters to the benefit of the City and its residents
- Worked successfully marketed and educated voters about the Recreational Marijuana 3% sales tax.
- Processed new hires, including seasonal staff through Breezy hiring portal.
- Reported 342 1095-C forms directly to IRS - required to comply with Affordable Care Act reporting requirements - Kronos system provided the data and we were able to transmit to the IRS
- Implemented Civility and Bullying policies
- Worked with HR and CBIZ to ensure network security met requirements for cyber-insurance coverage
- Completed Year 2 of the City's three-year Diversity plan.
- Broadcast live feed of City Council and Planning Commission meetings via YouTube link on City's website
- Negotiated Union Contract with the Fraternal Order of Police
- Negotiated Union Contract amendment with International Association of Machinists - Public Works
- Coordinated the Land Bank monthly meetings, financial reporting and sale of property.
- Implemented ContractSafe software for contract management.
- Tracked dangerous buildings and assisted with enforcing abatements of nuisances including scheduling and prosecuting at public hearings
- Direct and assist outside legal counsel, provide research and records, for litigation
- Filled urgent need in Prosecutor's office by self directed learning & training to keep prosecution of cases running smoothly
- Worked with Community Development and Public Works on the annexation of the Carriage Oaks and Highlands Ranch subdivisions.
- Hired employees to fill the vacancies of Communications Manager, Economic Development Director, Public Works Director, and Information Technology Director.

Administration

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Implement City Council priorities and goals based upon the Strategic Plan Framework and citizen survey action plans.
2. Provide timely responses to Council and citizen requests for information.
3. Submit for and receive Distinguished Budget Presentation Award through the Government Finance Officer's Association.
4. Utilize digital and traditional communication tools to enhance public information and engagement.
5. Promote the value of key City services through communication and education and establish public trust by communicating with timeliness and transparency.
6. Provide benefits communication, conduct annual insurance open enrollment, and host annual wellness fair.
7. Provide IT assistance in implementation of the timekeeping and payroll system, the online business license and permitting system, and public safety online crime reporting.
8. Research and implement enhanced system security measures and technologies.
9. Utilize and support technology to improve organizational and individual productivity.
10. Assist Council and staff in maximizing the City's position with respect to legal opportunities, options, requirements and restrictions while minimizing risk.
11. Draft and review contracts, policies, and other legal documents for the City.
12. Oversee benefits and compensation administration and compliance.
13. Provide effective municipal ordinance outcomes internally and externally.

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	2,699,267	1,925,687	2,332,671	2,495,632
Supplies and Materials	108,360	108,488	130,097	175,300
Contractual Services	975,600	1,032,167	965,038	1,012,347
Capital Outlay	85,031	299,729	79,500	72,500
TOTAL EXPENDITURES	**$ 3,868,258**	**$ 3,366,071**	**$ 3,507,305**	**$ 3,755,779**
General Fund	3,766,198	3,272,005	3,360,107	3,580,155
Public Safety Sales Tax Fund	102,059	94,066	147,199	175,624
TOTAL EXPENDITURES BY FUND	**$ 3,868,258**	**$ 3,366,071**	**$ 3,507,306**	**$ 3,755,779**
TOTAL POSITIONS / FTE	**18.0**	**20.0**	**22.0**	**24.0**

Administration

City Administration

Mission: To provide administrative leadership to the organization and assist the City Council in developing, implementing, and evaluation policies and programs to serve the citizens and businesses of Blue Springs.

Service Description: Administration is the focal point of activities between the Mayor, City Council and City Departments, providing administrative leadership for the organization and translating policy as determined by the City Council into operating programs. The department directs the delivery of municipal services and provides expert advice on City Operations, community visioning and intergovernmental/regional cooperation. In addition, the department manages records and provides communication services both to the community and City employees.

Objectives		Goal Alignment
A	Provide leadership to the elected officials and professional staff on citywide issues.	1
B	Respond to Council and citizen requests for information.	2
C	Ensure that citizens receive excellent customer service from employees.	2
D	Ensure that city services are provided at the highest level of quality within available funding.	2

Performance Measures		2022 Actual	2023 Adopted	2024 Approved
A	Percent of citizens satisfied with effectiveness	75%	75%	75%
B	Percent of responses to citizen requests that meet or exceed expectations of responsiveness	72%	72%	72%
C	Percent of Citizens satisfied with customer service from employees	76%	76%	76%
D	Percent of citizens satisfied with overall quality of services provided by the city	70%	70%	70%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	1,195,953	647,960	786,693	819,387
Supplies and Materials	6,448	3,622	4,497	3,850
Contractual Services	73,276	118,377	77,489	92,248
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 1,275,677**	**$ 769,959**	**$ 868,679**	**$ 915,485**
General Fund	1,275,677	$ 769,959	868,679	915,485
TOTAL EXPENDITURES BY FUND	**$ 1,275,677**	**$ 769,959**	**$ 868,679**	**$ 915,485**
TOTAL POSITIONS / FTE	**5.0**	**6.0**	**7.0**	**7.0**

Administration

Communications

Mission: The City of Blue Springs Communications Division intends to communicate to our citizens and our partners with purpose and transparency; to strengthen communication and engagement with our residents; and to provide meaningful interactions with the public through a variety of methods to effectively reach all populations.

Service Description: Communications facilitate communication to the public, media and employees regarding City services and to assist the city departments in developing and disseminating informative materials about City programs and activities to the citizens.

Objectives		Goal Alignment
A	Educate the community on the services provided and information that helps residents and stakeholders conduct business with the City.	4, 5
B	Continue to enhance the information provided and user-friendliness of the City's website.	4, 5
C	Enhance communication efforts through the use of digital and social media tools to educate residents about key City services and initiatives.	4, 5
D	Utilize video content on Channel 7 as a communication/citizen education tool.	4, 5

Performance Measures		2022 Actual	2023 Adopted	2024 Approved
A	Percent satisfaction with availability of information about City programs/services	57%	60%	60%
B	Percent of satisfaction with the user friendliness of the City's Web site	52%	55%	55%
C	Percent satisfaction with information provided through City's Social Media pages	42%	50%	50%
D	Number of original content videos created and meetings broadcast per year.	75	80	80

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	191,483	166,529	167,239	196,968
Supplies and Materials	11,694	20,855	24,750	26,750
Contractual Services	31,525	47,160	85,285	90,060
Capital Outlay	-	9,316	-	-
TOTAL EXPENDITURES	**$ 234,701**	**$ 243,859**	**$ 277,274**	**$ 313,778**
General Fund	234,701	$ 243,859	277,274	313,778
TOTAL EXPENDITURES BY FUND	**$ 234,701**	**$ 243,859**	**$ 277,274**	**$ 313,778**
TOTAL POSITIONS / FTE	**2.0**	**2.0**	**2.0**	**2.0**

Administration

Economic Development

Mission: To develop, implement and promote programs and activities that support economic growth and development in Blue Springs including small business assistance, business retention and recruitment, marketing and promotion, research and dissemination of local economic indicators and reports, and development and redevelopment of existing community resources and infrastructure.

Service Description: The Economic Development Department, with support of the advisory council, is responsible for all activities that impact the economic growth and development of the community. Activities include business retention and attraction, marketing and promotion, research and dissemination of statistical data, reports and the development and redevelopment of existing city resources and infrastructure.

Objectives		Goal Alignment
A	Attract and retain jobs paying family supporting wages, and increase capital investment.	1
B	Market, promote and communicate the value, benefit and attractiveness of Blue Springs for investment, growth, and living.	4,5
C	Provide business assistance, small business and entrepreneurial support, community information, and referral services to existing and new employers regarding doing business in Blue Springs.	5

Performance Measures		2022 Actual	2023 Adopted	2024 Approved
A	Assist and support new business investment that will increase capital investment and family supporting jobs.	10	10	10
B	Value of Development and Redevelopment Projects	$ 202,443,428	$85,000,000	$100,000,000
C	Gain insights from existing businesses in a targeted visitation program	12	12	0

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	121,061	270	106,054	140,324
Supplies and Materials	38	-	-	-
Contractual Services	119,490	103,431	165,000	177,760
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 240,589**	**$ 103,701**	**$ 271,054**	**$ 318,084**
General Fund	240,589	103,701	271,054	318,084
TOTAL EXPENDITURES BY FUND	**$ 240,589**	**$ 103,701**	**$ 271,054**	**$ 318,084**
TOTAL POSITIONS / FTE	**0.0**	**1.0**	**1.0**	**1.0**

Administration

Human Resources

Mission: To provide administration and management of the City's employee compensation and benefits package, coordinate employee recruitments, coordinate safety and risk management, and coordinate ongoing workforce development and training.

Service Description: Human Resources provide employee recruitment services, applicant screening, testing, benefits and compensation administration, and coordinates the safety and risk management programs.

Objectives		Goal Alignment
A	Provide equal employment, promotion and transfer opportunities for applicants and employees.	6
B	Oversee benefits and compensation administration and compliance.	12
C	Provide a comprehensive employee safety, loss control and risk management program.	6
D	Provide employee training and development for all office personnel.	6, 7
E	Oversee and facilitate employee training and development for all field personnel.	6, 7

Performance Measures		2022 Actual	2023 Adopted	2024 Approved
A	Percent of turnover of full-time and part-time regular employees	25%	20%	20%
B	Percent compliance with EEO4 reporting, ACA reporting and DOJ EEOP reporting	100%	100%	100%
C	Work with CBIZ to obtain dividend from MO Employers Mutual (MEM) our new work comp insurance provider	0%	100%	100%
D	Work with CBIZ to encourage employees to participate in Humana Go365 wellness program to provide rewards to employees and potential rate reductions at renewal time	100%	30%	80%
E	Percent of office personnel receiving semi-annual safety and professional development and/or compliance training	50%	100%	100%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	279,289	260,926	299,819	341,010
Supplies and Materials	14,311	10,874	17,650	17,650
Contractual Services	352,975	392,405	318,514	354,859
Capital Outlay	-	28,906	-	-
TOTAL EXPENDITURES	**$ 646,575**	**$ 693,112**	**$ 635,983**	**$ 713,519**
General Fund	646,575	693,112	635,983	713,519
TOTAL EXPENDITURES BY FUND	**$ 646,575**	**$ 693,112**	**$ 635,983**	**$ 713,519**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**4.0**

Administration

Information Technology

Mission: The Information Technology Department provides technical recommendations, strategic direction, support and network security for the City's data, communication, disaster recovery and e-Government needs.

Service Description: Information Technology is responsible for implementing and maintaining all computer hardware, network systems, applications and telephones needed by City employees to perform their tasks.

Objectives		Goal Alignment
A	Provide data system and telephone Help Desk support to city employees	9
B	Deploy, administer and maintain the City-wide data communications network	9
C	Deploy, administer and maintain the City's electronic databases	9
D	Plan, schedule and implement projects that upgrade the functionality and reliability of the City's data and information systems	8
E	Administer Public Safety digital radio communications system	9

Performance Measures		2022 Actual	2023 Adopted	2024 Approved
A	Percent of major projects with a formal project plan	90%	90%	90%
B	Percent of major projects completed within the deadline as defined in the project plan	100%	90%	90%
C	Percent of Dept. Directors met with per budget year to ensure IT is meeting their technology needs related to support and progress on funded projects	100%	100%	100%
D	Percent of "urgent request" Help Desk calls responded to within 20 minutes	90%	90%	90%
E	Percent of scheduled maintenance tasks completed on time	90%	90%	90%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	605,872	537,337	578,569	698,523
Supplies and Materials	72,684	69,927	78,700	122,200
Contractual Services	252,921	210,300	271,660	248,820
Capital Outlay	85,031	261,507	79,500	72,500
TOTAL EXPENDITURES	**$ 1,016,509**	**$ 1,079,071**	**$ 1,008,429**	**$ 1,142,043**
General Fund	914,449	985,006	861,230	967,657
Public Safety Sales Tax Fund	102,059	94,066	147,199	175,624
TOTAL EXPENDITURES BY FUND	**$ 1,016,509**	**$ 1,079,071**	**$ 1,008,429**	**$ 1,143,281**
TOTAL POSITIONS / FTE	**5.0**	**5.0**	**6.0**	**7.0**

Administration

Law / City Prosecutor

Mission: To provide legal services to the Mayor, City Council, City Administrator, department directors, and City boards and commissions.

Service Description: The City Attorney provides legal services to the Mayor, City Council, City Administrator, Departments, City Boards and Commissions, and works with outside counsel preparing for and coordinating litigation.

The City Prosecutor is responsible for prosecuting city ordinance violations in the City's Municipal Court and trials de novo, appeals, and jury trials in the Circuit Court of Jackson County.

Objectives		Goal Alignment
A	Prepare, review, and research ordinances and resolutions, as requested.	11
B	Defend the City in litigation to limit the City's financial exposure and maintain city policies.	10
C	Review contracts, agreements, and other documents, as requested, to ensure compliance with local, state, and federal laws.	11
D	Attend City Council, Planning Commission and Board of Adjustment Meetings as well as other meetings as required by the City.	10
E	Prosecute municipal ordinance violations in a timely and efficient manner.	13

Performance Measures		2022 Actual	2023 Adopted	2024 Approved
A	Ordinances and resolutions prepared and reviewed	204	200	200
B	Number of general litigation cases handled and monitored annually	4	8	5
C	Number of contracts, agreements and other documents reviewed annually	241	300	300
D	Council Meetings (regular and special), Planning Commission, Board of Adjustment, Land Bank, etc. meetings attended	63	100	75
E	Municipal ordinance cases filed	5,257	N/A	5,500

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	305,609	312,665	394,298	298,182
Supplies and Materials	3,184	3,210	4,500	4,850
Contractual Services	145,413	160,493	47,090	48,600
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 454,207**	**$ 476,368**	**$ 445,888**	**$ 351,632**
General Fund - Law	303,259	310,987	233,268	154,275
General Fund - City Prosecutor	150,947	165,381	212,620	197,357
TOTAL EXPENDITURES BY FUND	**$ 454,207**	**$ 476,368**	**$ 445,888**	**$ 351,632**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**3.0**

City Council and Mayor

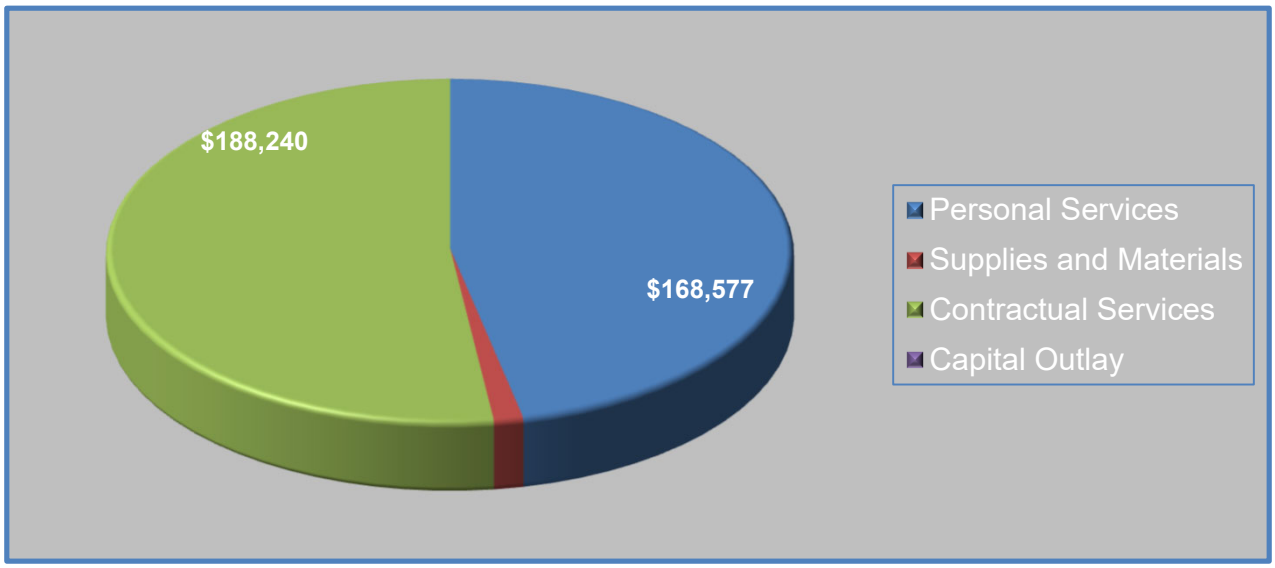

THE CITY OF BLUE SPRINGS
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CITY COUNCIL and MAYOR

Budget $.36M FTE Positions 3.5

City Council and Mayor

Budget $.36M FTEs 3.5



City Council and Mayor

Authorized Positions

Authorized Positions	Range	2022	2023	2024
Mayor	N/A	0.5	0.5	0.5
Council Member - District 1	N/A	0.5	0.5	0.5
Council Member - District 1	N/A	0.5	0.5	0.5
Council Member - District 2	N/A	0.5	0.5	0.5
Council Member - District 2	N/A	0.5	0.5	0.5
Council Member - District 3	N/A	0.5	0.5	0.5
Council Member - District 3	N/A	0.5	0.5	0.5
TOTAL AUTHORIZED POSITIONS		**3.5**	**3.5**	**3.5**

General Fund		3.5	3.5	3.5

TOTAL AUTHORIZED POSITIONS BY FUND		**3.5**	**3.5**	**3.5**

City Council and Mayor

The City Council is the governing body of the City of Blue Springs and is responsible for establishing laws and policies in accordance with State, Federal and City Charter requirements. The Mayor and the six-member City Council appoint citizens to various boards, commissions and committees to carry out City Council policies, ordinances, and to advise the City Council on a wide variety of community and region issues.

Major Services

- Work with the Eastern Jackson County Betterment Council and the Blue Springs Economic Development Council to promote Eastern Jackson County as a business destination point and develop a legislative agenda that will have a positive effect on Eastern Jackson County cities
- Work with Missouri Municipal League and National League of Cities to support legislation that will positively impact local and regional communities
- Continue funding for Public Art Commission
- Identify opportunities to implement various strategic initiatives and policy goals

Highlighted Accomplishments

- Continued to advance goals of the Strategic Plan Framework
- Provided ongoing support and leadership to the Mid America Regional Council in areas relating to transportation, public safety, health, and environmental sustainability
- Made many presentations and public appearances and local and regional events supporting organizations such as: Truman Heartland Community Foundation, Rotary, Community Services League, Downtown Alive, Blue Springs Chamber of Commerce, Blue Springs Historical Society, DARE graduations, National Night out Against Crime, Citizen Public Safety Academy, and many others

City Council and Mayor

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Reappoint members to vacant positions for city boards and commissions.
2. Approve annual operating budget.
3. Approve annual Capital Improvements Plan (CIP).
4. Facilitate timely responses to citizen requests and inquiries by working with Administration and other departments.
5. Work with the Blue Springs Chamber of Commerce and Downtown Alive! to promote common goals related to community development and other business-related issues.
6. Participate in legislative activities throughout the year including Missouri Municipal League, National League of Cities, and Eastern Jackson County Betterment Council.
7. Hold City Council work sessions to discuss long-range policy issues.
8. Implement policy goals identified in the Strategic Plan Framework.
9. Participate in periodic leadership development training opportunities.
10. Work with the Economic Development Council to establish economic development priorities, goals, and policies.

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	159,859	142,134	140,405	168,577
Supplies and Materials	-	455	-	5,000
Contractual Services	79,988	164,295	302,200	188,240
Capital Outlay	-	1,650	-	-
TOTAL EXPENDITURES	**$ 239,847**	**$ 308,535**	**$ 442,605**	**$ 361,817**
General Fund	239,847	308,535	442,605	361,817
TOTAL EXPENDITURES BY FUND	**$ 239,847**	**$ 308,535**	**$ 442,605**	**$ 361,817**
TOTAL POSITIONS / FTE	**3.5**	**3.5**	**3.5**	**3.5**

City Council and Mayor

Mission: To Serve as the governing body for the City of Blue Springs and provide leadership to City staff by establishing policies and ordinance in compliance with national, state, and City Charter requirements.

Service Description: The City Council is the governing body of the City of Blue Springs and is responsible for establishing laws and policies in accordance with State, Federal and City Charter requirements. The Mayor and the six-member City Council appoint citizens to various boards, commissions and committees to carry out City Council policies, ordinances, and to advise the City Council on a wide variety of community and region issues.

Objectives		Goal Alignment
A	Establish and implement fair and equitable codes, ordinances, and resolutions	8
B	Appoint citizens to various committees established to carry out City business	1
C	Provide organizational leadership and direction to staff on City-wide issues	4, 8
D	Hold work sessions with staff to discuss/understand upcoming issues	7

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Number of ordinances and resolutions adopted	228	200	200
B	Number of active Boards and Commissions	16	17	17
C	Number of City Council meetings held	25	24	24
D	Number of annual work sessions with City staff	3 Work; 1 Strategic	4	4

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	159,859	142,134	140,405	168,577
Supplies and Materials	-	455	-	5,000
Contractual Services	79,988	164,295	302,200	188,240
Capital Outlay	-	1,650	-	-
TOTAL EXPENDITURES	**$ 239,847**	**$ 308,535**	**$ 442,605**	**$ 361,817**
General Fund	239,847	308,535	442,605	361,817
TOTAL EXPENDITURES BY FUND	**$ 239,847**	**$ 308,535**	**$ 442,605**	**$ 361,817**
TOTAL POSITIONS / FTE	**3.5**	**3.5**	**3.5**	**3.5**


THE CITY OF BLUE SPRINGS
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Community Development


THE CITY OF BLUE SPRINGS
MISSOURI

COMMUNITY DEVELOPMENT

Budget $2.23M FTE Positions 19.71

Planning

Budget $1.02M FTEs 6.25

Codes Administration

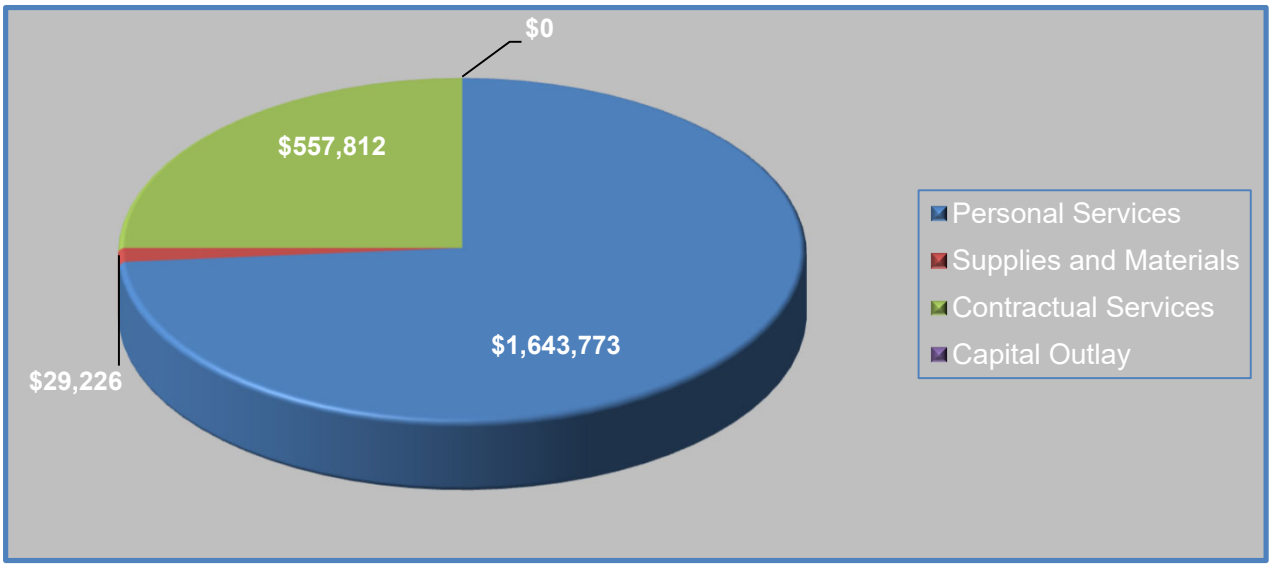
Budget $.93M FTEs 10.46

Geographic Information Systems

Budget $.14M FTEs 1.0

Business Services

Budget $.14M FTEs 2.0



Community Development

Authorized Positions

Authorized Positions	Range	2022	2023	2024
Community Development Director	15	1	1	1
Assistant Community Development Director	13	1	1	1
Codes Administrator	12	1	1	1
Assistant Codes Administrator	11	0	0	1
Senior Planner	10	1	1	1
Plans Examiner	10	2	2	1
GIS Coordinator	10	1	1	1
Associate Planner	9	1	1	1
Business Services Coordinator	9	1	1	1
Building Inspector	9	2	2	2
Sr. Codes Inspector	7	0	0	1
Administrative Assistant	6	1	1	1
Codes Inspector	6	2	2	1
Codes Secretary	6	0	0	0
Business Services Representative	6	5	5	5
Seasonal Codes Inspector	6	0.46	0.46	0.46
Planning Clerk	6	0	0	0
Planning Intern	PT/S 5	0.25	0.25	0.25
TOTAL AUTHORIZED POSITIONS		**19.71**	**19.71**	**19.71**

General Fund		19.71	19.71	19.71

TOTAL AUTHORIZED POSITIONS BY FUND		**19.71**	**19.71**	**19.71**

Community Development

The Community Development Department is comprised of four divisions responsible for a wide range of services from mapping to code enforcement. Together they work to ensure community safety through building standards and to improve quality of life.

Major Services

- Update and maintain Comprehensive Plan, Demographics Annual Report, and Customer Service
- Implement the Consolidated Plan for the Community Development Block Grant including a First Time Home Buyers Program
- Work with the Downtown Review Board to review and manage the Downtown Development Code
- Review and process an estimated 100 development-related applications and 1,400 building permits
- Review and process Business Licenses, Liquor Licenses, Fireworks Permits, Special Event Permits and Peddlers/Solicitors Permits (New & Renewals)

Highlighted Accomplishments

- Collaborated with the Blue Springs Business Resource Network to hold the 2023 Business Expo
- Continued Implementation of Comprehensive Plan and Unified Development Code (UDC)
- Issued 3rd highest number of building permits (1,345) in the history of the Department
- Adopted 2018 International Building Codes
- Maintained online mapping as a globally standardized ArcGIS Online
- Maintained ISO Building Code Classification Rating
- Cross train front counter staff into Business Services Representative roles
- Collaborate between all divisions within Community Development to foster an integrated approach to customer service to escort a project through the entire process
- Approved 3 UDC amendments including modifications to Solar Energy Systems, Boards and Commissions Rules of Procedure and Home Based Business due to State Statue adoptions.
  100 planning and development-related cases
- 1,345 building permits approved including single-family homes, multi-family residential and commercial units, as well as alterations to existing structures with a total construction value of just over $220 million. These projects also accounted for over 2.32 million square feet of activity
- Maintain a Certified Floodplain Manager and Master Certified Code Professional
- 272 new housing units permitted
- 1,554 Total Permits issued including signs, fences, etc.
- Revamped new interactive maps available online through the Featured Maps and Apps map hub
- 624 new business licenses 2022 Fiscal Year
- Continued implementation of a new Citizen Self-Service program to allow for limited permitting, Added additional permit types to online processing system, expanded electronic plan review
- Continue to cross-train Business Services Representatives/Community Development customer service staff to ensure all staff can be effectively utilized to assist in all areas, meeting customer demand

Community Development

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Coordinate all projects and programs related to the federal Community Development Block Grant (CDBG) funds.
2. Provide development related informational services and process development related planning applications.
3. Complete Annual Planning Commission Report.
4. Complete 1-2 Comprehensive Plan Specific Area/Neighborhood Plans.
5. Administer the Community for All Ages City Initiative.
6. Host Annual Household Hazardous Waste Event.
7. Host Annual Paper Shredding Event, if warranted.
8. Administer City Council 2021 Strategic Plan.
9. Data Acquisition for Signage & Building Design
10. Implement Citizen Self Service (CSS) via Energov upgrades, allowing customers to view and submit permit and business license applications and request building inspections.
11. Create additional online maps and applications ("apps") for public use (e.g., zoning layers for GIS online).
12. Maintain GIS/Energov consulting services.
13. Replace Vantage Points with new ArcGIS Online software and websites.
14. Review and monitor the business license application/renewal process and current ordinances for future updates.
15. Track and review monthly department statistics.
16. Continue to assist the Business Resource Network
17. Cross-train Business Services Representatives/Community Development customer service staff to ensure all staff can be effectively utilized to assist in all areas, meeting customer demand.
18. Review all resources to ensure businesses operating within the City are properly registered and licensed according to City code.
19. Provide data to MARC, Jackson County, and other agencies for regional planning.
20. Utilize full functionality of Energov systems and processes to improve service delivery.

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	1,633,344	1,539,909	1,568,241	1,643,773
Supplies and Materials	24,430	25,275	29,931	29,226
Contractual Services	1,039,038	435,167	634,471	557,812
Capital Outlay	-	194,715	1,500	-
Total Expenditures	**$ 2,696,812**	**$ 2,195,065**	**$ 2,234,145**	**$ 2,230,812**
General Fund	2,696,812	2,195,065	2,234,145	2,230,812
TOTAL EXPENDITURES BY FUND	**$ 2,696,812**	**$ 2,195,065**	**$ 2,234,145**	**$ 2,230,812**
TOTAL POSITIONS / FTE	**19.71**	**19.71**	**19.71**	**19.71**

Community Development

Planning

Mission: To make recommendations regarding new development, improvements to existing development, and historic preservation, to the Planning Commission, Board of Zoning Adjustment, and the City Council to ensure orderly growth through adherence to the City's Comprehensive Plan and Unified Development Code.

Service Description: The Planning Division of the Community Development Department ensures orderly growth through the effective administration of the Comprehensive Plan, zoning and subdivision ordinances. The Division reviews proposals for new development and makes recommendations to the Planning Commission and City Council. Central to the Division's mission of planning for the future, the Comprehensive Plan is periodically updated, with special, site-specific plans being formulated for those areas presenting unique development issues.

Objectives		Goal Alignment
A	Ensure proper construction and compliance with all applicable City codes.	2, 3,4, 8
B	Complete amendments to the Unified Development Code in support of the Comprehensive Plan.	2, 4
C	Improve citizen satisfaction with planning and development services offered by the City.	2, 6,10,11
D	Support the Solid Waste Commission and Mid America Regional Solid Waste Management Goal of Waste Reduction.	6, 7
E	Administer the City's Community Development Block Grant (CDBG) Program.	1

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Number of development-related plans reviewed	100	140	125
B	Number of code amendments made annually	3	5	5
C	Percentage of customers satisfied with community planning and development services	98%	98%	98%
D	Hold Household Hazardous Waste event	1	1	1
E	Expend up to 75% of anticipated funds in 2022-23	89	75	80

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	550,909	506,670	542,751	614,398
Supplies and Materials	4,911	3,207	4,835	5,256
Contractual Services	943,199	327,951	471,218	396,891
Capital Outlay	-	600	1,500	-
TOTAL EXPENDITURES	**$ 1,499,020**	**$ 838,428**	**$ 1,020,304**	**$ 1,016,545**
General Fund	1,499,020	838,428	1,020,304	1,016,545
TOTAL EXPENDITURES BY FUND	**$ 1,499,020**	**$ 838,428**	**$ 1,020,304**	**$ 1,016,545**
TOTAL POSITIONS / FTE	**6.25**	**6.25**	**6.25**	**6.25**

Community Development

Codes Administration

Mission: To ensure that all buildings within the corporate limits of Blue Springs are code compliant and provide a safe environment for all residents and visitors.

Service Description: The Codes Administration Division of Community Development is responsible for effectively administering the building codes, and other life safety codes, adopted by the City for the purpose of protecting the general public. In Addition, Codes Administration regulates the nuisance abatement program for the City as it pertains to high weeds/grass, inoperable vehicles, trash, etc. as defined by the code.

Objectives		Goal Alignment
A	Ensure timely review of commercial plans.	10,15,17, 20
B	Ensure timely investigation of reported code violations.	15,17,18, 20
C	Ensure timely review of residential plans.	10,15,17,20
D	Ensure timely inspections of construction projects.	10,15,17, 20

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Average number of working days between plan receipt and first review for commercial plans	18	15	18
B	Average number of working days between date of code violation complaint and investigation date	2.4	5	5
C	Average number of working days between plan receipt and first review for residential plans	2.5	7	7
D	Average number of hours between inspection request and inspector arrival on site	2	24	24

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	825,790	780,384	789,908	814,772
Supplies and Materials	15,484	17,214	19,738	18,170
Contractual Services	55,839	61,900	101,636	104,365
Capital Outlay	-	194,115	-	-
TOTAL EXPENDITURES	**$ 897,113**	**$ 1,053,613**	**$ 911,282**	**$ 937,308**
General Fund	897,113	1,053,613	911,282	937,308
TOTAL EXPENDITURES BY FUND	**$ 897,113**	**$ 1,053,613**	**$ 911,282**	**$ 937,308**
TOTAL POSITIONS / FTE	**10.46**	**10.46**	**10.46**	**10.46**

Community Development

Geographic Information Systems (GIS)

Mission: To develop an information database and complementary tools for analyzing and mapping the status of development and physical improvements throughout Blue Springs, in support of citywide planning efforts.

Service Description: The Geographic Information Systems (GIS) Division of the Community Development Department is responsible for the design, implementation, and management of the City's enterprise geographic information system. A centralized database ensures that all departments have access to the most current data in a standardized format, allowing for the integration of business processes. Spatial models are built in order to automate certain business processes, to query and analyze geographic information from diverse data sources, to answer important questions, examine patterns and trends, and support day-to-day operations.

Objectives		Goal Alignment
A	Manage and update geographic information and maps of the City of Blue Springs for use by citizens and staff.	19
B	Provide online access to Blue Springs geographic data for the public.	11, 13
C	Ensure availability & accuracy of GIS data for all City departments & cost centers.	12

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Number of GIS files made available for use by the public	5	5	5
B	Number of custom maps created for various departments	5	20	20
C	Number of GIS maps available on Internet	4	11	18

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	101,368	94,281	92,369	98,076
Supplies and Materials	-	-	-	-
Contractual Services	31,090	34,283	45,008	39,586
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 132,458**	**$ 128,564**	**$ 137,377**	**$ 137,662**
General Fund	132,458	128,564	137,377	137,662
TOTAL EXPENDITURES BY FUND	**$ 132,458**	**$ 128,564**	**$ 137,377**	**$ 137,662**
TOTAL POSITIONS / FTE	**1.0**	**1.0**	**1.0**	**1.0**

Community Development

Business Services

Mission: To oversee the timely assessment of business licenses and liquor licenses established by City ordinance, and ensure the timely deposit of all license payments remitted to the City; and efficiently facilitate the development review approval process and to help resolve conflicts that arise related to that process, incl. application processing, business licensing, and permitting.

Service Description: The Business Services department is responsible for issuing and enforcing all City and State requirements regarding business licenses. The department also issues and regulates City liquor licenses, fireworks permits, and peddlers/solicitors permits.

Objectives		Goal Alignment
A	Issue and enforce all statutorily requirements regarding City business licenses.	14,18
B	Track department statistics to seek ways to improve daily processes.	15
C	Improve New Business License Processing Time	10,17

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Average number of days to process a new business license	4	3	3
B	Number of Business Licenses renewals issued to businesses operating within the corporate City limits	3,451	3,451	3,600
C	Number of Liquor License issued to businesses operating within the corporate City limits	96	96	98

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	155,277	158,573	143,213	116,527
Supplies and Materials	4,034	4,854	5,358	5,800
Contractual Services	8,910	11,033	16,609	16,970
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 168,221**	**$ 174,459**	**$ 165,180**	**$ 139,297**
General Fund	168,221	174,459	165,180	139,297
TOTAL EXPENDITURES BY FUND	**$ 168,221**	**$ 174,459**	**$ 165,180**	**$ 139,297**
TOTAL POSITIONS / FTE	**2.0**	**2.0**	**2.0**	**2.0**

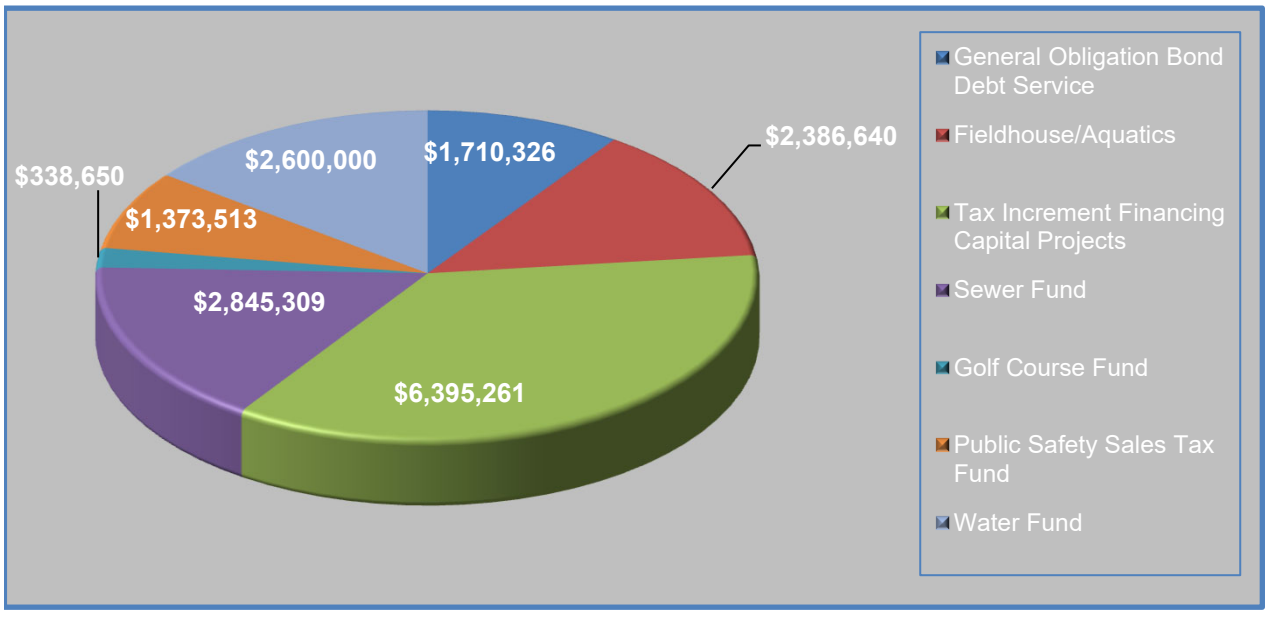
Debt Service


THE CITY OF BLUE SPRINGS
MISSOURI

DEBT SERVICE

Budget $17.65 M FTE Positions 0.0

- General Obligation Debt Service — Budget $1.71M
- Golf Course — Budget $.34M
- Public Safety Sales Tax Fund — Budget $1.37M
- Sewer Fund — Budget $2.85M
- TIF Capital Projects — Budget $6.40M
- Water Fund — Budget $2.60M
- Fieldhouse/Aquatics — Budget $2.39M



Debt Service

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

Debt Service

The Debt Service Funds were established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest. The City utilizes six (6) funds to record the receipt and disbursement of monies used to repay principal and interest charges on city issued debt. The following are the six (6) funds used to record this activity: General Obligation (GO) Bonds, Public Safety Sales Tax Fund (PSST), Tax Increment Financing (TIF) Capital Projects Fund, Fieldhouse/Aquatics Debt Service Fund, Sewer Debt Service Fund, and Water Debt Service Fund.

Major Services

- Payment of principal, interest and fiscal charges on Certificates of Participation used for Adams Pointe Golf Course
- Reimbursement of debt Service and/or construction costs within Tax Increment Financing Districts
- Payment of principal, interest and fiscal charges on General Obligation Bonds approved by the voters on August 2, 2008 for the construction of several street projects throughout the City
- Payment of principal, interest and fiscal charges on Special Obligation NID bonds used for the south Area Sewer Improvements
- Payment of principal, interest and fiscal charges on State Revolving Loan Fund bonds used for the Sni-A-Bar Plant Expansion Improvements
- Payment of principal, interest and fiscal charges on Special Obligation Bonds used for the construction of Blue Surf Bay Waterpark.
- Payment of principal, interest and fiscal charges on Certificates of Participation used for the Public Safety Building Remodel and Expansion

Expenditures By Fund	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
General Obligation Bond Debt Service Fund	1,694,697	1,708,081	1,717,777	1,710,326
Fieldhouse	(124,154)	25,846	175,846	2,386,640
Golf Course (COPs)	338,240	332,023	340,650	338,650
TIF capital Projects Fund	6,719,556	8,349,393	7,841,541	6,395,261
Public Safety Sales Tax Fund	1,449,485	1,356,479	1,369,713	1,373,513
Sewer Fund	556,670	491,611	2,840,808	2,845,309
Water Fund	2,420,395	2,441,448	2,400,000	2,600,000
TOTAL EXPENDITURES BY FUND	**$ 13,054,888**	**$ 14,704,880**	**$ 16,686,334**	**$ 17,649,699**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

General Obligation Bond Debt Service

Mission: The General Obligation Bond Fund is used to account for the funds to repay GO Bonds. General obligation, property tax-supported bonding should be used to finance only those capital improvements and long-term assets which have been determined to be essential to the maintenance or development of the City, provided that the total general obligation indebtedness of the City does not exceed 20% of the assessed valuation of taxable property.

Service Description: During FY 2012, the city issued $7.7 million on GO Bonds for the construction of Phase 2 of Woods Chapel Road. The 2009 GO Bonds, $15 million were issue to complete the Moreland School Road extension, the Colbern Road and Highway 7 intersection and Phase 1 of Woods Chapel Road. The principal amount of the City's outstanding GO Bond debt at the end of FY 2022 will be $16,410,000.

Expenditures By Sub-Program	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Series 2004 Professional Services	10	-	-	-
Series 2009A & B Professional Services	10	-	-	-
Series 2012 Professional Services	10	13	720	1,000
Series 2017 Professional Services	10	13	750	1,000
Series 2012 Principal	150,000	145,000	120,000	105,000
Series 2017 Principal	955,000	1,025,000	1,105,000	1,160,000
Series 2012 Interest	213,144	210,194	206,944	203,569
Series 2017A Interest	349,350	299,850	257,650	212,075
Tax Assessment Services	9,955	10,284	9,717	10,381
Tax Collection Services	16,657	17,177	16,195	17,301
Bank Fees	550	550	800	-
TOTAL	**$ 1,694,697**	**$ 1,708,081**	**$ 1,717,777**	**$ 1,710,326**

Expenditures By Appropriation Unit	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Debt Service	1,694,697	1,708,081	1,717,777	1,710,326
TOTAL	**$ 1,694,697**	**$ 1,708,081**	**$ 1,717,777**	**$ 1,710,326**
General Obligation Debt Service Fund	1,694,697	1,708,081	1,717,777	1,710,326
TOTAL EXPENDITURES BY FUND	**$ 1,694,697**	**$ 1,708,081**	**$ 1,717,777**	**$ 1,710,326**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

TIF Capital Projects Fund

Mission: The Tax Increment Financing Capital Projects Fund provides funding to reimburse developers for capital improvements in blighted and developing areas of the city. Fifty percent (50%) of sales tax proceeds and the increments of the new property taxes generated from the improvement are reimbursed to the contractor for debt service and/or construction to the development area. TIF proposals are reviewed by a TIF commission that makes recommendations to the City Council. State Statute sets the maximum life of TIF projects at 23 years. The City's active TIF projects are Copperleaf Village, the Oaks at Woods Chapel and the White Oak TIF.

Service Description: In FY 2015, the Adams Farm TIF bonds were refunded to remove the City's financial backing from the bonds and in FY 2016 the White Oak TIF Special Obligation bonds where approved.

Expenditures By Sub-Program	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Adams Farm TIF	4,061,656	6,192,695	5,642,961	5,012,078
Copperleaf Village TIF	80,258	83,395	85,455	117,915
HWY 7 & 40 Project A TIF	755,979	610,492	598,011	-
HWY 7 & 40 Project B TIF	343,786	30,162	303,176	-
HWY 7 & 40 Project C TIF	33,209	33,535	32,967	-
White Oak TIF	1,272,784	1,086,468	977,663	1,046,626
White Oak A TIF	1,573	135,404	9,088	203,071
Woods Chapel TIF	170,310	177,242	192,221	15,572
TOTAL	**$ 6,719,556**	**$ 8,349,393**	**$ 7,841,541**	**$ 6,395,261**

Expenditures By Appropriation Unit	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Debt Service	4,384,564	7,040,239	6,276,774	5,922,731
Contractual Services	1,020,351	702,286	970,845	472,531
Capital Outlay	1,314,641	606,868	593,922	-
TOTAL	**$ 6,719,556**	**$ 8,349,393**	**$ 7,841,541**	**$ 6,395,261**
Debt Service Fund	6,719,556	8,349,393	7,841,541	6,395,261
TOTAL EXPENDITURES BY FUND	**$ 6,719,556**	**$ 8,349,393**	**$ 7,841,541**	**$ 6,395,261**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

Public Safety Sales Tax Fund

Mission: The Public Safety Sales Tax Fund is used to provide funding to repay a lease purchase agreement on the purchase of a new radio system for public safety communications and to repay COPs for the Public Safety Building expansion project.

Service Description: In June 2014, the City issued $19.375 million in Certificates of Participation for the Public Safety Building expansion project. This debt will be repaid over 30 years.

Expenditures By Sub-Program	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Lease Purchase Financing - Radio System	646,018	323,009	-	-
2014 Certificates of Participation Interest & Fiscal Charges	803,467	803,470	789,713	768,513
Principal - 2014 COPs	-	230,000	580,000	605,000
TOTAL	**$ 1,449,485**	**$ 1,356,479**	**$ 1,369,713**	**$ 1,373,513**

Expenditures By Appropriation Unit	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Debt Service	1,449,485	1,356,479	1,369,713	1,373,513
TOTAL	**$ 1,449,485**	**$ 1,356,479**	**$ 1,369,713**	**$ 1,373,513**
Public Safety Sales Tax Fund	1,449,485	1,356,479	1,369,713	1,373,513
TOTAL EXPENDITURES BY FUND	**$ 1,449,485**	**$ 1,356,479**	**$ 1,369,713**	**$ 1,373,513**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Debt Service

Enterprise Funds

Mission: The Fieldhouse Fund pays for debt service on the $1.5 million loan from the Sewer Fund for the renovation of the Fieldhouse. The Golf Course Fund pays principal, interest, and fiscal charges on Series 2014 Certificates of Participation for the Adams Pointe Golf Club. The Water and Sewer Funds are used to provide funding for infrastructure necessary to provide water and sewer services to the residents of Blue Springs.

Service Description: The Fieldhouse borrowed $1.5 million from the Sewer Fund for renovation of the Fieldhouse. The Golf Course fund issued $3.27 million in COPs that will retire in 2025. The Sewer Fund issued $24.5 million in SRF bonds for the expansion of the Sni-A-Bar sewer treatment plant and $18.7 million in limited obligation bonds for the South Area Sewer NID. The Water Fund has two agreements with the Tri-County Water Authority for plant expansion improvements to increase capacity.

Expenditures By Sub-Program	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
2015 Sewer Loan to Fieldhouse - Interest	(124,154)	25,846	175,846	175,846
Series 2022 Principal	-	-	-	550,000
Series 2022 Interest	-	-	-	1,658,694
Series 2022 Professional Services	-	-	-	100
Series 2022 Bank Fees	-	-	-	2,000
Series 2014 Bond Premium Amortization	(21,605)	(21,605)	-	-
Series 2014 Principal (Golf Course)	280,000	285,000	300,000	310,000
Series 2014 Interest (Golf Course)	62,317	51,100	40,650	28,650
Series 2014 Professional Services (Golf Course)	183	183	-	-
Differed Amt. on Refunding Expense	17,117	17,117	-	-
Bank Fees	229	229	-	-
Series 2009 DLAAP/SRF Bonds Principal	-	-	1,415,818	1,444,563
Series 2009 DLAAP/SRF Bonds Interest	212,484	194,466	167,099	145,469
Series 2009 NID Professional Services	400	-	-	-
Bank Fees - 2009 DLAAP/SRF Bonds	74,540	68,246	54,967	47,852
Series 2018 NID Principal	-	-	885,000	935,000
Series 2018 NID Interest LO NID	366,689	325,095	317,925	272,425
Series 2018 NID Professional Services	10	413	-	-
Series 2018 NID Bond Premium Amortization	(107,979)	(107,979)	-	-
Bank Fee - 2018 LO Bond Series	500	500	-	-
Tax Collection Services - NID Assessment	10,026	10,870	-	-
Tri-County Water Services	2,420,395	2,441,448	2,400,000	2,600,000
TOTAL	**$ 3,191,150**	**$ 3,290,928**	**$ 5,757,304**	**$ 8,170,599**

Expenditures By Appropriation Unit	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Debt Service	3,191,150	3,290,928	5,757,304	8,170,599
TOTAL	**$ 3,191,150**	**$ 3,290,928**	**$ 5,757,304**	**$ 8,170,599**
Fieldhouse Fund	(124,154)	25,846	175,846	2,386,640
Golf Course Fund	338,240	332,023	340,650	338,650
Sewer Fund	556,670	491,611	2,840,808	2,845,309
Water Fund	2,420,395	2,441,448	2,400,000	2,600,000
TOTAL EXPENDITURES BY FUND	**$ 3,191,150**	**$ 3,290,928**	**$ 5,757,304**	**$ 8,170,599**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Finance


THE CITY OF BLUE SPRINGS
MISSOURI

FINANCE

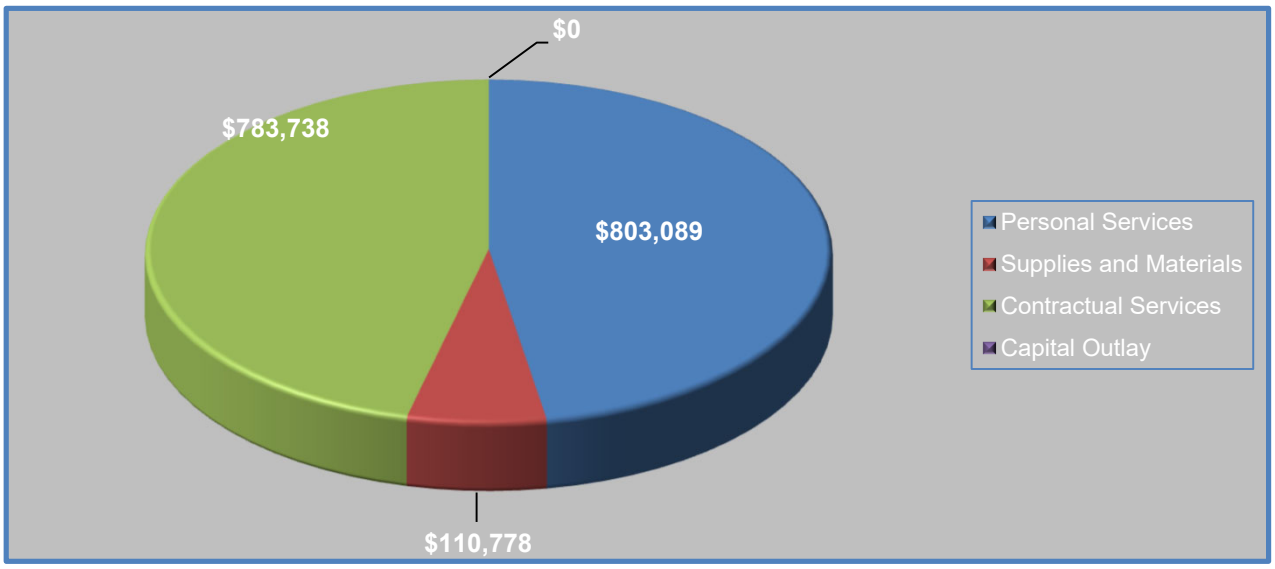
Budget $1.69M FTE Positions 10.5

Accounting

Budget $.82M FTEs 6.0

Utility Billing

Budget $.87M FTEs 4.5



Finance

Authorized Positions

Authorized Positions	Range	2022	2023	2024
Director of Finance	14	1	1	1
Billing Supervisor	9	1	1	1
Senior Accountant	8	1	1	1
Accountant	7	3	3	3
Accounts Payable Clerk	6	1	1	1
Utility Billing Clerk	6	3.5	3.5	3.5
TOTAL AUTHORIZED POSITIONS		**10.5**	**10.5**	**10.5**

General Fund		6	6	6
Water Utility Fund		4.5	4.5	4.5

TOTAL AUTHORIZED POSITIONS BY FUND		**10.5**	**10.5**	**10.5**

Finance

The Finance Department is responsible for managing the fiscal affairs of the City and for providing total accountability to management, elected officials and citizens for all City resources.

Major Services

- Implement new policies and technology to enhance the efficiency and effectiveness of all fiscal transactions
- Document policies and procedures for all Finance related activities
- Provide accurate billing and timely collection for all fees and charges to over 22,000 City-provided water/sewer accounts
- Ensure accurate and timely financial reporting

Highlighted Accomplishments

- Completed 2022 Audit with one audit finding.
- Completed cost certifications for White Oak TIF and Fall Creek CID and filed the NID assessments including new plats in the NID; Edgewater 2nd, 3rd and 4th Plats, Villas North 1st Plat, Chapman Ridge 3rd Plat, Redwood Blue Springs and Eagles Ridge Estates 4th Plat.
- Implemented Governmental Accounting Standards Board (GASB) Statement No. 87 related to accounting for leases.
- Received and managed grant for American Rescue Plan Act (ARPA) funding as required by the federal government.
- Issued Special Obligation Bonds in the amount of $34.37 million for the construction of the aquatics center.
- Reorganized and updated labeling of Finance Department folders in order for employees to more easily access needed information and to establish a process for destruction of expired records.
- Reviewed and updated sewer interceptors in the utility billing system for consistency with information held by Public Works.
- Improved a manual process by providing view only rights to the utility billing system for various City employees to obtain non-sensitive information needed for business purposes.
- Enhancements completed on the Utility Billing monthly statement to better identify the pay-by-phone payment line, the office assistance line and the email address.
- Created a new route for billing sewer charges and a special assessment fee, required by contract, for newly annexed properties located in the Carriage Oaks and Highlands Ranch subdivisions.
- Improved customer service provided to Landlord/Management Companies, builders and contractors by utilizing the Harris Innoprise system to retain ownership/management information for rental property service locations.
- Council approved an updated Intergovernmental Agreement between the City of Blue Springs and Public Water Supply District #13.

Finance

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Implement all recommendations suggested by the Independent Auditors during the City's Annual Audit.
2. Complete the 2022-23 fiscal year audit of the City's financial statements with RSM US LLP and file reports with all required entities within 180 days of fiscal year end.
3. Prepare financial reports and upload financial data to the City's website so that financial information is available to City staff, Council and citizens.
4. Implement services identified in the City's new banking contract approved by Council in August 2023. Focus on electronic payment for all contracts and acceptance of additional payment cards.
5. Implement process improvements related to electronic workflows, projects, and financial reporting in the City's financial software which will be upgraded to CitySuite in 2023.
6. Establish special assessments for properties within the south area Neighborhood Improvement District and track payments in order to meet debt service obligation.
7. Implement and monitor financial activities associated with the various Economic Development Incentive programs and grants, including Tax Increment Financing projects, Community Improvement District taxes, Transportation Development District sales taxes, 353 and Chapter 100 bond projects, and Neighborhood Improvement District special assessments and ARPA.
8. Prepare financial reports for the Parks and Public Safety Sales Taxes and provide Public Safety information to the PS Citizens Advisory Board.
9. Submit for and receive awards through the Government Finance Officer's Association for the Annual Comprehensive Financial Report and the Popular Annual Financial Report.
10. Update processes for collection of service orders, meter readings, meter maintenance, and service locations from Elements, the new Public Works software.
11. Improve billing and collection processes by entering parcel numbers into the Utility Billing Department software and working with the GIS coordinator to utilize the mapping software to
12. Update utility bills to provide more information to the customer, including itemized charges and previous payment.
13. Upgrade the Utility Billing software to CitySuite and review processes to ensure the system is utilized to its full capabilities.

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	811,444	746,169	730,776	803,089
Supplies and Materials	97,710	93,536	111,025	110,778
Contractual Services	614,334	616,015	706,702	783,738
Capital Outlay	-	-	1,000	-
Total Expenditures	**$ 1,523,488**	**$ 1,455,720**	**$ 1,549,503**	**$ 1,697,605**
General Fund	784,597	738,316	755,173	823,622
Water Utility Fund	681,435	691,357	752,330	829,042
Sewer Utility Fund	57,456	26,047	42,000	44,940
TOTAL EXPENDITURES BY FUND	**$ 1,523,488**	**$ 1,455,720**	**$ 1,549,503**	**$ 1,697,605**
TOTAL POSITIONS / FTE	**10.5**	**10.5**	**10.5**	**10.5**

Finance

Accounting

Mission: The Accounting Department is responsible for managing the traditional processing of all of the City's invoices for goods and services and recording all related general ledger transactions in order to prepare financial statements in conformity with general accepted accounting principles. This department is also responsible for establishing and maintaining an internal control structure. The objectives of an internal control structure are to provide management with reasonable assurance that assets are safeguarded against loss from unauthorized use or disposition.

Service Description: To manage and coordinate the daily financial operations of the City and to provide accurate, timely, and complete financial accountability for all city resources to citizens, elected officials, staff, and external funding agencies.

Objectives		Goal Alignment
A	Provide monthly financial reports that accurately present the City's current financial position.	2, 3, 8
B	Ensure timely payment to employees and external vendors of all obligations incurred.	2, 3, 5
C	Maintain the City's accounting records in an accurate and timely manner, exercising adequate internal controls over the City's financial resources, and provide ongoing cost accounting analysis.	1 - 9

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Average number of days from close of business month to release of quarterly financial reports	45	45	45
B	Number of payroll and accounts payable deadlines met	78	78	78
C	Number of management letter findings	1	2	2

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	505,795	447,059	430,787	476,760
Supplies and Materials	2,484	4,503	4,750	5,050
Contractual Services	276,318	286,754	319,636	341,812
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 784,597**	**$ 738,316**	**$ 755,173**	**$ 823,622**
General Fund	784,597	738,316	755,173	823,622
TOTAL EXPENDITURES BY FUND	**$ 784,597**	**$ 738,316**	**$ 755,173**	**$ 823,622**
TOTAL POSITIONS / FTE	**6.0**	**6.0**	**6.0**	**6.0**

Finance

Utility Billing

Mission: To oversee the accurate billing and timely collection of all user fees charged for City-provided water and sewer utility services.

Service Description: The Utility Billing oversees the accurate assessment, billing and timely collections of charges for the City's Water and Sewer Utility services. They also provide customer service assistance for establishing, transferring or discontinuing service, billing inquiries and account information.

Objectives		Goal Alignment
A	Accurately bill and monitor meter readings for all customer accounts. Provide consumption information and billing history for the online customers, while ensuring bills are printed and mailed in a timely and cost effective manner to customers who continue to receive paper statements.	10,11,12,13
B	Utilize system enhancements for better tracking, reporting, and collections of current and final accounts.	10,11,12,13
C	Provide timely customer service; assistance regarding usage and billing history and establishing, transferring or discontinuing utility service. Maintain an average number of 5 days for final billing.	10,11,12,13

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Percent of customer payments paid online through the customer portal.	59.3%	N/A	63.0%
B	Percent of uncollectible account balances written off compared to total fees billed.	0.38%	1%	1%
C	Average number of days from request to stop service, to date final bill is issued.	5	5	5

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	305,649	299,110	299,989	326,329
Supplies and Materials	95,226	89,033	106,275	105,728
Contractual Services	338,016	329,261	387,066	441,926
Capital Outlay	-	-	1,000	-
TOTAL EXPENDITURES	**$ 738,891**	**$ 717,404**	**$ 794,330**	**$ 873,982**
Water Utility Fund	681,435	691,357	752,330	829,042
Sewer Utility Fund	57,456	26,047	42,000	44,940
TOTAL EXPENDITURES BY FUND	**$ 738,891**	**$ 717,404**	**$ 794,330**	**$ 873,982**
TOTAL POSITIONS / FTE	**4.5**	**4.5**	**4.5**	**4.5**

Municipal Court

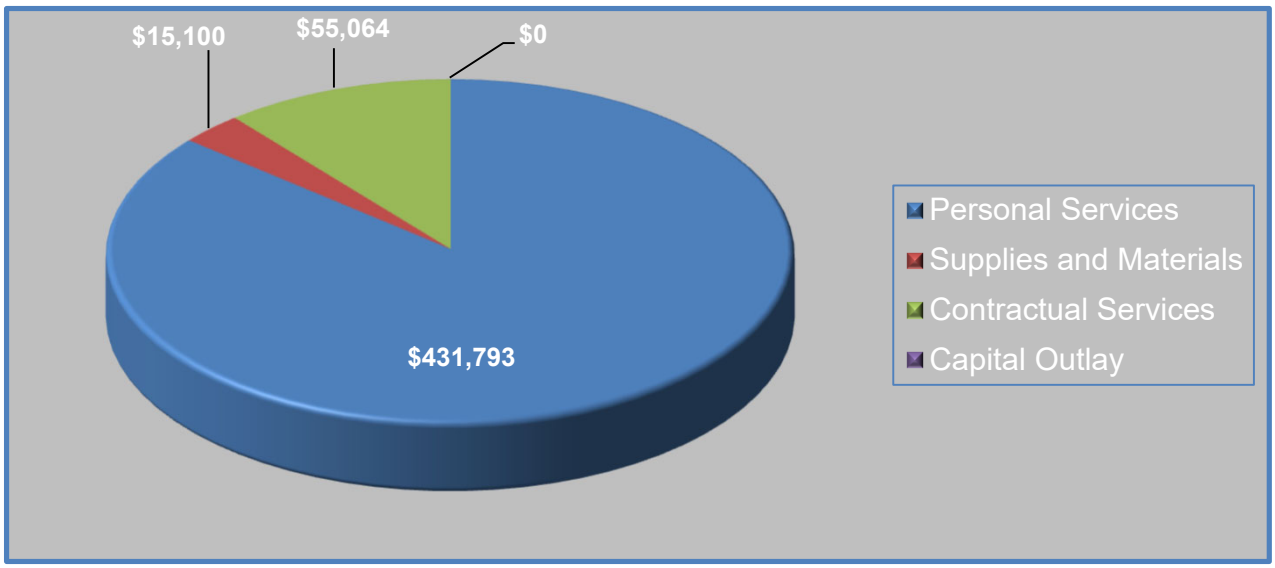

THE CITY OF BLUE SPRINGS
MISSOURI

MUNICIPAL COURT

Budget $.50M FTE Positions 5.62

Municipal Court

Budget $.50M FTEs 5.62



Municipal Court

Authorized Positions

Authorized Positions	Range	2021	2022	2023
Presiding Judge	N/A	0.5	0.5	0.5
Judge	N/A	0.5	0.5	0.5
Court Administrator	11	1	1	1
Court Clerk	6	1	1	1
Deputy Court Clerk	5	2.5	2.5	2.5
Court Bailiff	PT/S 7	0.12	0.12	0.12
TOTAL AUTHORIZED POSITIONS		**5.62**	**5.62**	**5.62**
General Fund		5.62	5.62	5.62
TOTAL AUTHORIZED POSITIONS BY FUND		**5.62**	**5.62**	**5.62**

Municipal Court

The Blue Springs Municipal Division 241 is a division of the 16th Judicial Circuit Court of Jackson County, Missouri. Division 241 maintains all files and papers necessary to schedule and conduct trials, pleas, arraignment hearings, sentencing, probation revocation hearings, bond revocation hearings, and post-trial motions related to violations of city ordinances. The court administrator, clerical staff, bailiff and judges administer the process of adjudicating matters under the divisions' jurisdiction. The efforts of all are directed toward the goals of the fair and efficient administration of justice, to dispense equal justice to all, to provide courteous and respectful service to the public and to encourage respect for the rule of law.

Major Services

- Process 4,227 new cases in FY 2022
- Continue to improve processes and procedures, as needed, for better efficiency for staff and better customer service to the public
- Implement changes to the divisions' procedures in compliance with legislative and Supreme Court changes
- Process all charges filed in Division 241 by the Prosecutor and maintain accurate and accessible records
- Collect bonds posted with BSPD for Blue Springs Municipal Division charges only and processing such appropriately
- Process all warrants and bond forfeitures timely, as needed

Highlighted Accomplishments

- Processed all charges filed in Division 241 by the City's Prosecutor
- Maintained accurate and accessible records
- Collected and process bonds for Division 241 from BSPD
- Provided continuing education training to staff and Municipal Judges
- Implemented the State mandated case management system, Show-Me Courts
- Implemented restructured docket schedule, offering Pro se, Attorney, Domestic Violence, Bond Forfeiture, and Trial dockets. This provided more efficient dockets to the public and the staff

Municipal Court

Values

INNOVATE AND PLAN AHEAD		PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Process all bond forfeitures and warrants timely, as needed.
2. Provide continuing education and professional development opportunities for both of the Municipal Judges and division staff due to the ongoing changes associated with legislation.
3. Continue to improve processes and procedures, as needed, for better efficiency for staff and better customer service to the public.
4. Process all charges filed in the Division by the City Prosecutor and maintain accurate and accessible records.
5. Collect bonds posted with BSPD for the Division.
6. Continue to learn more of the Show-Me Court process for more efficent processes.

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	395,030	404,735	427,431	431,793
Supplies and Materials	5,585	13,474	16,460	15,100
Contractual Services	76,099	62,740	79,301	55,064
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 476,714**	**$ 480,949**	**$ 523,192**	**$ 501,957**
General Fund	476,714	480,949	523,192	501,957
TOTAL EXPENDITURES BY FUND	**$ 476,714**	**$ 480,949**	**$ 523,192**	**$ 501,957**
TOTAL POSITIONS / FTE	**5.62**	**5.62**	**5.62**	**5.62**

Municipal Court

Municipal Court

Mission: To protect the rights of citizens by providing fair and impartial trials on citations; to provide for the proper handling of the collections, custody and disbursement of City monies; and to provide fast and efficient services to the citizens who seek resolution to their cases.

Service Description: The Blue Springs Municipal Division 241 is a division of the 16th Judicial Circuit Court of the State of Missouri. Division 241 maintains all files and papers necessary to schedule and conduct trials, pleas, pre-trial hearings, sentencing, probation revocation hearings, bond revocation hearings, and post-trial motions related to violations of city ordinances. The court administrator, clerical staff, bailiff and judges administer the process of adjudicating matters under the divisions' jurisdiction. The efforts of all are directed toward the goals of the fair and efficient administration of justice, to dispense equal justice to all, to provide courteous and respectful service to the public and to encourage respect for the rule of law.

Objectives		Goal Alignment
A	Adjudicate all cases docketed and probations ordered.	1 & 4
B	Provide a Municipal Court system that meets all state and judicial requirements.	2 & 3
C	Review fines and court costs annually	2

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Number of court cases processed	4,227	4,700	4,800
B	Percent of State requirements met	100%	100%	100%
C	Average fine per case heard	$79.77	$69.09	$80.00

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	395,030	404,735	427,431	431,793
Supplies and Materials	5,585	13,474	16,460	15,100
Contractual Services	76,099	62,740	79,301	55,064
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 476,714**	**$ 480,949**	**$ 523,192**	**$ 501,957**
General Fund	476,714	$ 480,949	523,192	501,957
TOTAL EXPENDITURES BY FUND	**$ 476,714**	**$ 480,949**	**$ 523,192**	**$ 501,957**
TOTAL POSITIONS / FTE	**5.62**	**5.62**	**5.62**	**5.62**


THE CITY OF BLUE SPRINGS
MISSOURI

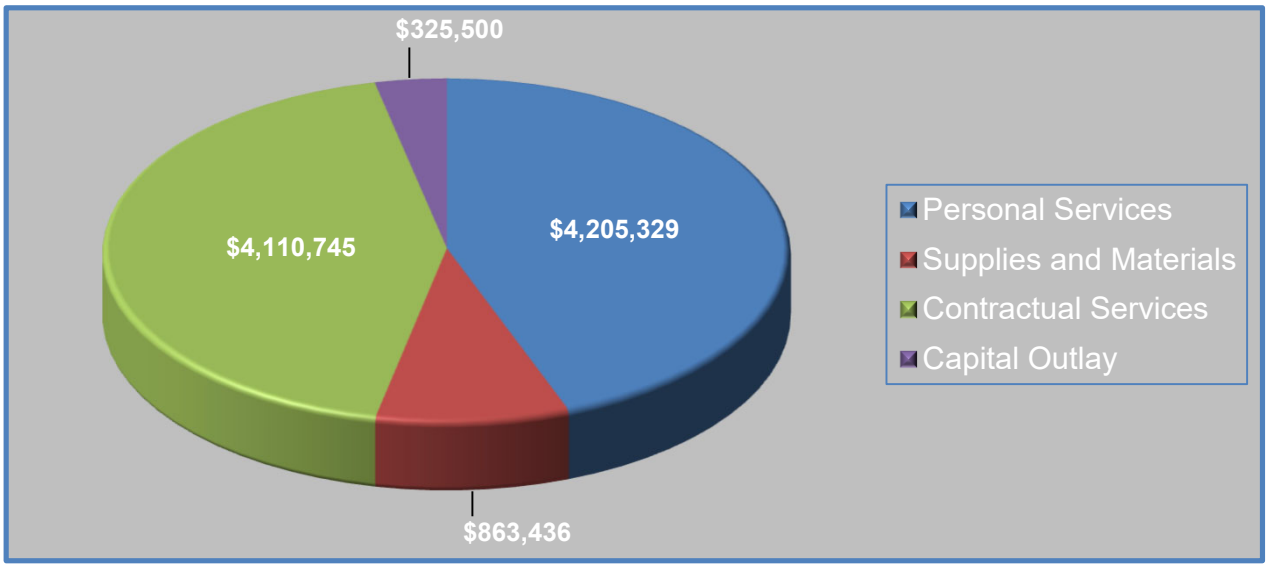
Parks and Recreation


THE CITY OF BLUE SPRINGS
MISSOURI

PARKS and RECREATION

Budget $9.51M FTE Positions 73

- **Administration** — Budget $.60M FTEs 4.0
- **Building Maintenance** — Budget $.96M FTEs 3.0
- **Vesper Hall Senior Center** — Budget $.61M FTEs 8.47
- **Golf Course** — Budget $1.8M FTEs 0.0
- **Parks Maintenance** — Budget $2.37M FTEs 15.46
- **Recreation** — Budget $.91M FTEs 9.08
- **Fieldhouse/Aquatics** — Budget $2.26M FTEs 32.29



Parks and Recreation

Authorized Positions

Authorized Positions	Grade	2022	2023	2024
Parks and Recreation Director	14	1	1	1
Assistant Parks and Recreation Director	12	1	1	1
Superintendent	10	1	1	1
Recreation Superintendent	10	1	1	1
Building Maintenance Supervisor	9	1	1	1
Manager Adult Recreation Center	9	1	1	1
Parks Maintenance Supervisor	9	1	1	1
Fieldhouse Manager	9	1	1	1
Recreation Supervisor Fitness	8	1	1	1
Recreation Supervisor	8	1	1	1
Recreation Supervisor	8	3	3	2
Sr. Parks Maintenance Worker	8	6	6	6
Building Maintenance Worker	7	1	1	1
Recreation Coordinator - Rec Center	7	0	0	1
Recreation Coordinator	7	0	0	3
Maintenance Worker	7	4	4	4
Custodian	6	2	2	2
Customer Relations Representative	6	2	2	2
Customer Relations Assistant	6	1	1	0
Kitchen Supervisor	6	1	1	1
Counter Supervisor	6	1	1	1
Superintendent of Fieldhouse & Aquatics	11	0	0	1
Aquatics Manager	10	0	0	1
Aquatics Supervisor	9	0	0	1
Custodian/Maintenance Worker	6	0	0	1
Customer Service Representative	6	0	0	1
Lifeguards & Instructors	PT/S 6	0	0	11.64
Group Exercise Instructor	PT/S 8	1.78	1.78	1.78
Custodian	PT/S 6	2.45	2.45	2.45
Day Camp Manager	PT/S 6	0.24	0.24	0.24
Sports Coordinators	PT/S 5	0.52	0.52	0.52
Maintenance Assistant	PT/S 5	0.3	0.3	0.3
Temporary/Seasonal	PT/S 5	3.46	3.46	3.46
Front Desk Attendant	PT/S 4	3.41	3.41	3.41
Building Attendant	PT/S 4	0.43	0.43	0.43
Fieldhouse Attendant	PT/S 4	3.17	3.17	3.17
Fieldhouse Sports	PT/S 4	0.20	0.20	0.20
Day Camp Assistant Manager	PT/S 3	0.72	0.72	0.72
Data Entry Clerk	PT/S 2	0.55	0.55	0.55
Cook	PT/S 2	0.85	0.85	0.85
Dishwasher	PT/S 2	0.3	0.3	0.3
Child Watch Attendant	PT/S 2	2.38	2.38	2.38
Day Camp Counselor	PT/S 1	2.6	2.6	2.6
TOTAL AUTHORIZED POSITIONS		**54.36**	**54.36**	**73**

General Fund		37.01	38.01	40.71
Fieldhouse Fund		16.35	16.35	32.29
TOTAL AUTHORIZED POSITIONS BY FUND		**53.36**	**54.36**	**73**

Parks and Recreation

Parks Administration is responsible for administration and general management of the Parks and Recreation Department. In addition to overseeing the departmental budgeting process and long-range planning efforts, staff in this division also serves as representative to the department's three advisory commissions; the Park Commission, Public Art Commission, and Tree Board.

Major Services

- Maintain a 80% or greater level of user satisfaction rating with the parks system as measured by the annual Citizen Survey
- Expand on the recreation activities throughout the Department
- Manage the Parks Sales Tax program to address deferred park maintenance and remaining projects
- Develop a strategic plan to maintain park facilities with funding from the Park Sales Tax renewal
- Begin to look at updating the Parks, Recreation and Open Space Master Plan completed in 2016
- Begin to align Department policies and procedures with CAPRA accreditation standards

Highlighted Accomplishments

- The completion of all 2021/22 park improvement projects in the original 2017 park sales tax program
- Significant participation increase in day camp program
- Growth in youth sports programs with increases participation
- Blue Springs Fieldhouse continued with 6th year of positive cash flow and increase membership numbers
- Implemented computerized work order system for Parks Maintenance and Buildings Dept
- Increased Home Delivered meal options to adapt to Covid shutdown restrictions
- Implemented Maintenance Spotlight which focuses all Parks Maintenance resources at one park on a bi-weekly basis

Parks and Recreation

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Implement Parks Sales Tax Program as approved by voters.
2. Respond to citizen concerns using the Service Pointe, citizen complaint tracking system.
3. Perform regularly scheduled on site reviews of parks and facilities.
4. Conduct a variety of marketing options to inform the public of parks and recreation opportunities.
5. Obtain a satisfaction rating of 3.5 or higher for all recreation program surveys.
6. Have a dedicated webpage with current information for each recreation program/event on the City's website.
7. Continuously research and plan new recreation programs/events for a variety of age groups for the community.
8. Ensure Recreation programs/events are in good financial standing by setting appropriate registration fees.
9. Use technology to ensure confidential patron information is stored in a secure location.
10. Research and plan new programs/events for the 50 Plus population that are held at Vesper Hall and not held at Vesper Hall.
11. Conduct a variety of marketing options to inform the public of Senior Services recreation opportunities.
12. Obtain a satisfaction rating of 3.5 or higher for all 50- Plus programs, meals, and events surveyed.
13. Monitor contract mowing operation to ensure mowing cycles are maintained.
14. Create a Maintenance Management and Operation Standards document to improve maintenance and data collection.
15. Decrease weeds in Right-Of-Way planting bed areas with correct preventative maintenance practices and plan. Reference Maintenance Management and Operation
16. Implement Safety and Maintenance monthly inspections for parks facilities and grounds.
17. Reduce the number of customer complaints about shelter rentals and facility rentals.
18. Provide clean and safe facilities and to react to issues in a timely manner.
19. Provide opportunity to cross-train personnel and maintain continuity of institutional knowledge of systems and structures.
20. Implement work order system to effectively track and schedule maintenance procedures and repairs.
21. Maintain park shelters, restrooms and concession buildings in a safe and usable condition.
22. Reduce the amount of electrical usage using LED where applicable.
23. Provide affordable fitness options for all ages of the community and surrounding service area through Fieldhouse Memberships and programs.
24. Schedule and attract events that bring visitors into Blue Springs that provide an economic impact through visiting business throughout Blue Springs.

Departmental Goals

25. Evaluate programs and activities and determine where new program opportunities are present and develop new programs to meet the entire needs of the community regardless of age.
26. Develop clean and maintenance protocols for daily weekly and monthly cleaning and maintenance items to ensure the facility is maintain in a safe, clean and visually pleasing to the public and users.
27. Promote the use of new RecTrac and WebTrac software system to enhance registration and reservation processes.
28. Expand recreation program opportunities by adding new programs as well as special event opportunities.
29. Continue to promote membership opportunities so that golf course can sell a combination of memberships that total $180,000.
30. Maintain consistent number of over 36,000 annual rounds played.
31. Advertising non-golf banquet rentals packages that will allow staff to up-sell clients and spend more money in both food and beverages.
32. Monitor expenses early in the season (October through March) so the facility is more prepared for the unplanned expenses that come up.
33. Defer unnecessary projects so that seasonal expenses will have a minimal impact as the year comes to a close.
34. Obtain a satisfaction rating of 3.5 or higher for all Fieldhouse members.
35. Implement a log for record keeping of sanitizing and disinfection of equipment and surface for Vesper Hall.
36. Start developing policies and procedures for expansion of building.
37. Expand large-scale program offerings
38. Review and update Fieldhouse member handbook to ensure new polices are applicable to new programs and opportunities

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	3,028,303	2,945,083	3,316,768	4,205,329
Supplies and Materials	505,768	631,418	713,730	863,436
Contractual Services	2,791,277	3,250,590	3,383,443	4,110,745
Capital Outlay	247,664	473,692	159,600	367,500
Total Expenditures	**$ 6,573,012**	**$ 7,300,782**	**$ 7,573,541**	**$ 9,547,010**
General Fund	4,195,917	4,485,430	4,897,359	5,442,642
Fieldhouse/Aquatics Fund	738,461	806,887	1,043,581	2,256,078
Golf Course Fund	1,638,634	2,008,465	1,632,601	1,848,290
TOTAL EXPENDITURES BY FUND	**$ 6,573,012**	**$ 7,300,782**	**$ 7,573,541**	**$ 9,547,010**
TOTAL POSITIONS / FTE	**53.36**	**53.36**	**54.36**	**73.00**

Parks and Recreation

Administration

Mission: Parks Administration is responsible for administration and general management of the Parks and Recreation Department. In addition to overseeing the departmental budgeting process and long-range planning efforts, staff in this division also serves as representative to the department's two advisory commissions; the Park Commission and Tree Board.

Service Description: To provide overall management and administration of the Parks and Recreation Department including the development of annual operating and capital budgets, long-range strategic planning, and the coordination of advisory commissions.

Objectives		Goal Alignment
A	Ensure customer satisfaction with all parks facilities.	1
B	Ensure timely response to citizen requests for service.	2
C	Ensure accessibility and quality of parks and park facilities.	3
D	Maintain marketing methods that will inform and promote the department and the City of Blue Springs.	4

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Percent of sales tax projects completed according to project timeline outlined in City CIP	95%	100%	100%
B	Percent of the requests responded to within five working days from the Service Point system (citizen complaint tracking system)	100%	100%	100%
C	Conduct complete park site inspections to identify site deficiencies and maintenance items	1	4	2
D	Number of Parks and Recreation Department electronic newsletters sent out yearly	10	10	10

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	476,597	458,469	401,580	497,075
Supplies and Materials	6,759	12,731	15,500	13,650
Contractual Services	68,555	105,265	90,760	91,020
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 551,911**	**$ 576,465**	**$ 507,840**	**$ 601,745**
General Fund	551,911	$ 576,465	507,840	601,745
TOTAL EXPENDITURES BY FUND	**$ 551,911**	**$ 576,465**	**$ 507,840**	**$ 601,745**
TOTAL POSITIONS / FTE	**4.0**	**4.0**	**4.0**	**4.0**

Parks and Recreation

Building Maintenance

Mission: Building Maintenance is responsible for the maintenance of all city-owned buildings and grounds as well as all janitorial services for buildings. Services provided include maintenance and repair of heating, ventilation, air conditioning, plumbing, electrical systems and cleaning of buildings. Additionally, employees of this division implement structural improvements and repairs to buildings and grounds.

Service Description: Implement teamwork and cultivate a positive attitude while also providing preventative maintenance measures and maintaining our city parks, grounds, and buildings.

Objectives		Goal Alignment
A	Utilize our work order program and identify needs and prioritization through that system.	18
B	Provide cross training to all employees and utilize contractors in city buildings when necessary.	19
C	Continue to expand the usage of Asset Essentials work order system to track and report requests for service.	20
D	Utilize our Custodial Maintenance Team Leader to cross train janitorial staff to be functional in the event of change in all city buildings.	21

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Quarterly inspections of buildings. Weekly meetings discussing work orders and priorities take place in order to provide preventative maintenance in a timely manner	4	4	4
B	Cross train 5 employees on aspects of the building maintenance division. Teach employees preventative maintenance to HVAC, electrical, and plumbing aspects of each building.	3	5	2
C	Improve maintenance of facilities by converting the data of 90% of facilities and maintenance standards to Asset Essentials work order system	60%	90%	80%
D	Have 4 employees cross trained for the Public Safety Building, along with other buildings in the event of change, no building will miss their regular schedule of janitorial services	2	4	2

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	239,433	228,075	388,156	397,467
Supplies and Materials	52,637	70,512	74,470	81,900
Contractual Services	353,099	352,021	435,361	476,650
Capital Outlay	-	-	18,000	-
TOTAL EXPENDITURES	**$ 645,169**	**$ 650,608**	**$ 915,987**	**$ 956,017**
General Fund	645,169	$ 650,608	915,987	956,017
TOTAL EXPENDITURES BY FUND	**$ 645,169**	**$ 650,608**	**$ 915,987**	**$ 956,017**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**3.0**

Parks and Recreation

Vesper Hall Senior Center

Mission: The Active Older Adults Division operates Vesper Hall, an Active Older Adult citizen/community center adjacent to Rotary Park at Railroad Lake. A variety of services are provided through this division including a subsidized meals program, health and exercise programs, instructional classes and many recreational and educational offerings. Demand-responsive transportation services are provided in cooperation with the Older Adults Transportation System (OATS).

Service Description: To provide recreational and personal enhancement opportunities for senior citizens including health and fitness programs, instructional and educational classes, social and entertainment activities, and a nutritional program providing on-site and home-delivered meals. Also provide transportation services.

Objectives		Goal Alignment
A	Research and expand new program/event opportunities with community partners.	10
B	Maintain and increase marketing methods that will inform and promote Vesper Hall, the department and The City of Blue Springs.	11
C	Develop and implement procedures to digitally store sensitive data required for the MARC contract.	9
D	Track and record public opinion of meals program and recreation programs at Vesper Hall	12
E	Maintain maintenance and cleanliness of facility through sound cleaning practices and repair schedules.	35

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Implement at least 3 new classes and/or special events in each Activity Guide, with at least one sponsor	25%	100%	100%
B	Ensure all programs have a webpage with current information on the website. Additionally, include 3-5 programs in the monthly e-newsletter distributed to Vesper Hall patrons	25%	100%	100%
C	Create digital folders within the shared Vesper Hall folder to safely store sensitive data pertaining to class attendance, rider registration and meal registration in preparation of yearly audit by MARC.	50%	100%	100%
D	Percent of programs surveyed with average satisfaction score of 3.5 or greater	0%	85%	75%
E	Develop a system to track monthly maintenance and cleaning of various areas/rooms in Vesper Hall.	100%	100%	100%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	302,141	264,251	296,179	323,455
Supplies and Materials	86,299	106,411	110,326	124,152
Contractual Services	98,416	93,559	156,026	157,855
Capital Outlay	8,747	-	-	-
TOTAL EXPENDITURES	**$ 495,603**	**$ 464,221**	**$ 562,531**	**$ 605,462**
General Fund	495,603	464,221	562,531	605,462
TOTAL EXPENDITURES BY FUND	**$ 495,603**	**$ 464,221**	**$ 562,531**	**$ 605,462**
TOTAL POSITIONS / FTE	**7.47**	**7.47**	**7.47**	**8.47**

Parks and Recreation

Fieldhouse / Aquatics

Mission: The Blue Springs Fieldhouse/Blue Surf Bay Waterpark provides recreation, fitness and aquatic opportunities to the community through comprehensive fitness programs, family activities, sports leagues, tournaments, aquatic programming and other community based programs. The varied activities offered contribute to a healthier community, improved social interaction, economic vitality and improved quality of life for the

Service Description: To provide more than 111,000 square feet of indoor recreational space and 59,000 square feet of outdoor aquatic space to provide fitness and recreation for all. A variety of fitness, aquatic, and recreational opportunities are available for the whole family to enjoy together.

Objectives		Goal Alignment
A	Impact the health of the community through affordable fitness activities.	23
B	Provide an economic benefit to the community by attracting non-residents use of facility.	24
C	Develop program opportunities for members.	25
D	Maintain maintenance and cleanliness of facility through sound cleaning practices and repair schedules.	26
E	Track and record member opinion of Fieldhouse operations.	34
F	Start developing policies and procedures for expansion of building.	38
G	Develop program opportunities for members.	25

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Maintain a 90% average of the budgeted monthly membership units throughout the year.	1,676	1,600	2,150
B	Offer programming that attract non-members to our facility. Ex: sports performance training, Thin it to Win it etc.	3	3	5
C	Develop 5 new programs each activity guide that provide recreation opportunities for all ages	5	5	5
D	Complete quarterly maintenance checklist detailing maintenance issues that need to be addressed	75%	100%	100%
E	Conduct quarterly member surveys with 25% return rate. Focus on overall satisfaction, member needs/desires, program offering, etc.	80%	80%	100%
F	Develop draft of the policy manual that is complete by the opening of the aquatics center.	25%	50%	100%
G	Develop new aquatic based programs for the aquatic center.	N/A	N/A	5%

N/A - Created new performance measures to better align with the department goals

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	489,823	526,533	681,790	1,432,516
Supplies and Materials	68,879	67,449	117,503	196,896
Contractual Services	179,759	212,906	244,290	626,666
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 738,461**	**$ 806,887**	**$ 1,043,582**	**$ 2,256,078**
Fieldhouse/Aquatics Fund	738,461	806,887	1,043,582	2,256,078
TOTAL EXPENDITURES BY FUND	**$ 738,461**	**$ 806,887**	**$ 1,043,582**	**$ 2,256,078**
TOTAL POSITIONS / FTE	**16.35**	**16.35**	**16.35**	**32.99**

Parks and Recreation

Golf Course

Mission: Adams Pointe Golf Club is an 18-hole championship golf course managed by Orion Management Solutions, a private management firm contracted by the City to provide maintenance and care for the facility. The mission of Adams Pointe Golf Club is to create a first class golf facility that will be fiscally "self sustaining" and that will spur development along the Adams Dairy Parkway Corridor.

Service Description: To provide a memorable, well-maintained, customer service experience for all golfers, while being fiscally responsible with City funds.

Objectives		Goal Alignment
A	Develop, promote, and market a variety of membership options to maximize membership sales	29
B	Maintain over 36,000 rounds of golf played annually	30
C	Reach $399,000 in food and beverage revenue	31
D	Hold operational expenses under $1,650,000	32
E	Provide a well maintained golf course by strategically planning repairs throughout the year	33

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Sell $180,000 in annual memberships	$184,481	$160,000	$180,000
B	Number of golf rounds played annually	40,500	32,000	36,000
C	Amount of food and beverage revenue generated per player	$11.76	$10.50	$11.00
D	Total operating expenses	$1,323,000	$1,632,000	$1,738,000
E	Keep maintenance expenses under $558,000 for the year	$556,555	$485,000	$558,000

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	-	-	-	-
Supplies and Materials	-	-	-	-
Contractual Services	1,528,634	1,865,874	1,632,601	1,806,290
Capital Outlay	110,000	142,591	-	42,000
TOTAL EXPENDITURES	**$ 1,638,634**	**$ 2,008,465**	**$ 1,632,601**	**$ 1,848,290**
Golf Course Fund	1,638,634	2,008,465	1,632,601	1,848,290
TOTAL EXPENDITURES BY FUND	**$ 1,638,634**	**$ 2,008,465**	**$ 1,632,601**	**$ 1,848,290**
TOTAL POSITIONS / FTE	**0.0**	**0.0**	**0.0**	**0.0**

Parks and Recreation

Park Maintenance

Mission: The Parks Maintenance Division is responsible for parks and highway right-of-way maintenance, including turf and plant material areas, repairs to parks, buildings, playgrounds, and athletic facilities. Numerous new construction projects are also performed by this Division. Staff assists Recreation staff on programs and special events.

Service Description: Implement teamwork and cultivate a positive attitude while also providing preventative maintenance measures and maintaining our city parks, grounds, and buildings.

Objectives		Goal Alignment
A	Maintain contact and track all aspects of contract mowing operations. Provide feedback to contractor for quality, frequency and accuracy.	13
B	Form Park Maintenance Standards of Operation Plan and implement through tracking and work order software	14
C	Provide safety and cross training to all team members. Have a team of well rounded, skilled, and trained individuals in all aspects of Parks Maintenance.	16
D	Create landscape maintenance plan from our Park Maintenance Standards of Operation Plan document to remove, eradicate, and prevent unwanted growth in landscape beds.	15
E	Provide the facilities possible to the public 7 days a week.	18
F	Involve all team members in work order software enabling tracking a statistics on an annual basis.	20
G	Inspect parks and facilities for faults. Inspection should include total park inspections including courts, fields, fences, tables, shelters, playgrounds, benches, facilities, nets, sand pits, trails, parking lots, lights, and signage.	21

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Average number of days between park turf mowing's	7	7	7
B	Complete implement all 9 aspects of the Maintenance Management and Operations Manual document.	3	9	9
C	Complete monthly Safety Review meetings with team, along with quarterly cross-training that crosses over to in field training to build a well rounded, skillful team. (Changed from quarterly to monthly)	6	4	12
D	Execute and perform 9 month landscape and right of way management plan. Perform all 9 steps in preventative maintenance plan to ensure aesthetically pleasing parks and right-of-way's	9	9	9
E	Provide contractual facility sanitation for 28 weeks of the year (April 1-November 1). Restrooms are cleaned 7 days a week for 28 weeks and trash removal 5/7 days a week for 28 weeks.	28	28	28
F	Complete 90% of work orders annually by entire team. This will be tracked with weekly management meetings, proper prioritization, along with proper training and execution from team members. (True data recording began 1/23)	0	90	90

G	Complete 9 inspections annually consisting of inspections of all park amenities. Park inspections should include identifying minor faults, major faults, and identifying deferred maintenance. Minor faults are repaired on sight, while major faults and deferred maintenance has work orders created and recorded in the database for future review.	8	9	9

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	1,175,541	1,081,717	1,013,582	1,046,401
Supplies and Materials	211,466	261,975	290,278	316,530
Contractual Services	434,400	446,461	592,106	690,501
Capital Outlay	128,917	331,101	121,000	320,500
TOTAL EXPENDITURES	**$ 1,950,324**	**$ 2,121,254**	**$ 2,016,966**	**$ 2,373,932**
General Fund	1,950,324	2,121,254	2,016,966	2,373,932
TOTAL EXPENDITURES BY FUND	**$ 1,950,324**	**$ 2,121,254**	**$ 2,016,966**	**$ 2,373,932**
TOTAL POSITIONS / FTE	**15.46**	**15.46**	**15.46**	**15.46**

Parks and Recreation

Recreation

Mission: The Recreation Division provides a comprehensive and varied program of recreational, athletic, and cultural activities for the community. By emphasizing education and participatory as well as entertainment values of recreation, the varied activities contribute to increased learning, social values, and mental and/or physical health of all participants.

Service Description: To service the public well-being by ensuring and/or providing a comprehensive program of quality recreation programs and activities.

Objectives		Goal Alignment
A	Track and record public opinion of recreation programs.	5
B	Ensure customers have easy access to updated and correct program registration information.	6
C	Research and Expand new program/event opportunities by increasing our partnerships with local businesses and organizations.	7
D	Ensure that Recreation programs/events are in good financial standing with appropriate registration fees.	8
E	Expand large-scale program offerings.	37

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Percent of programs/events surveyed after completion of program to measure participant satisfaction level. Save	75%	90%	90%
B	All programs have dedicated webpage with current information on City's website in addition to being recognized in online activity guide and bi-monthly e-newsletter	100%	100%	100%
C	Successfully implement a minimum of 2 new programs per program staff member in each Activity Guide	75%	100%	100%
D	Percent of programs/events that are generating minimum of 15% profit over direct costs with user fees	75%	80%	75%
E	Develop one new large-scale program per year ex: Camp Out, 4th of July etc.	100%	100%	100%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	344,768	386,039	535,482	508,416
Supplies and Materials	79,729	112,338	105,653	130,308
Contractual Services	128,413	174,504	232,300	261,763
Capital Outlay	-	-	20,600	5,000
TOTAL EXPENDITURES	**$ 552,910**	**$ 672,881**	**$ 894,035**	**$ 905,487**
General Fund	552,910	672,881	894,035	905,487
TOTAL EXPENDITURES BY FUND	**$ 552,910**	**$ 672,881**	**$ 894,035**	**$ 905,487**
TOTAL POSITIONS / FTE	**7.08**	**7.08**	**8.08**	**9.08**


THE CITY OF BLUE SPRINGS
MISSOURI

Public Safety


THE CITY OF BLUE SPRINGS
MISSOURI

PUBLIC SAFETY

Budget $17.4M FTE Positions 142.0

Administration

Budget $1.72M FTEs 6.0

Operations Bureau

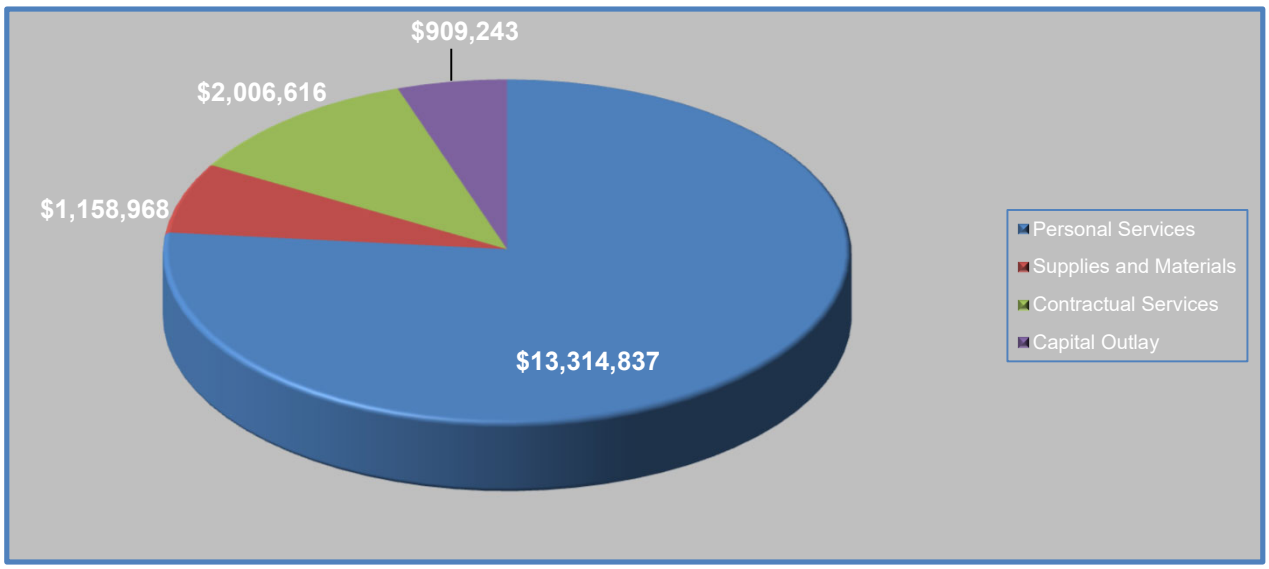
Budget $9.30M FTEs 78.0

Investigative Services Bureau

Budget $3.18M FTEs 28.0

Community Services Bureau

Budget $3.20 FTE's 30.0



Public Safety

Authorized Positions

Authorized Positions	Range	2022	2023	2024
Chief	G	1	1	1
Deputy Chief	F	1	1	1
Captain	E	3	3	3
Lieutenant	D	3	3	3
Sergeant	C	13	13	13
Detective	B	13	13	13
Police Officer	B	65	65	65
Police Officer - K-9	B	2	2	2
Dispatch Supervisor	9	1	1	1
Crime Analyst/Public Information Officer	9	1	1	1
Crisis Counselor	9	2	1	1
Property & Evidence Custodian	7	3	3	3
Records Supervisor	7	1	1	1
Training Coordinator	7	1	1	1
Communications Officer	7	14	14	14
Victim Advocate	7	0	1	1
Animal Control Officer	6	4	0	0
Administrative Assistant	6	4	4	4
Detention Service Officer	6	8	8	8
Custodian Maintenance	6	0	2	2
Records Clerk	6	4	4	4
TOTAL AUTHORIZED POSITIONS		**144**	**142**	**142**
General Fund		124	121	121
Public Safety Sales Tax Fund		20	21	21
TOTAL AUTHORIZED POSITIONS BY FUND		**144**	**142**	**142**

Public Safety

The City of Blue Springs Police Department is responsible for providing quality police service to the community 24 hours a day. This includes, but is not limited to, answering calls for service, crime prevention, enforcement of laws, and protecting persons and property within the city limits. The Police Department performs these functions through four (4) Bureaus, overseen by the Chief of Police. They include the Administration, Community Services, Operations, and Investigative Services bureaus.

Major Services

- Improve police visibility in residential and retail areas while building positive relationships between officers and citizens
- Maintain partnership with the Blue Springs community through public presentations with civic and neighborhood organizations, Citizen Academies, Youth Activities, National Night Out and Crime-free programming
- Work with the Information Technology Department to implement technological advancements and ensure long term viability of the police radio and computer systems
- Implement the public safety sales tax spending plan and report results to the Public Safety Citizens' Advisory Board

Highlighted Accomplishments

- Animal control services continue to be provided by Pawportunities with the renewal of that contract. In 2022 they handled over 2800 calls for service, housed over 700 cats and dogs and in the first three months of 2023 issued 102 citations.
- Implemented several Strategic Planning goals to include completing the EOC and Journagan Room technology upgrades, replacing all the building access intercoms and ordering the approved Armored Vehicle. A mobile command vehicle was purchased from VanDooit, a local business, and the Flock camera system was implemented as well.
- 10 new officers and 7 civilian employees, primarily communications officers and detention services officers, hired to fill vacancies.
- Two Bureaus were rebranded and some personnel shifted between bureaus to focus on community services and crime prevention efforts. CYOU was changed to Community Services Bureau, and Staff Services to Investigative Services Bureau. The Street Crimes unit within Investigations was disbanded and two officers moved to the CSB as Community Services Officers (formerly Crime Prevention Officers).

Public Safety

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Reduce crime and increase the perception of public safety by increasing visibility and access to Officers.
2. Improve Officer training, staff development and procedures to meet the expectations of a changing community and society.
3. Continuously evaluate the use of technology, specialized equipment and innovative procedures to improve or enhance service delivery.
4. Proactively engage and educate citizens in public safety and crime prevention initiatives and programs.

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	14,837,539	12,241,835	12,751,146	13,314,837
Supplies and Materials	572,445	723,193	1,055,038	1,158,968
Contractual Services	1,250,919	1,518,730	1,893,101	2,006,616
Capital Outlay	592,391	922,054	672,650	909,243
Total Expenditures	**$ 17,253,294**	**$ 15,405,812**	**$ 16,371,935**	**$ 17,389,664**
General Fund	14,854,501	13,278,435	13,937,973	14,341,349
Public Safety Sales Tax Fund	2,398,795	2,127,377	2,429,728	3,048,315
TOTAL EXPENDITURES BY FUND	**$ 17,253,294**	**$ 15,405,812**	**$ 16,367,699**	**$ 17,389,664**
TOTAL POSITIONS / FTE	**137.0**	**144.0**	**142.0**	**142.0**

Public Safety

Administration

Mission: The Office of the Chief of Police of the Police Department is responsible for developing and implementing departmental policy; fiscal oversight, providing management controls over departmental functions and is the focal point for interaction with other City departments, the R-IV School District, and the community.

Service Description: To manage the financial and operational aspects of the department while analyzing, reviewing, and evaluating existing procedures and activities to improve department-wide effectiveness. Provide leadership in departmental values and in the expansion of the customer service orientation of the Police Department.

Objectives		Goal Alignment
A	Provide the highest quality public safety services for the citizens, visitors, and businesses of Blue Springs.	3
B	Proactively pursue opportunities to establish a strong community presence and rapport with residents.	1
C	Develop executive staff by promoting a team environment, collaboration, and open communication within the department.	2

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Percent of citizens satisfied with overall quality of police services	80%	80%	85%
B	Number of public presentations and appearances conducted	14	12	12
C	Strategic Planning Sessions held with Command Staff	4	6	4

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	734,439	688,390	671,381	751,766
Supplies and Materials	24,829	8,841	39,328	40,063
Contractual Services	652,443	645,020	755,500	796,600
Capital Outlay	-	-	55,000	130,500
TOTAL EXPENDITURES	**$1,411,712**	**$1,342,250**	**$ 1,521,209**	**$ 1,718,929**
General Fund	620,524	588,809	627,465	612,581
Public Safety Sales Tax Fund	791,188	753,441	893,744	1,106,348
TOTAL EXPENDITURES BY FUND	**$1,411,712**	**$1,342,250**	**$ 1,521,209**	**$ 1,718,929**
TOTAL POSITIONS / FTE	**4.0**	**4.0**	**6.0**	**6.0**

Public Safety

Community Services Bureau

Mission: The Community Services Bureau (CSB) is made up of CSB Crime Prevention, CSB Youth, the Communications Unit and the Records Unit. This brings together a committed team of Police Officers and professionals with extensive training and experience in Crime Prevention, youth intervention, crisis counseling, victim advocacy, school resource safety, supportive services, and drug prevention. To do this the CSB uses key programs such as Life Sports, Girls on Fire, Rape Aggression Defense (RAD), Citizen's Police Academy and National Night Out.

Service Description: The goal of the Community Services Bureau is to provide students, teachers, families, businesses, and those in crisis support, and create an atmosphere of living without fear of criminal activity. The Community Service Bureau will assist members of the community with the resources necessary to help in a variety of ways to include crime prevention, youth intervention, crisis counseling, victim advocacy, school resource safety, supportive services, and drug prevention. All while working with the Patrol Division to reduce the number of calls for service and to reduce the response times to all calls for service.

Objectives		Goal Alignment
A	Continue to bring business owners, the community and the Police Department together through National Night out, site security surveys, and RAD to improve the relationship with community.	1
B	Resource officers will continue to work within the schools, interacting with staff and students through presentations and acting as role models, while the counseling unit will provide comprehensive clinical services to youth and their families.	4
C	Continue the Citizens' Police Academy, Youth Police Academy Life Sports, Girls on Fire, Rape Aggression Defense (RAD), Citizen's Police Academy and National Night Out while continuously revising and improving the instruction and content.	1
D	Continue community involvement programs.	1
E	Dispatch all calls for service by radio.	3
F	Records Unit will maintain all police reports and disseminate in accordance with Missouri Sunshine Laws. The Records Unit will also continue to send reported crimes to the Missouri Incident Based Reporting System (MIBRS) which then sends them to the National Incident Based Reporting System (NIBRS) System.	3

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Number of safety/crime presentations made to Blue Springs citizens annually - Affected by Covid restrictions in 2020	152	100	120
B	Number of anti-gang, anti-drug, and anti-crime presentations made by school resource Officers annually Affected by Covid restrictions in 2020	400	400	400
C	Number of youth receiving services from the Community Services Bureau annually (LCSC)	185	160	160
D	Number of Face to Face Forums, or similar outreach activities, held throughout the year	7	2	5
E	Average dispatch time of priority 1,2 and 3 calls in less than 5 minutes	70%	95%	73%
F	Once reports received by Records Unit, percentage available for distribution within 72 hours	95%	95%	95%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	2,524,080	2,264,155	2,467,506	2,734,763
Supplies and Materials	91,667	126,376	165,010	172,548
Contractual Services	175,068	181,729	279,881	297,266
Capital Outlay	3,967	79,672	29,000	-
TOTAL EXPENDITURES	**$ 2,794,782**	**$ 2,651,933**	**$ 2,941,397**	**$ 3,204,577**
General Fund	2,782,325	2,636,507	2,852,135	3,111,079
Public Safety Sales Tax Fund	12,457	15,426	89,262	93,498
TOTAL EXPENDITURES BY FUND	**$ 2,794,782**	**$ 2,651,933**	**$ 2,941,397**	**$ 3,204,577**
TOTAL POSITIONS / FTE	**28.0**	**30.0**	**30.0**	**30.0**

Public Safety

Operations Bureau

Mission: The Patrol-Operations Bureau is responsible for providing basic initial police response as well as patrol service to prevent and deter crime. The Bureau is comprised of the following units: uniformed sworn personnel who provide 24-hour police services answering citizen calls for service, conducting preliminary investigations and arresting offenders who violate city ordinances, state statutes and federal laws; the K-9 Unit(suspended due to staff shortages); the Traffic unit; whose primary focus is to ensure that motor vehicle traffic is moving safely within the City of Blue Springs. The Detention Services Unit maintains the holding facility and sworn patrol personnel provide 24-hour uniformed police services throughout the community. The Patrol Officers answer citizen calls for service, conduct preliminary investigations, arrests offenders of City ordinances, State statutes, and Federal laws.

Service Description: To ensure the safety of Blue Springs residents/visitors and reduce incidents of crime in the community through proactive efforts in patrol, education, outreach, and enforcement.

Objectives		Goal Alignment
A	In relation to the Citizen Survey, citizen and neighborhood contacts ensure that proactive law enforcement efforts are being addressed and concerns are met.	4,1
B	Establish strong relationships between uniformed officers and citizens in retail areas and neighborhoods.	4
C	Maintain or improve the average response times (call received to officer arrival times) for each of three types of priority police calls received (emergency, immediate and service calls).	2,3
D	Maintain or lower the annual number of accidents through education and specialized or directed traffic enforcement.	4

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Number of citizen and neighborhood contacts being conducted	40,109	45,000	45,000
B	Number of citizens contacted by police in retail areas	650	725	1,000
C	Maintain or improve the average response times (call received to officer arrival times) for each of four types of police calls received.	1) 5:45 2) 7:18 3) 10:50 4) 19:39	1) 5:55 2) 7:30 3) 10:30 4) 20:30	1) 6:00 2) 7:40 3) 10:45 4) 21:30
D	Maintain or lower the annual number of accidents through education and specialized or directed traffic enforcement by patrol officers and the traffic unit.	850	880	900

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	8,478,661	6,905,102	6,905,540	7,020,586
Supplies and Materials	418,971	549,475	774,164	886,417
Contractual Services	255,194	504,440	618,080	656,690
Capital Outlay	530,500	708,683	524,650	726,743
TOTAL EXPENDITURES	**$ 9,683,327**	**$ 8,667,700**	**$ 8,822,434**	**$ 9,290,436**
General Fund	8,420,670	7,585,759	7,697,533	7,741,524
Public Safety Sales Tax Fund	1,262,657	1,081,941	1,124,901	1,548,912
TOTAL EXPENDITURES BY FUND	**$ 9,683,327**	**$ 8,667,700**	**$ 8,822,434**	**$ 9,290,436**
TOTAL POSITIONS / FTE	**81.0**	**83.0**	**78.0**	**78.0**

Public Safety

Investigative Services Bureau

Mission: The Investigative Services Bureau consists of the Investigation Units (General Assignment and Special Victims), the Crime Analysis Unit, and the Property & Evidence Unit. The Investigation Units are responsible for follow-up investigations involving criminal cases. The Crime Analysis Unit compiles and analyzes statistical crime data to identify trends and patterns, prepares bulletins for officers awareness, prepares media releases to inform the public of various issues, and oversees the LEADS Online software, providing citizens with current criminal activity and its location shown on a crime map. The Property and Evidence Unit receives, stores, and disposes of property of both evidentiary and non-evidentiary value, maintaining a legal chain of custody as required. They handle the submission of all items to the various crime labs for processing.

Service Description: To provide community and agency support services including direct communication after an offense is committed, follow-up and proactive investigation, and victim support throughout the criminal justice system process.

Objectives		Goal Alignment
A	Support the efforts of the uniformed officers to reduce crime through investigation and proactive measures.	1,3
B	Complete case investigations that resolve issues for victims in a professional manner and prevent further crimes by offenders.	1
C	Provide high quality evidence and property procedures which conform to standards established by CALEA and department policies.	2
D	Maintain the time evidence/property is returned/auctioned/legally disposed and maintain available pick-up hours for the public.	3

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Investigative supervisors will review reports after RMS process is completed and assign workable (active) cases to an investigator - measured by working days	3	2	3
B	Investigators will initiate post-incident contact with victims of active cases. Victims of cases assigned to Staff Services personnel will be notified when a case has been in-activated, generally by mail or preferred communication method - measured by working days	3	3	3
C	Finish case investigations within 90 days (excludes laboratory or prosecutorial delays)	85%	88%	80%
D	Maintain high accuracy rate during unannounced and announced audits of property unit	90%	92%	95%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	3,100,358	2,384,189	2,706,680	2,807,721
Supplies and Materials	36,979	38,501	72,340	59,941
Contractual Services	168,213	187,541	239,640	256,060
Capital Outlay	57,925	133,699	64,000	52,000
TOTAL EXPENDITURES	**$ 3,363,475**	**$ 2,743,929**	**$ 3,082,660**	**$ 3,175,722**
General Fund	3,030,981	2,467,360	2,760,839	2,876,165
Public Safety Sales Tax Fund	332,494	276,569	321,820	299,557
TOTAL EXPENDITURES BY FUND	**$ 3,363,475**	**$ 2,743,929**	**$ 3,082,660**	**$ 3,175,722**
TOTAL POSITIONS / FTE	**28.0**	**28.0**	**28.0**	**28.0**

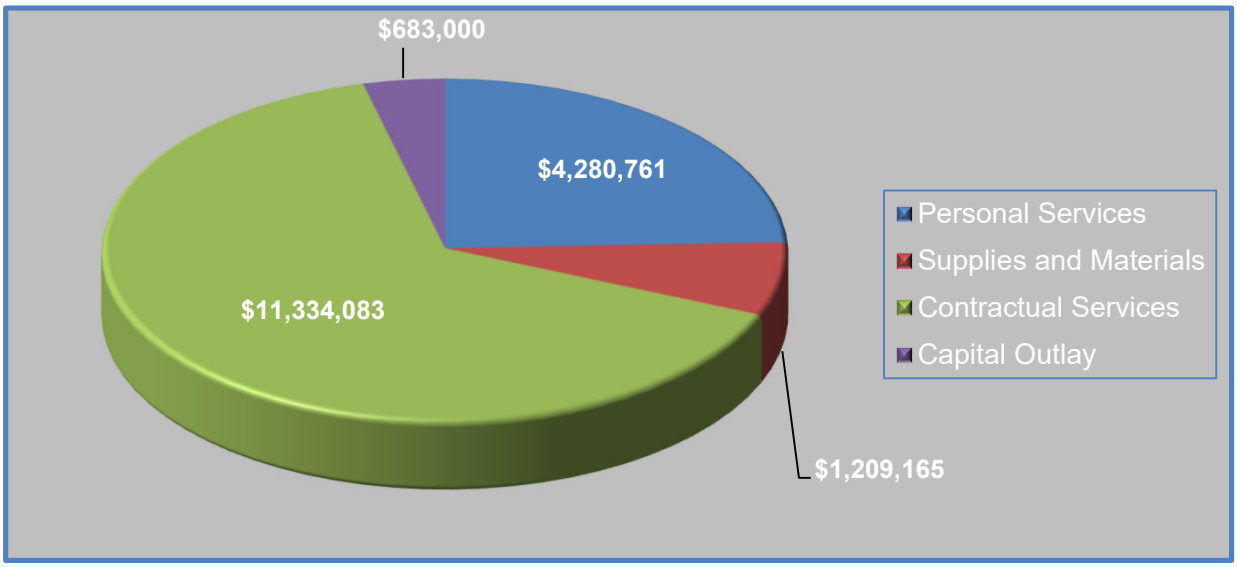
Public Works


THE CITY OF BLUE SPRINGS
MISSOURI

PUBLIC WORKS

Budget $17.5M FTE Positions 54.8

- **Operations and Engineering** — Budget $.79M FTEs 6.0
- **Streets** — Budget $3.50M FTEs 16.8
- **Sewer Operations** — Budget $3.55M FTEs 4.5
- **Water Operations** — Budget $1.18M FTEs 4.5
- **Sewer Maintenance** — Budget $1.16M FTEs 7.0
- **Water Maintenance** — Budget $5.92M FTEs 12.0
- **Sni-A-Bar Treatment Facility** — Budget $1.40 FTEs 4.0



Public Works

Authorized Positions

Authorized Positions	Range	2022	2023	2024
Director of Public Works	15	1	1	1
Assistant Director Public Works	13	1	1	1
City Engineer	13	1	1	1
Operations Manager	12	1	1	1
Assistant Operations Manager	10	2	2	2
Engineering Designer	10	1	1	1
Supervisor Sewer Service	10	1	1	1
Supervisor Water Service	10	1	1	1
Supervisor Water Maintenance	10	1	1	1
Engineering Technician	9	0	0	0
Construction Inspector	9	1	1	1
Streets Supervisor	9	3	3	3
Project Manager	9	1	1	1
Waste Water Supervisor	9	1	1	1
Sr. Plant Operator/Lab Technician	9	3	3	3
Concrete Maintenance Worker	7	4	4	4
Streets Maintenance Worker	7	11.5	11.5	11.5
Sewer Maintenance Worker	7	6	6	6
Water Maintenance Worker	7	6	6	7
Water Service Tech	7	3	3	3
Administrative Assistant	6	2	2	2
Utilities Locator	6	1	1	0
Clerk	6	1	1	1
Seasonal	PT/S 5	1.3	1.3	1.3
TOTAL AUTHORIZED POSITIONS		**54.8**	**54.8**	**54.8**

General Fund		22.8	22.8	22.8
Sewer Fund		15.5	15.5	15.5
Water Fund		16.5	16.5	16.5

TOTAL AUTHORIZED POSITIONS BY FUND		**54.8**	**54.8**	**54.8**

Public Works

The Public Works Department is responsible for the physical foundation of the City. The Department effectively and efficiently develops and maintains Blue Springs' infrastructure by providing essential services in the areas of: civil engineering, maintenance of streets, and water and sewer utilities. The Public Works Department performs these functions through eight (8) Divisions. They are Engineering, Sewer Maintenance, Sewer Operations, Sni-A-Bar Treatment Facility, Streets, Water Maintenance, Water Operations and Fleet Maintenance. Information for the Fleet Maintenance is included later in this document under Internal Service Funds.

Major Services

- Continue to provide a high level of maintenance for the City's transportation system including 623 lane miles of street and 172 miles of sidewalks for the safety of residents and motorists
- ST-06 Overlay approximately 7.9 miles, surface treatment on 4.5 miles, reconstructed 2.8 miles, Cracksealed 0.4 miles
- WA-19 Design and begin construction of the eight-inch watermain on South Outer Road
- Support and maintain the infrastructure for approximately 21,000 water and sewer customers

Highlighted Accomplishments

- Awarded Grant funding for AA Highway and 7 Highway South Sidewalk project
- Continued easement acquisition for South Outer Road Water Main Project
- ST-06 Overlaid 7.9 Miles of streets
- ST-06 Microsurfaced 4.5 miles of streets
- ST-06 Reconstructed 2.8 miles of streets
- ST-06 Crack sealed 0.4 miles of streets
- Administered and inspected 1,008 right of way permits for construction and fiber projects
- Provided infrastructure inspection for 8 subdivision phases and 16 commercial projects
- Reviewed 205 Commercial plans and 57 residential projects
- Cracksealed 0 lane miles
- 11,247 potholes repaired
- Performed 0 storm drainage system repairs
- Sweeping was performed on all Arterial streets 7 times, and all others once
- Completed mowing routes 6 times
- Installed 8 new sign locations
- Replaced 69 signs
- Replaced 1,425 SF of concrete infrastructure
- Installed 71 meters at new services
- Repaired 210 water meters
- Located City infrastructure for Missouri One at 18,002 locations
- Jet cleaned 72,291.86 LF of sanitary sewer main
- Televised 24,068.98 LF of sanitary sewer main
- 2,021 LF of sanitary sewer main was lined by contractor
- Completed 2 point repairs on sanitary sewer mains
- Performed repairs on 0 sanitary sewer manholes
- Provided Water Consumer Confidence Report to all residents
- Performed preventive maintenance on 217 water valves
- Completed preventive maintenance on 855 hydrants
- Repaired 173 water main breaks
- Treated 1,643,270,000 gallons of wastewater

Public Works

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

Values

SUPPORT SERVICES

Goals

Departmental Goals

1. Maintain the City's infrastructure to the highest standard as the budget allows.
2. Efficiently and effectively manage daily operations of the Department.
3. Provide excellent customer service.
4. Meet all regulatory requirements.
5. Prepare master plans for infrastructure components within the City.
6. Support development projects throughout the City.

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	4,318,436	3,869,951	3,938,811	4,280,761
Supplies and Materials	811,250	1,132,553	1,180,672	1,209,165
Contractual Services	9,400,080	9,977,417	10,698,135	11,334,083
Capital Outlay	253,974	298,535	571,800	683,000
Total Expenditures	**$ 14,783,739**	**$ 15,278,455**	**$ 16,389,417**	**$ 17,507,009**
General Fund	3,823,828	3,701,029	3,997,010	4,286,542
Sewer Fund	4,912,835	5,429,244	5,762,209	6,119,307
Water Fund	6,047,076	6,161,536	6,630,198	7,101,161
TOTAL EXPENDITURES BY FUND	**$ 14,783,738**	**$ 15,291,811**	**$ 16,389,417**	**$ 17,507,009**
TOTAL POSITIONS / FTE	**54.8**	**54.8**	**54.8**	**54.8**

Public Works

Engineering

Mission: The Engineering Division is responsible for ensuring that the City's road, water, sewer, and storm water systems are constructed properly and are in compliance with all City codes and Federal/State regulations. Engineering also manages the annual contracted street maintenance rehabilitation program which includes asphalt overlay, curb repair, large scale asphalt patching and street striping.

Service Description: To provide professional decision-making and financial oversight of the Operations and Engineering Divisions of the Public Works Department and perform integrated project management for design and construction activities.

Objectives		Goal Alignment
A	Continue improvement of public infrastructure.	1,5,4
B	Ensure customer satisfaction with condition and operation of water and sewer	3,4
C	Ensure timely review of construction development plans.	6
D	Exhibit effectiveness in design, construction and management of capital projects.	4,5,6

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Percent of citizens satisfied with maintenance of public infrastructure	52%	40%	40%
B	Percent of citizens satisfied with quality of water and sewer utilities	69%	65%	65%
C	Percent of construction plans reviewed within ten business days	96%	95%	95%
D	Percent of capital projects completed within ten percent of bid amount	100%	100%	100%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	832,255	815,581	716,676	665,974
Supplies and Materials	4,859	4,743	8,148	6,680
Contractual Services	79,305	98,856	103,100	118,650
Capital Outlay	-	-	-	-
TOTAL EXPENDITURES	**$ 916,419**	**$ 919,180**	**$ 827,924**	**$ 791,304**
General Fund	916,419	$ 919,180	827,924	791,304
TOTAL EXPENDITURES BY FUND	**$ 916,419**	**$ 919,180**	**$ 827,924**	**$ 791,304**
TOTAL POSITIONS / FTE	**6.0**	**6.0**	**6.0**	**6.0**

Public Works

Sewer Maintenance

Mission: The Sewer Maintenance Division is responsible for the collection of wastewater and its conveyance to a treatment facility. Employees in this division maintain the City's sewer lines, pump stations and assist as required in the operation and maintenance of the Sni-A-Bar Wastewater Treatment Facility.

Service Description: In order to accomplish the mission the Sewer Maintenance Division performs inspections, maintenance, repairs and rehabilitation of the systems 273 miles of sanitary sewer lines and 29 pumping stations effectively and efficiently.

Objectives		Goal Alignment
A	Provide uninterrupted collection and conveyance of all wastewater in accordance with all applicable state and federal laws and the City's NPDES permit.	3, 4
B	Maintain lift stations to prevent Sanitary Sewer Overflows (SSO's).	3, 4
C	Reduce the amount of inflow and infiltration delivered to treatment facilities.	3, 4

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Number of sewer blockages in City's sewer mains	0	0	0
B	Number of SSO's due to lift station failures	0	0	0
C	Inflow/Infiltration as a percentage of total flow at LBVSD/Sni-A-Bar	20% / 22%	20% / 22%	20% / 22%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	426,455	353,575	352,363	440,565
Supplies and Materials	173,381	225,416	195,119	227,625
Contractual Services	307,541	379,002	463,788	497,888
Capital Outlay	6,497	-	66,000	-
TOTAL EXPENDITURES	**$ 913,875**	**$ 957,992**	**$ 1,077,271**	**$ 1,166,078**
Sewer Fund	913,875	$ 957,992	1,077,271	1,166,078
TOTAL EXPENDITURES BY FUND	**$ 913,875**	**$ 957,992**	**$ 1,077,271**	**$ 1,166,078**
TOTAL POSITIONS / FTE	**7.0**	**7.0**	**7.0**	**7.0**

Public Works

Sewer Operations

Mission: The Sewer Operations Division directs the operations of the City's sewer utility. In addition, this Division handles water meter reading, flow meter readings, payment processing and customer billing services.

Service Description: To efficiently and effectively direct operations of the sewer utility. This Division works in conjunction with the Water Operations Divisions to achieve its goals.

Objectives		Goal Alignment
A	Provide accurate monthly billing to all customers.	3
B	Provide accurate measurement of volume and percentage of sewage flows originating in Grain Valley to ensure proper billing and capital outlay contributions.	3

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Percent of water meters read annually	100%	100%	100%
B	Percent of total sewer flow at the Sni-A- Bar treatment facility originating in Grain Valley	26.4%	26%	26%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	381,464	351,261	329,790	346,175
Supplies and Materials	13,173	16,639	18,207	23,170
Contractual Services	2,556,003	2,730,483	2,862,051	2,983,947
Capital Outlay	117,329	161,011	222,500	200,000
TOTAL EXPENDITURES	**$ 3,067,970**	**$3,259,395**	**$ 3,432,548**	**$ 3,553,292**
Sewer Fund	3,067,970	3,259,395	3,432,548	3,553,292
TOTAL EXPENDITURES BY FUND	**$ 3,067,970**	**$3,259,395**	**$ 3,432,548**	**$ 3,553,292**
TOTAL POSITIONS / FTE	**4.5**	**4.5**	**4.5**	**4.5**

Public Works

Sni-A-Bar Wastewater Treatment Facility

Mission: The Sni-A-Bar Wastewater Treatment Facility provides wastewater treatment meeting or exceeding Missouri Department of Natural Resources treatment requirements and maintains the facility and equipment to ensure maximum treatment capacity and equipment service life.

Service Description: To provide quality cost-effective wastewater treatment meeting or exceeding Missouri Department of Natural Resources treatment requirements and maintain the facility and equipment to ensure maximum treatment capacity and equipment service life.

Objectives		Goal Alignment
A	Process wastewater that meets or exceeds NPDES permit	3, 4
B	Track inflow/infiltration as a percentage of plant flow from Blue Springs	4
C	Track inflow/infiltration as a percentage of plant flow from Grain Valley	4

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Number of discharge permit violations	0	0	0
B	Percentage of total inflow & infiltration originating in Blue Springs	80%	80%	80%
C	Percentage of total inflow & infiltration originating in Grain Valley	20%	20%	20%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	434,417	380,931	372,694	418,454
Supplies and Materials	34,201	251,938	267,121	217,113
Contractual Services	462,373	567,988	612,575	694,370
Capital Outlay	-	11,000	-	70,000
TOTAL EXPENDITURES	**$ 930,991**	**$1,211,860**	**$ 1,252,390**	**$ 1,399,937**
Sewer Fund	930,991	1,211,857	1,252,390	1,399,937
TOTAL EXPENDITURES BY FUND	**$ 930,991**	**$1,211,857**	**$ 1,252,390**	**$ 1,399,937**
TOTAL POSITIONS / FTE	**4.0**	**4.0**	**4.0**	**4.0**

Public Works

Streets

Mission: The Street Division of the Public Works Department repairs and maintains the City's streets, right-of-way's, traffic signs, traffic signals and storm sewers in a safe and efficient manner. In addition, the Division is responsible for administering the snow removal, street sweeping and right-of-way mowing programs.

Service Description: To maintain the City's infrastructure and provide customer service in a manner that supports public safety and health, and contributes to the overall betterment of the community.

Objectives		Goal Alignment
A	Provide quick response to pothole complaints.	3
B	Provide immediate response to safety or health sensitive issues.	3
C	Maintain a high level of customer satisfaction during snow removal operations.	3

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Percent of potholes patched within 2 business days of notification	95%	100%	100%
B	Percent of safety or health sensitive issues responded to within 2 hours	100%	100%	100%
C	Satisfied customers as a percentage of 40,000 drivers based on all caller log complaints related to snow removal operations	0.00%	99%	99%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	1,131,954	1,035,978	1,170,621	1,310,918
Supplies and Materials	400,685	395,070	501,475	494,389
Contractual Services	1,360,775	1,349,476	1,479,191	1,529,930
Capital Outlay	13,995	1,325	17,800	160,000
TOTAL EXPENDITURES	**$ 2,907,409**	**$2,781,849**	**$ 3,169,087**	**$ 3,495,237**
General Fund	2,907,409	2,781,849	3,169,087	3,495,237
TOTAL EXPENDITURES BY FUND	**$ 2,907,409**	**$2,781,849**	**$ 3,169,087**	**$ 3,495,237**
TOTAL POSITIONS / FTE	**16.8**	**16.8**	**16.8**	**16.8**

Public Works

Water Maintenance

Mission: The Water Maintenance Division operates and maintains the City's water distribution system in a manner to ensure a continuous supply of safe drinking water and fire protection to all customers.

Service Description: In order to accomplish the mission, the water maintenance division performs inspections, maintenance, repairs, and replacement of the systems 277 miles of water mains and 3 pumping stations effectively and efficiently. The City purchases its water from three water treatment sources, Independence, Kansas City and Tri-County Water Authority.

Objectives		Goal Alignment
A	Operate the water distribution system to provide quality drinking water while meeting all regulatory requirements.	3, 4
B	Minimize customer impact due to water system maintenance, upgrades, and repairs.	3
C	Repair or replace all inoperable fire hydrants in a timely manner.	3
D	Control water losses to less than 10%.	3

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Number of drinking water permit violations	0	0	0
B	Average length of service interruption resulting from water system repairs (hours)	2	1	1
C	Average number of working days each inoperable fire hydrant is out of service	0.5	2	2
D	Percent of water loss	10.1%	10.0%	8.0%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	438,314	373,852	434,489	475,437
Supplies and Materials	167,387	210,570	166,527	212,118
Contractual Services	4,324,267	4,568,946	4,859,548	5,158,017
Capital Outlay	-	1,998	68,000	78,000
TOTAL EXPENDITURES	**$ 4,929,968**	**$5,155,366**	**$ 5,528,564**	**$ 5,923,573**
Water Fund	4,929,968	5,155,366	5,528,564	5,923,573
TOTAL EXPENDITURES BY FUND	**$ 4,929,968**	**$5,155,366**	**$ 5,528,564**	**$ 5,923,573**
TOTAL POSITIONS / FTE	**12.0**	**12.0**	**12.0**	**12.0**

Public Works

Water Operations

Mission: The Water Operations Division directs the operations of the City's water utility. In addition, this division is responsible for reading water meters, billing customers for their consumption and processing payments.

Service Description: To efficiently and effectively direct operations of the water utility. This Division works in conjunction with the Sewer Operations Divisions to achieve its goals.

Objectives		Goal Alignment
A	Provide accurate monthly billing to all customers.	3
B	Administer and enforce the drinking water backflow prevention program.	4
C	Replace malfunctioning water meters to ensure accurate reading and billing and maximize revenue.	3

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Percentage of water meters read 12 times annually	100%	100%	100%
B	Percentage of backflow devices inspected yearly	100%	100%	100%
C	Average number of working days to replace a malfunctioning water meter	2	5	3

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	673,576	558,773	562,178	623,237
Supplies and Materials	17,564	28,178	24,075	28,070
Contractual Services	309,816	282,665	317,881	351,281
Capital Outlay	116,152	123,200	197,500	175,000
TOTAL EXPENDITURES	**$ 1,117,108**	**$1,006,170**	**$ 1,101,634**	**$ 1,177,588**
Water Fund	1,117,108	1,006,170	1,101,634	1,177,588
TOTAL EXPENDITURES BY FUND	**$ 1,117,108**	**$1,006,170**	**$ 1,101,634**	**$ 1,177,588**
TOTAL POSITIONS / FTE	**4.5**	**4.5**	**4.5**	**4.5**


THE CITY OF BLUE SPRINGS
MISSOURI

The City of Blue Springs Missouri

2023-2024 Capital Improvements Program









THE CITY OF BLUE SPRINGS
MISSOURI

City Council

Carson Ross	Mayor
Jerry Kaylor	District 1
Galen Ericson	District 1
Kent Edmondson	District 2
Chris Lievsay	District 2
Susan Culpepper	District 3
Ronald Fowler	District 3

Capital Improvement Committee

Christine Cates, City Administrator
Lori Turner, Budget Analyst

Dennis Dovel	Director of Park and Recreations
Adam Hilgedick	Assistant Director of Public Works
William Jakubec	Director of Information Technology
Mike Mallon	Director of Community Development
Bob Muenz	Chief of Police

Introduced by Councilmember Culpepper BILL NO. 5096

ORDINANCE NO. 5224

AN ORDINANCE ADOPTING THE CITY OF BLUE SPRINGS CAPITAL IMPROVEMENTS PROGRAM FOR FISCAL YEARS 2023-2024 to 2027-2028

WHEREAS, the Home Rule Charter of the City of Blue Springs requires the City Administrator to prepare and submit a Capital Improvements Program (CIP) to the Mayor and City Council; and

WHEREAS, the City Council held a public hearing June 5, 2023, to receive comments about the proposed Capital Improvements Program for Fiscal Years 2023-2024 through 2027-2028.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF BLUE SPRINGS, MISSOURI, as follows:

SECTION 1. The City Council hereby adopts the Capital Improvements Program (CIP) for Fiscal Years 2023-2024 through 2027-2028; said CIP is hereby incorporated herein by reference as if fully set out in this Ordinance.

SECTION 2 Scrivener's Errors. Typographical errors and other matters of a similar nature that do not affect the intent of this Resolution, as determined by the City Clerk and City Attorney, may be corrected with the endorsement of the City Administrator without the need to come before the City Council.

SECTION 3. This ordinance shall be in full force and effect from and after its passage and approval.

PASSED by the City Council of the City of Blue Springs, Missouri, and approved by the Mayor of Blue Springs, this 5th day of June 2023.

CITY OF BLUE SPRINGS

Carson Ross, Mayor

ATTEST:

Erin Ford, Deputy City Clerk

1st Reading: June 5, 2023
2nd Reading: June 5, 2023

CAPITAL IMPROVEMENT PROGRAM

Capital improvement programming is a cornerstone of sound financial planning and local government fiscal policy. It also is an effective planning tool to assist communities identify and prioritize immediate and long-term needs in the context of existing capacity and resources and facilitates the formulation of long-term strategies to address trends and changes in service level demands.

The Capital Improvement Program (CIP) provides a linkage between planning, budgeting, and implementation that maximizes efficiency and effectiveness. It enables the City to identify opportunities and constraints and leverage those opportunities to develop strategies that address priorities and demonstrates good stewardship of scarce public resources.

The CIP covers a five-year planning period and is re-evaluated and adopted each year to reflect changing needs, new opportunities and City Council priorities and goals. The CIP does not appropriate funds; rather it functions as a planning and budgeting tool, with support of appropriations made through the adoption of the annual City budget in September.

The CIP program continues to focus on maintenance-related items and replacement of mission-critical equipment with limited investment in new infrastructure, equipment, or programming.

PLAN REVIEW AND ADOPTION

The proposed CIP has been presented to the Planning Commission and conforms to the Comprehensive Plan. In April 2022, after review of all boards and commission the CIP review committee was eliminated as one of the informal review steps of the CIP development process. In lieu of the CIP Review Committee, the preliminary draft of the CIP will be discussed and reviewed with City Council members prior to the formal public hearing, typically in May. The proposed CIP will then be submitted to the City Council for the formal public hearing and is officially adopted by the City Council after all necessary adjustments have been made. The first year of the adopted CIP is incorporated into the annual budget adopted each year in mid-September by the City Council and made effective October 1. It should be noted that although the process accounts for the evaluation of projects against established criteria, available funds, and public comment, the City Council can, as they deem necessary and appropriate through the adoption process, change any recommended project or reallocate projects to achieve the goals of the City Council.

The adopted CIP represents an annual plan of projects anticipated to be funded and completed in a given year. However, in the event priorities change between adoption of the CIP and the annual budget, the CIP can be amended by the Council to reflect these changes.

There is a direct connection between the CIP and guiding community and organizational plans and documents (e.g. City Charter, 2014 Comprehensive Plan, Governing Body Strategic Framework and trends and priorities identified in the DirectionFinder citizen surveys, etc.)

Strategic Plan Framework

The City Council adopted the Governing Body Strategic Framework in 2015. The Framework was informed by resident and stakeholder feedback (e.g. 2014 DirectionFinder Survey, 2015 Economic Development Summit, etc.) and builds upon previous community visioning exercises. In October 2021, the City Council reviewed and updated the 2015 plan and adopted the 2021 Strategic Plan Framework. This document outlines eight strategic priority areas over next five years:

1. Public Safety: Maintain high level of public safety for citizens as safe neighborhoods are the cornerstone of a quality community.

2. Infrastructure: Plan and invest in infrastructure to support neighborhoods and business activity.
3. Housing: Facilitate the development of housing for all ages.
4. Neighborhood Preservation: Preserve and strengthen neighborhoods and neighborhood centers.
5. Parks & Recreation: Increase access to open space and recreational amenities to promote a healthy community.
6. Revenue Stability: Create a sustainable revenue structure with adequate, stable and diverse revenue sources.
7. Development and Redevelopment: Grow & diversify Blue Springs' business sectors to achieve sustained economic prosperity and increase business tax base in key transportation corridors and downtown.
8. Internal Operations and City Workforce: Identify opportunities and develop strategies for enhancing the quality-of-service delivery to better meet citizen needs and expectations.

Comprehensive Plan

The Comprehensive Plan is an official public document adopted by the Planning Commission provided to guide the physical development of the community. The Comprehensive Plan indicates, in general, how the citizens of the community want the City to improve in the near-term and long-term up to 20 years. The plan provides a rational and comprehensive guide for the physical development of the City that fosters quality growth, conservation, and redevelopment throughout the City and its Planning Area and the CIP is an important tool that assists in implementing those goals and objectives.

Adopted by the Planning Commission in February 2003, and updated in 2014, the Comprehensive Plan presents strategies and recommendations for future and existing development throughout the City and beyond. The plan was prepared in order to meet several local planning objectives, including delineating citywide, long-range planning goals and strategies.

The City of Blue Springs adopted our most recent Comprehensive Plan in 2014. The Comprehensive Plan should be updated every three to five years to address current development trends and the ever-changing needs and desires of the community. A Comprehensive Plan Update (CD-01) is funded in the FY 2023-2024 CIP to maintain the 10-year update cycle.

Area Plan

In 2004, the City developed a future land use plan for the City's growth areas. The Area Plan provides principles and policies to guide the City in its future growth. The CIP directly addresses many of these policies, especially those related to transportation enhancement, natural resources utilization, and provision of public services. In 2009 the Future Land Use Map portion of the Area Plan document was added to the Comprehensive Plan document.

Parks and Open Space Master Plan

The Parks and Open Space Master Plan was completed in the Fall of 2016. The plan provides a 10-year vision for parks, recreation, open space and trails, as well as an action plan for implementing this vision. In addition, in 2020, two Parks master plans, including plans for Southwest Park and Roscoe Righter Park, as well as an Aquatics Facility study, were completed to evaluate the future needs for parks and recreation.

FUNDING SOURCES AND STRATEGIES

General Fund: The General Fund is the general operating fund of the City. It is used to account for all financial resources (assets, liabilities, revenues, and expenditures) except those required to be accounted for in another fund. The General Fund includes expenses attributed to governmental operations such as personnel and routine operating costs generally associated with Administration, Planning, Public Safety, Public Works/Engineering, Street Maintenance, and Parks and Recreation.

Debt Service Fund: Debt Service Funds are used to account for the accumulation of resources for, and the payment of, principal, interest and other related costs of the City's bonds, other than bonds payable from the operations of the Proprietary Fund Types.

Capital Project Fund: Capital Project Funds are used to account for financial resources segregated for the acquisition or construction of major capital facilities other than those financed by enterprise operations.

Enterprise Fund: Enterprise funds are used to account for operations that provide a service to citizens financed primarily by a user charge for the provision of that service, and activities where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability or other purposes. The City's Enterprise Funds include the Water Utility Fund, Sewer Utility Fund, Fieldhouse Fund, and the Golf Course Fund.

Internal Service Fund: An Internal Service Fund accounts for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governmental units, on a cost reimbursement basis. The City's Fleet Maintenance Fund is used to account for all the expenses relating to motor vehicles, including replacement and routine maintenance and repairs.

Park Sales Tax Fund: Park Sales Tax Fund accounts for the accumulation and disbursement of the City's ½ cent Park Sales Tax that is dedicated to improvements and deferred maintenance of the City's Park system. In April 2017, Blue Springs voters approved a 5-year sales tax dedicated to deferred maintenance of the City's Park system. In April 2021, voters renewed the sales tax in perpetuity.

Public Safety Sales Tax Fund: Public Safety Sales Tax Fund accounts for the accumulation and disbursement of the City's ½ cent Public Safety Sales Tax that can only be used for Public Safety purposes.

ALTERNATIVE FUNDING SOURCES

Special Grants from Federal or State Programs: Occasionally, special grants are available from the federal or state government in support of local development and improvement efforts. The City will continue to apply for grants to leverage resources to their fullest extent.

Federal Community Development Block Grant(CDBG): The City's most recent population estimate is 58,603 and therefore eligible for CDBG funding as an entitlement community through HUD. These funds must be programmed for low-moderate income areas and activities within the City. These funds have historically been directed towards downtown infrastructure and building improvements, such as street lights, sidewalks, and façade rehabilitation. Unexpended funds are reprogrammed as soon as possible to meet timeliness requirements for expending funds.

Tax Increment Financing (TIF): Establishment of a district within which additional sales taxes generated by any new development can be used to finance necessary infrastructure improvements.

Special Districts: Establishment of special districts can provide the City with a means of separately financing and implementing improvements within a limited geographic area to meet the need for new or improved public facilities, especially in a developing part of the City.

User Charges: There may be cases where a user fee can be implemented to pay for the improvement of facilities.

Impact Fees: New developments that are expected to generate needs for new or expanded public facilities are required to pay an impact fee for the development or improvement of facilities. This will partially offset the costs associated with increased service level demands in growth areas.

DEBT MANAGEMENT

The City of Blue Springs has a responsibility to its citizens to be good stewards of scarce public resources and exercise prudent fiscal judgment that is rooted in sound financial planning. Capital improvements must be structured by ability to pay in order to maintain fiscal stability.

Like all municipalities, Blue Springs relies on a variety of resources to finance capital projects, such as locally generated revenues (sales and property taxes, fees, and user charges), intergovernmental revenue, grants, and debt issuance. Unlike pay-as-you-go sources of funding, the issuance of debt requires an ongoing revenue stream from which to repay the principal and interest on the debt.

These traditional funding sources will continue to provide the majority of the resources for the CIP. Alternative funding and revenue sources will be needed to augment existing funds in order to meet the City's deferred maintenance needs. The City's level of capital investment is based on the mix and level of the financial resources available to the City. It is critical for the City to actively seek opportunities to broaden the tax base and increase assessed valuation, such as through new revenue-producing development to increase funding necessary to complete the public improvements desired by the community and to continue to successfully leverage grant opportunities.

In determining the type of bond to issue, the following factors should be considered:

- The direct and indirect beneficiaries of the project. A significantly large proportion of citizens should benefit from projects financed from general obligation bonds.
- The time pattern of the stream of benefits generated by the project.
- The revenues that may be raised by alternative types of user charges.
- The cost-effectiveness of user charges.
- The effect of the proposed bond issue on the City's ability to finance future projects of equal or high priority.
- The true interest cost of each type of bond.
- The impact on the City's financial condition and credit ratings.

General Policies for Long Term Debt:

- Long-term borrowing will be confined to construction of capital improvements and acquisition of capital equipment too large to be financed from current revenues.
- Proceeds from long-term debt should only be used for construction project costs, acquisition of other fixed assets, bond issue costs, debt service reserve requirements, and refunding of outstanding bond issues and will not be used for current, ongoing operations.
- Debt will be extinguished within a period not to exceed the expected useful life of the capital project or equipment.
- The City should actively monitor its investment practices to ensure maximum returns on its invested bond funds while complying with Federal arbitrage guidelines.
- The Finance Department should continually monitor outstanding debt issues to verify compliance with debt covenants.
- The City's financial management policies should be oriented to maintain a balanced relationship between issuing debt and pay-as-you-go financing.

Types of Debt

The City of Blue Springs is authorized to issue General Obligation Bonds, Revenue Bonds, and annual appropriation of debt for Leasehold Revenue Bonds and Lease-Purchase Certificates of Participation.

General Obligation Bonds: The City is authorized to issue General Obligation Bonds payable from ad valorem taxes to finance capital improvements and equipment upon a two-thirds majority vote, and on general election dates by a four-sevenths majority vote of the qualified voters. The Missouri State Constitution permits the City to incur general obligation indebtedness for City purposes not to exceed 10 percent of the assessed valuation of taxable tangible property; to incur general obligation indebtedness not to exceed an additional 10 percent for acquiring rights of way; to construct and improve streets, sanitary sewers, and

storm sewers; and to purchase or construct waterworks plants. General obligation, property tax-supported bonding should be used to finance only those capital improvements and long-term assets which have been determined to be essential to the maintenance or development of the City. The City should maintain a General Obligation Debt Service Fund balance that is at least 50 percent of the average annual debt service.

Revenue Bonds: The City is also authorized to issue Revenue Bonds to finance capital improvements for its water and sewer system. These types of Revenue Bonds require a simple majority vote. Revenue Bonds do not carry the full faith and credit of the City in servicing bond indebtedness, and such bonds are not considered in determining the legal debt margin resulting from the 20 percent limitation described above. However, if any taxes are pledged or dedicated to the payment of revenue bonds (e.g., sales taxes, property taxes, etc.) the bonds must be voted as general obligation bonds, the debt limit must be observed, and all bonds must be paid off within 20 years. Revenue supported bonds should be used to limit potential dependence on property taxes for those projects with available revenue sources, whether self- generated or dedicated from other sources. Adequate financial feasibility studies should be performed for each project to provide assurances as to the self-liquidating nature of the project or adequacy of dedicated revenue sources.

Certificates of Participation: Certificates of Participation (COPs) are tax exempt bonds issued by State entities usually secured with revenue from an equipment or facility lease. COPs enable governmental entities to finance capital projects without technically issuing long term debt.

Special Obligation Bonds: Special Obligation bonds are tax exempt bonds that are payable from the pledge of revenues other than locally levied taxes.

CAPITAL EXPENDITURES

In developing a CIP, it is important to distinguish between operating and capital expenses. Generally, these items are defined based on their cost and frequency of occurrence. Operating items are those that represent on-going operating expenses, such as maintenance, outside of one-time capital expenditures. Presented below are the definitions developed specifically for the City of Blue Springs for capital expenses that should be included in the CIP budget:

- Any acquisition of land for public use.
- Any construction of a new public facility (e.g., a public building, a public street, water and sewer lines, parks, play field, or the like) or an addition to, or extension of, such a facility.
- A nonrecurring rehabilitation or replacement of existing public facilities, or major repair of all or a part of a public facility, provided that the cost is $75,000 or more.
- Purchase of major equipment of $75,000 or more (either one item or a number of items with a cumulative one-time purchase of $75,000 or over) and a useful life of 5 years or more. In previous years, this amount was $50,000. Planning, feasibility, engineering, or design studies and services immediately related to an individual capital improvement project.

CIP projects are classified in one of three investment categories: Maintenance, Equipment Replacement, and Capital Improvements.

Investment Categories	Definition
Maintenance	Keeping property, improvements, or equipment in good condition by making repairs, correcting problems, etc.
Equipment Replacement	Property acquired to take the place of other equipment. To qualify as replacement equipment, it must serve the same function as the equipment replaced and must be of the same nature or character, although not necessarily the same model, grade, or quality.
Capital Improvements	Investment in new infrastructure, significant reconstruction, or adds capacity to existing infrastructure

OPERATING BUDGET IMPACT

The City's operating budget provides for general service delivery including personnel costs, supplies, and services. Revenues are primarily derived from recurring taxes, charges for services, investments, and intergovernmental sources. Projected operating and maintenance costs related to capital investments are included in the operating budget. When new, enhanced, or expanded service levels are authorized in the operating budget, additional capital investments are sometimes required. Furthermore, because a portion of the capital budget is funded by current revenues in the operating budget, operating budget decisions have capital budget capacity implications and the City's overall financial position.

The continued development in the southern portion of the City has resulted in a number of new streets that either have been, or will be constructed. The construction of new streets increases the City's service costs for items such as snow removal, street sweeping, street striping, repairs, and street lighting.

The City's storm water collection system continues to deteriorate with respect to repairs handled on a reactionary basis. There is no capacity within the operating budget or CIP for proactive or preventive maintenance programming or significant reconstruction projects. It will be important in the future to identify resources to adequately maintain the City's stormwater system.

Water and sanitary sewer construction and extension will not typically have a significant impact on the operating budget throughout the useful life of these assets. The five-year CIP includes projects that are considered improvements/maintenance to existing facilities and or operational improvements with equipment and metering and will not result in negative impacts to the operating budget and in fact may drive efficiency of the systems.

EVALUATION CRITERIA

A clear set of criteria has been established and is applied in the formulation of the CIP. These criteria reflect community values, priorities, and needs. It is important to note that the criteria, as listed below are weighted as to level of importance—fiscally and developmentally. Each new or revised project was evaluated by staff in accordance with these criteria. When applying these criteria, projects related to maintenance, operational efficiency, and equipment replacement compare favorably to all projects submitted for consideration as part of the CIP.

CIP Project Evaluation Criteria	
Urgency of Need	1. Risk to Public Safety or Health 2. Protection of Property 3. Deteriorated Facility 4. Maintenance Cost Effectiveness 5. Backlog of Deferred Maintenance
Relationship with Other Established Priorities	6. Coordination with Other Projects 7. Completes/Continues Existing Project 8. Priority of City Council/Community Group/Citizen Survey 9. Established Goals and Objectives of the Comprehensive Plan
Fiscal Impact	10. Impact on Operating Budget 11. Impact on Operating Efficiency 12. Economic Development/Jobs Impact 13. Funding Sources
Quality of Life Impact	14. Recreational and/or Community Amenity Opportunity 15. Protection and Conservation of Resources 16. Aesthetic/Design Impact on Community 17. Blight Removal

CAPITAL IMPROVEMENT PROGRAM
FY 2024-2028

The CIP Budget Process for Fiscal Year 2023-2024 followed that of previous year and describes the City's "Priority and Strategic Areas" for long-term maintenance, equipment replacement, and capital investment based upon available resources and the priorities, goals, and objectives of the City Council. Although individual projects are listed and funded by Department (e.g. Community Development, Information Technology, Parks, Streets, Stormwater), this document outlines how they are linked with priorities established within adopted plans and future capital resource and expenditure forecasting.

The 2024-2028 Capital Improvement Program totals $174,474,882 and is 55.6% funded at $97,004,882. The unfunded project total $77,470,000 or 44.4% of the program. The total program is detailed below by both investment category and by the Strategic Framework goal area.

Capital Investment by Category

Category	Funded	Unfunded Capital Needs	Project Type Total
Maintenance	$44,243,782	$19,665,000	$63,908,782
Equipment Replacement	$2,362,100	$785,000	$3,147,100
Capital Improvements	$50,399,000	$57,020,000	$107,419,000
TOTAL	**$97,004,882**	**$77,470,000**	**$174,474,882**

The CIP Program works to advance the stated goals of the Framework; each CIP project sheet indicates the relevant goal(s) targeted.

Projects by Strategic Framework Goal Area

Strategic Frame Work Goal	Funded	Unfunded Capital Needs	Total
Public Safety	$1,485,000	$0	$1,485,000
Infrastructure	$55,197,382	$73,155,000	$128,352,382
Housing	$0	$0	$0
Neighborhood Preservation	$0	$0	$0
Parks & Recreation	$38,072,500	$4,315,000	$42,387,500
Revenue Stability	$0	$0	$0
Development & Redevelopment	$2,000,000	$0	$2,000,000
Internal Operations & City Workforce	$250,000	$0	$250,000
TOTAL	**$97,004,882**	**$77,470,000**	**$174,474,882**

The City carefully evaluates its revenue and spending, and forecasts future revenue trends on an annual basis. Capital improvement programming would not be possible without these projections. The table below presents a summary of the projected available CIP funds for the plan period by fund types.

CIP Programing by Fund						
	FY 2023-24	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	TOTAL
General Fund	$ 522,000	$ 377,200	$ 282,500	$ 288,000	$ 295,000	$ 1,764,700
Public Safety Sales Tax Fund	$ 1,100,000	$ 85,000	$ 300,000	$ -	$ -	$ 1,485,000
Transportation Sales Tax Fund	$ 7,014,200	$ 5,073,650	$ 9,458,985	$ 4,496,019	$ 4,250,000	$ 30,292,854
Parks Sales Tax Fund	$ 1,450,000	$ 2,407,500	$ 3,875,000	$ 28,850,000	$ 1,300,000	$ 37,882,500
Fieldhouse Fund	$ 190,000	$ -	$ -	$ -	$ -	$ 190,000
Water Fund	$ 1,878,731	$ 2,828,772	$ 1,654,225	$ 2,216,800	$ 1,712,500	$ 10,291,028
Sewer Fund	$ 2,358,800	$ 7,305,000	$ 1,711,500	$ 1,273,500	$ 1,200,000	$ 13,848,800
Marijuana Sales Tax Fund	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 250,000	$ 1,250,000
TOTAL	**$14,763,731**	**$18,327,122**	**$17,532,210**	**$37,374,319**	**$9,007,500**	**$97,004,882**

The projected available funds for capital improvement projects are based on the total forecasted revenue of each type less the amount required for the annual operating budget, capital outlay, and existing debt service support.

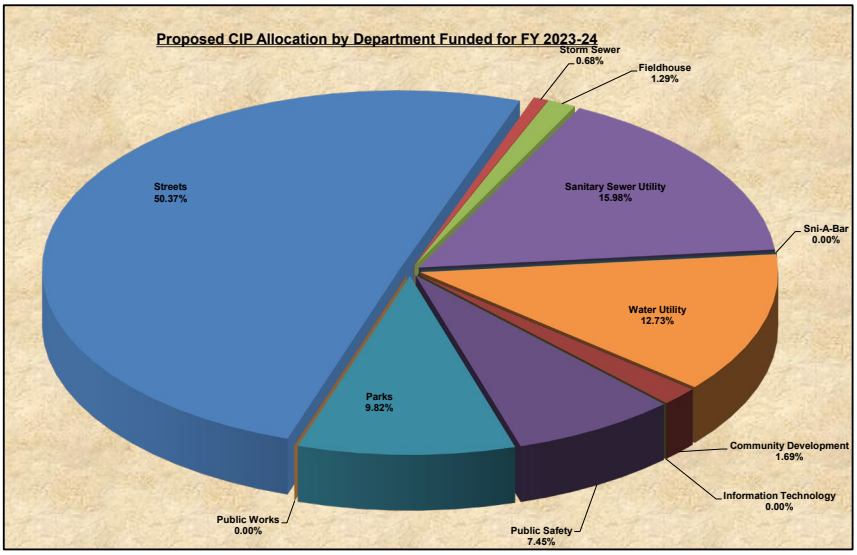
Each year, the CIP process begins with a review of approved funded projects and new projects, which is then compared to the projected available funding sources to determine which capital improvements can be completed in the next five years. Figure 2 below provides a list of the capital improvement projects recommended to be included in the FY 2024-2028 CIP. Only projects recommended for inclusion in the FY 2023-2024 CIP are incorporated into the operating budget for the upcoming fiscal year. Projects recommended to be included in the remaining years will be evaluated each year during the annual CIP process.

FUNDED PROJECTS

The priority and strategic investment areas for projects within the CIP are consistent with City Council priorities that include maintenance and reinvestment in critical infrastructure and assets, replacement of equipment that has reached the end of its useful life, and deployment of infrastructure to facilitate development and provides comprehensive service solutions.

Consistent with past practice, the CIP reflects a balance between an ongoing emphasis on annual pavement management without eliminating other important priorities and needs. However, the capacity to continue this balance on a sustained basis decreases with each year and any flexibility is virtually exhausted. The CIP also reflects the City's philosophy of sound fiscal policies and long-range financial planning. Projects are prioritized to address on-going maintenance, correct an existing deficiency, or replace key equipment necessary to meet the ongoing service level targets.

Summary of Funded Capital Improvement Projects 2024-2028							
Project Name and Number		**FY 2023-24**	**FY 2024-25**	**FY 2025-26**	**FY 2026-27**	**FY 2027-28**	**TOTAL**
CD-01	Comprehensive Plan Update	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000
Community Development Subtotal		**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**
FH-01	Replacement of Fitness Cardio Equipment	$ 190,000	$ -	$ -	$ -	$ -	$ 190,000
Fieldhouse Subtotal		**$ 190,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 190,000**
PS-13	Police Department Locker Room Expansion	$ -	$ -	$ 300,000	$ -	$ -	$ 300,000
PS-14	Police Department Painting	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
PS-15	Police Department Training/Vehicle Processing	$ 1,000,000	$ -	$ -	$ -	$ -	$ 1,000,000
PS-16	Communications Quality Control System	$ -	$ 85,000	$ -	$ -	$ -	$ 85,000
Public Safety Subtotal		**$ 1,100,000**	**$ 85,000**	**$ 300,000**	**$ -**	**$ -**	**$ 1,485,000**
PR-01	Burrus Old Mill Park Improvements	$ 150,000	$ -	$ -	$ -	$ -	$ 150,000
PR-04	Adams Pointe Golf Club Improvements	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
PR-13	Keystone Park Improvements	$ 800,000	$ -	$ -	$ 400,000	$ -	$ 1,200,000
PR-14	Baumgardner Park Improvements	$ -	$ -	$ 1,000,000	$ -	$ -	$ 1,000,000
PR-15	Blue Springs Park Improvements	$ -	$ 525,000	$ -	$ -	$ -	$ 525,000
PR-16	Pink Hill Park Improvements	$ -	$ -	$ 400,000	$ 250,000	$ -	$ 650,000
PR-17	Rotary Park Improvements	$ -	$ -	$ 800,000	$ 500,000	$ 800,000	$ 2,100,000
PR-18	Hidden Valley Park Improvements	$ -	$ 1,512,500	$ -	$ -	$ 500,000	$ 2,012,500
PR-20	Ward Park Improvements	$ 400,000	$ -	$ -	$ -	$ -	$ 400,000
PR-49	Parks and Open Space Comprehensive Plan-	$ -	$ -	$ 175,000	$ -	$ -	$ 175,000
PR-71	Southwest Park Construction	$ -	$ -	$ 1,500,000	$ 27,500,000	$ -	$ 29,000,000
PR-72	James Walker School Park Improvements	$ -	$ -	$ -	$ 200,000	$ -	$ 200,000
PR-80	Trail Renovations	$ -	$ 370,000	$ -	$ -	$ -	$ 370,000
Parks Subtotal		**$ 1,450,000**	**$ 2,407,500**	**$ 3,875,000**	**$ 28,850,000**	**$ 1,300,000**	**$ 37,882,500**
ST-06	Pavement Management Program	$ 2,050,000	$ 2,625,000	$ 2,950,000	$ 4,500,000	$ 4,500,000	$ 16,625,000
ST-18	Wyatt Road East, 7 Highway to Adams Dairy	$ 5,000,000	$ -	$ -	$ -	$ -	$ 5,000,000
ST-24	Snow Plow / Dump Truck	$ 172,000	$ 177,200	$ 182,500	$ 188,000	$ 195,000	$ 914,700
ST-26	1.5 Ton Dump / Snow Truck	$ -	$ 100,000	$ -	$ -	$ -	$ 100,000
ST-43	7 Highway Sidewalk Infill	$ -	$ 850,000	$ -	$ -	$ -	$ 850,000
ST-44	Concrete Repair and Maintenance	$ 443,200	$ 460,665	$ 474,485	$ 502,819	$ -	$ 1,881,169
ST-52	AA Highway Improvement	$ -	$ 1,625,000	$ 6,500,000	$ -	$ -	$ 8,125,000
Streets Subtotal		**$ 7,665,200**	**$ 5,837,865**	**$ 10,106,985**	**$ 5,190,819**	**$ 4,695,000**	**$ 33,495,869**
STM-06	Stormwater Maintenance	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 100,000	$ 500,000
Stormwater Subtotal		**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 100,000**	**$ 500,000**
BF-19	Public Utilities Building - Phase II	$ 1,099,800	$ 1,959,600	$ -	$ -	$ -	$ 3,059,400
SAN-07	Citywide Maintenance	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 1,000,000	$ 5,000,000
SAN-10	Combining Flushing Vacuum Truck	$ -	$ -	$ 450,000	$ -	$ -	$ 450,000
SAN-17	12,000 lb. Hydraulic Excavator	$ -	$ 70,400	$ -	$ 73,500	$ -	$ 143,900
SAN-19	Sewer Infrastructure Deployment	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000
SAN-20	Hydraulic Track Loader	$ 59,000	$ -	$ 61,500	$ -	$ -	$ 120,500
SAN-21	1.5 Ton Service Truck	$ -	$ 75,000	$ -	$ -	$ -	$ 75,000
Sanitary Sewer Utility Subtotal		**$ 2,358,800**	**$ 3,305,000**	**$ 1,711,500**	**$ 1,273,500**	**$ 1,200,000**	**$ 9,848,800**
SNI-01	Sludge Removal	$ -	$ 4,000,000	$ -	$ -	$ -	$ 4,000,000
Sni-A-Bar Subtotal		**$ -**	**$ 4,000,000**	**$ -**	**$ -**	**$ -**	**$ 4,000,000**
BF-19	Public Utilities Building - Phase II	$ 733,200	$ 1,306,400	$ -	$ -	$ -	$ 2,039,600
WA-03	Rubber Tire Front End Loader	$ -	$ -	$ -	$ 180,000	$ -	$ 180,000
WA-04	18,000 lb. class Hydraulic Excavator	$ -	$ 108,000	$ -	$ -	$ -	$ 108,000
WA-12	Miscellaneous Watermain Maintenance	$ 500,000	$ 750,000	$ 1,000,000	$ 1,250,000	$ 1,250,000	$ 4,750,000
WA-14	Water Tank Maintenance Contract	$ 216,531	$ 227,357	$ 238,725	$ 250,000	$ 262,500	$ 1,195,113
WA-17	Water Infrastructure Deployment	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 200,000	$ 1,000,000
WA-18	1.5 Ton Service Truck	$ -	$ -	$ -	$ 80,000	$ -	$ 80,000
Water Utility Subtotal		**$ 1,649,731**	**$ 2,591,757**	**$ 1,438,725**	**$ 1,960,000**	**$ 1,712,500**	**$ 9,352,713**
GRAND TOTAL ALL FUNDS		**$ 14,763,731**	**$ 18,327,122**	**$ 17,532,210**	**$ 37,374,319**	**$ 9,007,500**	**$ 97,004,882**



The detailed project sheets for the funded projects start on page 16.

The funded projects in the five-year CIP by department are detailed below and total $97,004,882 for five years and $14,763,731 for FY 2023-24.

Community Development Projects

FY 2023-24 includes $250,000 for CD-01 for the Comprehensive Plan Update. This project is anticipated to begin in summer 2024 and to be completed in 2025.

Project #	Project	Amount
CD-01	Comprehensive Plan Update	**$250,000**

Public Safety Projects

The 5-year CIP includes $1,485,000 for Public Safety projects with $1,100,000 included in FY 2023-24 for the following projects:

Project #	Project	Amount
PS-14	Police Department Painting	$100,000
PS-15	Police Department Training/Vehicle Storage	$1,000,000
	TOTAL	**$1,100,000**

Project PS-15 – Police Department Training/Vehicle Storage was moved from the unfunded to the funded list for FY 2023-24 to be able to construct the building and vacating the warehouse storage building on the lumberyard site. The project budget was increased from $750,000 to $1,000,000 to increase the scope of the project. This project may be built in conjunction with the Public Works Building Expansion – BF-19.

Parks Projects

The 5-year CIP includes $37,882,500 for thirteen Parks projects with $1,450,000 included in FY 2023-24 for the following projects:

Project #	Project	Amount
PR-01	Burrus Old Mill Park Improvements	$150,000
PR-04	Adams Pointe Golf Club Improvements	$100,000
PR-13	Keystone Park Improvements	$800,000
PR-20	Ward Park Improvements	$400,000
	TOTAL	**$1,450,000**

Project PR-80 – Trail Renovations is a new project sheet that combines the project sheets for several trail projects (PR-08, PR-10, PR-35, and PR-77) into one project sheet.

Fieldhouse Projects

FY 2023-24 includes $190,000 for FH-01 for the replacement of cardio equipment in the Fitness Center.

Project #	Project	Amount
FH-01	Replacement of Cardio Equipment	**$190,000**

Street Projects

The 5-year CIP includes $33,495,869 for seven different street projects with $7,665,200 included in FY 2023-

24 for the following projects:

Project #	Project	Amount
ST-06	Pavement Management Program	$2,050,000
ST-18	Wyatt Road East – 7 Hwy to ADP	$5,000,000
ST-24	Snow Plow/Dump Truck	$172,000
ST-44	Concrete Repair and Maintenance	$443,200
	TOTAL	**$7,665,200**

At the January 30, 2023, City Council work session, staff presented three options for the FY 2023-24 Pavement Management Program ST-06. The option that was selected includes allocating funds for ST-18 Wyatt Road East and ST-52 AA Highway Improvements and is incorporated into this 5-year CIP.

During 2023, Stantec will issue its latest report on the comprehensive condition assessment of the City's road network. The assessment rates each segment of road and assigns it a Pavement Condition Index (PCI) and a Pavement Quality Index (PQI) score. The scores will be used to develop the next five-year Pavement Management Program. Every three-five years, the City will perform an assessment of its street network to evaluate progress, condition and effectiveness of the program.

Stormwater Projects

The 5-year CIP includes $500,000 for stormwater maintenance with $100,000 included for FY 2023-24.

Project #	Project	Amount
STM-06	Stormwater Maintenance	**$100,000**

Sanitary Sewer Utility Projects

The 5-year CIP includes $9,848,000 for seven different sanitary sewer projects with $2,358,800 included in FY 2023-24 for the following projects:

Project #	Project	Amount
BF-19	Public Utilities Building – Phase II	$1,099,800
SAN-07	Citywide Maintenance	$1,000,000
SAN-19	Sewer Infrastructure Deployment	$200,000
SAN-20	Hydraulic Track Loader	$59,000
	TOTAL	**$2,358,800**

Capital improvement projects for the utility funds are included in the rate study completed every three years. The most recent study was presented at the July 18, 2022, council meeting and new sewer rates were adopted by Ordinance 5130. The CIP includes $200,000 per year for SAN-19 Sewer Infrastructure Deployment and will accumulate to $1,000,000 but will not increase beyond that until funds are spent below that balance.

Water Utility Projects

The 5-year CIP includes $9,352,713 for seven different water utility projects with $1,649,731 included in FY 2023-24 for the following projects:

Project #	Project	Amount
BF-19	Public Utilities Building – Phase II	$733,200
WA-12	Miscellaneous Watermain Maintenance	$500,000
WA-14	Water Tank Maintenance Contract	$216,531
WA-17	Water Infrastructure Deployment	200,000
	TOTAL	**$1,649,731**

Capital improvement projects for the utility funds are included in the rate study completed every three years. The most recent study was presented at the July 18,2022 council meeting and new water rates were adopted by Ordinance 5131. The CIP includes $200,000 per year for WA-17 Water Infrastructure Deployment and will accumulate to $1,000,000 but will not increase beyond that until funds are spent below that balance.

The funded projects are also shown below by investment category.

Funded Projects by Category-All Years						
Category	**FY 2023-24**	**FY 2024-25**	**FY 2025-26**	**FY 2026-27**	**FY 2027-28**	**Project Area Total**
Maintenance	$ 6,109,731	$ 12,505,522	$ 8,263,210	$ 8,952,819	$ 8,412,500	$44,243,782
Equipment Replacement	$ 421,000	$ 530,600	$ 694,000	$ 521,500	$ 195,000	$ 2,362,100
Capital Improvements	$ 8,233,000	$ 5,291,000	$ 8,575,000	$27,900,000	$ 400,000	$50,399,000
TOTAL	**$14,763,731**	**$18,327,122**	**$17,532,210**	**$37,374,319**	**$9,007,500**	**$97,004,882**

Unfunded Projects

The City's capital investment needs exceed the current level of available funding. Over the five-year plan period, 55.6% of the City's maintenance, infrastructure and equipment needs are addressed. Current resources are not sufficient to address the entirety of the City's capital investment needs. This will result in a gap and will increase over time as City assets continue to age and deteriorate and increased maintenance and replacement costs in the future. Continued expansion in the City's growth areas will place increased demands on the CIP to construct and maintain additional City assets.

While the City is maximizing investments in CIP-related projects, there are unfortunately many important projects that cannot be completed due to resource constraints, Unfunded Capital Projects total $77.5 million.

Summary of Unfunded Capital Projects by Category FY 2023-24 to 2027-28			
Project Number	**Project Name**		**Estimated Project Cost**
PR-79	Backhoe Replacement		$ 140,000
ST-23	Asphalt Repair Truck (Patch Truck)(2 trucks)		$ 565,000
ST-63	Tractor/Mower		$ 80,000
	Equipment Replacement Total		**$ 785,000**
BF-38	Adams Pointe Conference Center - HVAC System Replacement		$ 1,200,000
PR-04	Adams Pointe Golf Club Improvements		$ 2,375,000
PR-33	Rotary Park Lake Dredge		$ 200,000
PR-38	Ward Park Trail		$ 400,000
ST-42	Sunnyside School Road Box Culvert		$ 825,000
ST-43	7 Highway Sidewalk Infill		$ 1,700,000
ST-60	Decorative Streetlight Refinishing		$ 400,000
ST-61	Walnut Street Improvements		$ 8,250,000
ST-62	22nd Street Improvements		$ 2,700,000
STM-05	RD Mize to Vesper Street Storm Sewer		$ 1,250,000
SAN-24	Hidden Pointe II L/S Abandonment and Outfall Line Rehabilitation		$ 365,000
	Maintenance Total		**$ 19,665,000**
ST-01	Adams Dairy Parkway VII (Roanoke to Pink Hill Rd)		$ 5,100,000
ST-07	Vesper Street Improvements		$ 6,300,000
ST-09	Woods Chapel Road (Walnut Street to US 40 Highway)		$ 8,400,000
ST-33	South Outer Road Reconstruction		$ 3,000,000
ST-49	ADP Duncan Road Right Turn Lane		$ 1,725,000
ST-50	Traffic Signal Fiber Line		$ 360,000
ST-55	SW 12th Street Improvements		$ 4,885,000
ST-58	ADP Street Lighting 2 Moreland School Road to Wyatt Road)		$ 2,100,000
ST-59	Signalized Intersection Upgrades		$ 400,000
SAN-22	South Area Sewer Improvements Phase I		$ 21,750,000
WA-09	Pink Hill Reservoir Feed Loop		$ 3,000,000
	Capital Improvements Total		**$ 57,020,000**
	TOTAL UNFUNDED CAPITAL NEEDS		**$ 77,470,000**

Program Changes

There are several changes in the 2024-2028 CIP program from the previous year's program. Beginning this year, the dollar threshold for CIP projects was increased from $50,000 to $75,000.

Several projects were moved from the unfunded to funded list.

Projects Moved from Unfunded to Funded		
Project #	**Project**	**Amount**
ST-18	Wyatt Road East of 7 Highway Right-of-Way	$6,000,000
ST-52	AA Highway Improvement	$8,200,000
PS-15	Police Department Training/Vehicle Processing Building	$1,000,000
ST-43	7 Highway Sidewalk Infill – City portion increased from $600,000 to $850,000	$850,000
	TOTAL	**$16,050,000**

In addition to the inclusion of the funded projects listed above, there are several other projects whose requested amount of funds for the Fiscal Year 2023-24 have changed since the CIP was adopted last year.

	Projects with Updated Project Costs		
Project #	**Project**	**Last Year**	**New Amount**
ST-06	Pavement Management Program	$3,800,000	$2.050,000
ST-44	Concrete Repair and Maintenance	$447,000	$443,200
	TOTAL	**$4,247,000**	**$2,493,200**

The addition of 10 Funded projects for FY 2027-2028:

Projects Added for FY 2027-28		
Project #	**Project**	**Amount**
PR-17	Rotary Park Improvements	$800,000
PR-18	Hidden Valley Park Improvements	$500,000
ST-06	Pavement Maintenance Program	$4,500,000
ST-24	Snow Plow / Dump Truck	$195,000
STM-06	Stormwater Maintenance	$100,000
SAN-07	Citywide maintenance	$1,000,000
SAN-19	Sewer Infrastructure Deployment	$200,000
WA-12	Miscellaneous Watermain Maintenance	$1,250,000
WA-14	Water Tank Maintenance Contract	$262,500
WA-17	Water Infrastructure Deployment	$200,000
	TOTAL	**$9,007,500**

Funded Project Table of Contents
Fiscal Years 2023-24 to 2027-28

Project #	Project Descripton	Department	Project Type
BF-19	Public Utilities Building – Phase II	Sanitary Sewer & Water Utility	Capital Improvement
CD-01	Comprehensive Plan Update	Community Development	Maintenance
FH-01	Replacement of Fitness Cardio Equipment	Parks	Equipment Replacment
PR-01	Burrus Old Mill Park Improvements	Parks	Maintenance
PR-04	Adams Pointe Golf Club Improvements	Parks	Maintenance
PR-13	Keystone Park Improvements	Parks	Maintenance
PR-14	Baumgardner Park Improvements	Parks	Maintenance
PR-15	Blue Springs Park Improvements	Parks	Maintenance
PR-16	Pink Hill Park Improvements	Parks	Maintenance
PR-17	Rotary Park Improvements	Parks	Maintenance
PR-18	Hidden Valley Park Improvements	Parks	Maintenance
PR-20	Ward Park Improvements	Parks	Maintenance
PR-49	Parks and Open Space Comprehensive Plan	Parks	Capital Improvements
PR-71	Southwest Park Construction	Parks	Capital Improvements
PR-72	James Walker School Park Improvements	Parks	Maintenance
PR-80	Trail Renovations	Parks	Maintenance
PS-13	Police Department Locker Room	Public Safety	Capital Improvement
PS-14	Police Department Painting	Public Safety	Maintenance
PS-15	Police Department Training/Vehicle Processing Building	Public Safety	Capital Improvement
PS-16	Communications Quality Control Systems	Public Safety	Maintenance
SAN-07	Citywide Maintenance	Sanitary Sewer	Maintenance
SAN-10	Combination Flushing Vacuum Truck	Sanitary Sewer	Equipment Replacement
SAN-17	12,000lb Hydraulic Excavator	Sanitary Sewer	Equipment Replacement
SAN-19	Sewer Infrastructure Deployment	Sanitary Sewer	Capital Improvements
SAN-20	Hydraulic Track Loader	Sanitary Sewer	Equipment Replacement
SAN-21	1.5 Ton service Truck	Sanitary Sewer	Equipment Replacement
SAN-23	Sewer Flushing Truck	Sanitary Sewer	Capital Improvements
SNI-01	Sludge Removal	Sanitary Sewer	Maintenance
ST-06	Pavement Management Program	Streets	Maintenance
ST-18	Wyatt Road East, 7 Highway to Adams Dairy Parkway	Streets	Capital Improvements
ST-24	Snowplow/Dump Truck	Streets	Maintenance
ST-25	Street Sweeper	Streets	Maintenance
ST-26	1.5 Ton Dump/Snow Truck	Streets	Equipment Replacement

Funded Project Table of Contents Continued

Project #	Project Descripton	Department	Project Type
ST-43	7 Highway Sidewalk Infill	Streets	Maintenance
ST-44	Concrete Repair and Maintenance	Streets	Maintenance
ST-52	AA Highway Improvements	Streets	Capital Improvements
STM-06	Stormwater Maintenance	Streets	Maintenance
WA-03	Rubber Tired Front-End Loader	Water Utility	Equipment Replacement
WA-04	18,000lb class Hydraulic Excavator	Water Utility	Equipment Replacement
WA-12	Miscellaneous Watermain Maintenance	Water Utility	Maintenance
WA-14	Water Tank Maintenance Contract	Water Utility	Maintenance
WA-17	Water Infrastructure Deployment	Water Utility	Capital Improvements
WA-18	1.5 Ton service Truck	Water Utility	Equipment Replacement

Project Title:	Public Utilities Building – Phase II	**Project Number:**	BF-19
Project Type:	Building and Facilities	**Current Year Project Cost:**	$1,833,000
Department:	Public Works	**Funding Source:**	Sanitary Sewer @60% Water Utility @40%
Strategic Plan Priority	Infrastructure		

Description: Design and construction of a 100 ft. x 200 ft. building for Public Utilities on the lot adjacent to the existing Public Works Building. The new building will provide vehicle and equipment storage, locker room facilities, conference\training room and secure storage of repair inventories and critical equipment for the sewer and water departments.

Justification: Water and sewer personnel and equipment currently operate out of the Public Works Building along with street maintenance, storm sewer maintenance, central garage, and administrative staff. The existing building was constructed in 1988 with 18 interior parking stalls and then reduced to 16 in 2000 with the expanded operations of the central garage. Because of growth and current space limitations 13 emergency response vehicles are parked outside exposed to inclement weather. The very nature of the work performed by public works requires that its equipment and personnel respond promptly during the most demanding weather conditions. Outside storage of equipment also leaves this very expensive equipment susceptible to vandalism and theft. Current personnel numbers working out of the Public Works Building exceed the space available for locker room facilities and meeting\training space used for safety training. As newly annexed areas begin developing, additional personnel and equipment will be added. The proper way to address these needs is to require the utilities division to provide the space necessary for its equipment and personnel rather than the General Fund providing for the utility's division. The Engineering Department will be joining the Operations Section to bring the department together as a unit to optimize communication and efficiency. (Cost as of 2022)

Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Land	$0	$0	$0	$0	$0	$0	$0
Design	$895,000	$0	$0	$0	$0	$0	$895,000
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,700,000	$1,833,000	$3,266,000	$0	$0	$0	$6,799,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$2,595,000	$1,833,000	$3,266,000	$0	$0	$0	$7,694,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Sewer Fund	$1,524,000	$1,099,800	$1,959,600	$0	$0	$0	$4,583,400
Water Fund	$1,071,000	$733,200	$1,306,400	$0	$0	$0	$3,110,600
Total	$2,595,000	$1,833,000	$3,266,000	$0	$0	$0	$7,694,000

Project Title:	Comprehensive Plan Update	**Project Number:**	CD-01
Project Type:	Plan Update	**Current Year Project Cost:**	$250,000
Department:	Community Development	**Funding Source:**	General Fund
Strategic Plan Priority:	Development & Redevelopment		

Description: The City of Blue Springs adopted our most recent Comprehensive Plan in 2014. The Comprehensive Plan should be updated every three to five years to address current development trends and the ever-changing needs and desires of the community.

Justification: The Comprehensive Plan is an official public document adopted by the Planning Commission provided to guide the physical development of the community. The Comprehensive Plan indicates, in general, how the citizens of the community want the city to improve in the near-term and long-term up to 20 years. The plan provides a rational and comprehensive guide for the physical development of the city that fosters quality growth, conservation, and redevelopment throughout the City and its Planning Area. The update is programmed for FY 2023-24 to maintain the 10-year update cycle.



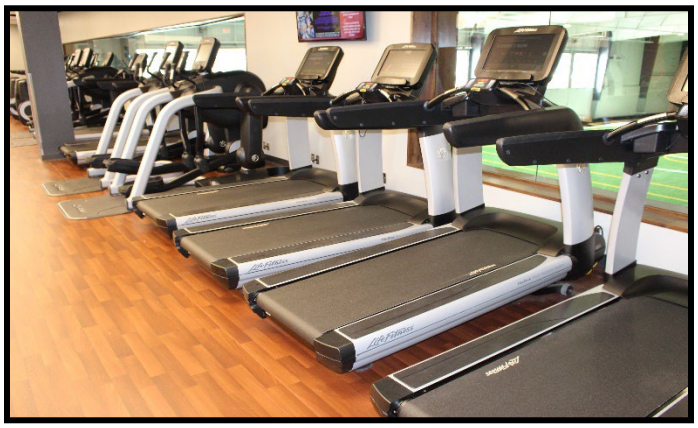
Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$190,000	$250,000	$0	$0	$0	$0	$440,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$190,000	$250,000	$0	$0	$0	$0	$440,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
General Fund	$190,000	$250,000	$0	$0	$0	$0	$440,000
Total	$190,000	$250,000	$0	$0	$0	$0	$440,000

Project Title:	Replacement of Fitness Cardio Equipment	**Project Number:**	FH-01
Project Type:	Capital Improvement	**Current Year Project Cost:**	$190,000
Department:	Parks and Recreation	**Funding Source:**	Fieldhouse Fund
Strategic Plan Priority:	Fieldhouse Operation		

Description: Replacement of original cardio equipment in the Fitness Center.

Justification: The cardio equipment at the Blue Springs Fieldhouse will be 3 years old October 2018. Significant repair issues begin to occur after year of use on cardio equipment. As part of the original operational proforma, it was called out for the cardio equipment to be replaced every 3 years. This is done to reduce time with equipment due to necessary repairs and reduce the cost of maintenance on the equipment. Equipment that is in disrepair frequently causes members to be dissatisfied and cancel memberships, thus reducing operational revenues. Additionally, once the equipment becomes older than three years, the sale/trade in value decrease significantly.



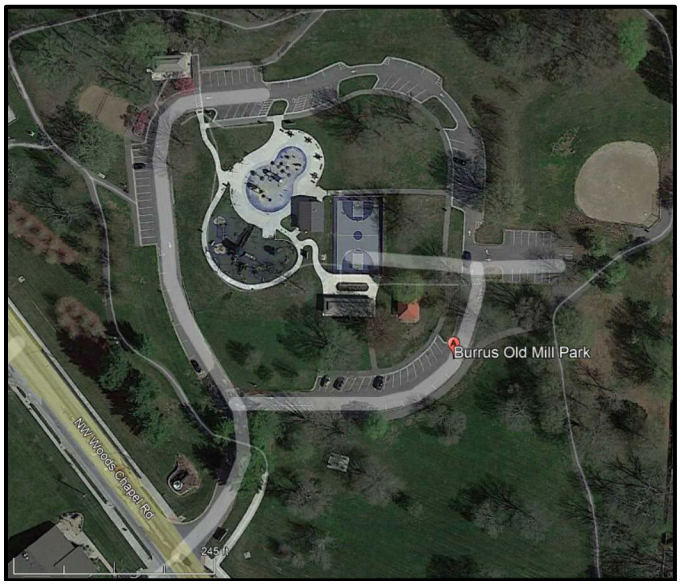
Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$190,000	$190,000	$0	$0	$0	$0	$380,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$190,000	$190,000	$0	$0	$0	$0	$380,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Fieldhouse Fund	$190,000	$190,000	$0	$0	$0	$0	$380,000
Total	$190,000	$190,000	$0	$0	$0	$0	$380,000

Project Title:	Burrus Old Mill Park Improvements	**Project Number:**	PR-01
Project Type:	Capital Improvement	**Current Year Project Cost:**	$150,000
Department:	Parks and Recreation	**Funding Source:**	Park Sales Tax
Strategic Plan Priority:	Parks and Recreation		

Description: Installation of parking lot lights and security lights within the park.

Justification: Burrus Old Mill Park was improved in 2019. The Park has seen a significant increase of use since the improvements were made. With the amount of use during night hours, it has become increasing apparent that parking lot lights and security lights around the restroom are needed. The Park has never had lights installed at any point and are needed to improve safety of park users and security of the area.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$150,000	$0	$0	$0	$0	$150,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$150,000	$0	$0	$0	$0	$150,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Park Sales Tax	$0	$150,000	$0	$0	$0	$0	$150,000
Total	$0	$150,000	$0	$0	$0	$0	$150,000

Project Title:	Adam Pointe Golf Club Improvements	**Project Number:**	PR–04
Project Type:	Capital Improvement	**Current Year Project Cost:**	$100,000
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Renovations to bunkers, cart paths, club house roof, road repairs to main drive, improvements to the Clubhouse windows and doors and replacement of irrigation pump.
Previously completed in the 2017 Parks Sales Tax program was PR-04 $1,500,000 which included renovations to bunkers, cart paths, club house roof and road repairs to main drive. As part of the renewal of the Park Sales Tax in 2021 the irrigation pump and exterior doors are being replaced in FY2022-23.

Justification: The remaining project in PR-04 is the improvement to the Clubhouse windows to rectify water infiltration into the building.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$85,000	$0	$0	$0	$0	$0	$85,000
Landscape	$1,388,500	$0	$0	$0	$0	$0	$1,388,500
Construction	$0	$100,000	$0	$0	$0	$0	$100,000
Contingency	$111,500	$0	$0	$0	$0	$0	$111,500
Total	$1,585,000	$100,000	$0	$0	$0	$0	$1,685,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Park Sales Tax	$1,585,000	$100,000	$0	$0	$0	$0	$1,685,000
Total	$1,585,000	$100,000	$0	$0	$0	$0	$1,685,000

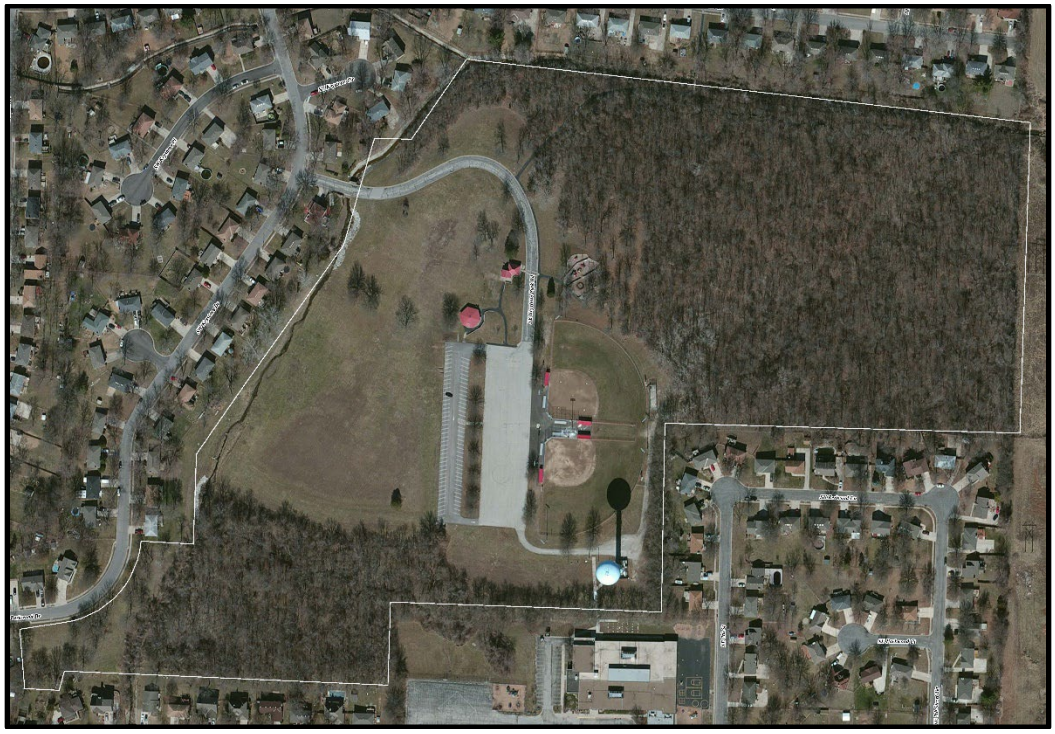
ADAMS POINTE GOLF CLUB IMPROVEMENTS - $100,000

Replace Banquet Room Windows	$100,000
Project Total	**$100,000**

Project Title:	Keystone Park Improvements	**Project Number:**	PR–13
Project Type:	Capital Improvement	**Current Year Project Cost:**	$800,000
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Replacement of shelter house, renovations to parking lot and replace playground. Previously completed in the 2017 Parks Sales Tax Program was project PR-13 $610,500 which included the replacement of the park shelter house and renovations to the parking lot.

Justification: Project PR-13 is funding to replace the playground at Keystone Park in FY 2023-24. The current playground is out of compliance with the National Playground Safety Institution standards. Parts are no longer available to make repairs. Replacement of the existing restroom building is also included in the five-year plan in FY 2026-27



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$800,000	$0	$0	$400,000	$0	$1,200,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,061,000	$0	$0	$0	$0	$0	$1,061,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$1,061,000	$800,000	$0	$0	$400,000	$0	$2,261,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Park Sales Tax	$1,061,000	$800,000	$0	$0	$400,000	$0	$2,261,000
Total	$1,061,000	$800,000	$0	$0	$400,000	$0	$2,261,000

KEYSTONE PARK IMPROVMENTS - $1,200,000

Keystone Playground Replacement	$800,000
Keystone Restroom Building	$400,000
Project Total	**$1,200,000**

Project Title:	Baumgardner Park Improvements	**Project Number:**	PR–14
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Renovations to the parking lot and tennis courts.
Previously completed in the 2017 Parks Sales Tax Program was project PR-13 $350,00 which included repairs to parking lot to maintain driving surface and baseball fields. The Parking Lot was seal coated and restriped in 2023

Justification: Project PR-14 includes tennis court improvements to bring them up to the standard of other existing hard surface courts in Blue Springs. This project is scheduled for FY 2025-26.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$34,000	$0	$0	$0	$0	$0	$34,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$316,000	$0	$0	$1,000,000	$0	$0	$1,316,000
Contingency	$35,000	$0	$0	$0	$0	$0	$35,000
Total	$385,000	$0	$0	$1,000,000	$0	$0	$1,385,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Park Sales Tax	$385,000	$0	$0	$1,000,000	$0	$0	$1,385,000
Total	$385,000	$0	$0	$1,000,000	$0	$0	$1,385,000

BAUMGARDNER PARK IMPROVEMENTS - $1,000,000

Tennis Court Improvements	$1,000,000
Project Total	**$1,000,000**

Project Title:	Blue Springs Park Improvements	**Project Number:**	PR–15
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Renovations to parking Lot, replacement of tennis courts as they are closed due to safety and playability concerns and replacement of restroom facilities at Blue Springs Park by playground, replacement of basketball and tennis courts and light poles. The current light poles have structural issues with the foundation being eroded away, thus making the poles suspectable to falling over. Additionally, the current lights are not aimed correctly causing light glare spillage into areas not requiring lighting. The restroom is being replaced in 2023.

Justification: Project PR-15 includes items that were omitted from the 2017 Sales Tax program due to lack of funding. Improvements are required to the ballfield lights and basketball court lights. These improvements are scheduled for FY 2024-25. The current light poles have structural issues with the foundation being eroded away, thus making the poles suspectable to falling over. Additionally, the current lights are not aimed correctly causing light glare spillage into areas not requiring lighting. The shelter houses are past their life expectancy and improvements need to be made to bring them up to the standard of other park facilities.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$1,090,000	$0	$350,000	$0	$0	$0	$1,440,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$175,000	$0	$0	$0	$175,000
Contingency	$66,000	$0	$0	$0	$0	$0	$66,000
Total	$1,156,000	$0	$525,000	$0	$0	$0	$1,681,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Park Sales Tax	$1,156,000	$0	$525,000	$0	$0	$0	$1,681,000
Total	$1,156,000	$0	$525,000	$0	$0	$0	$1,681,000

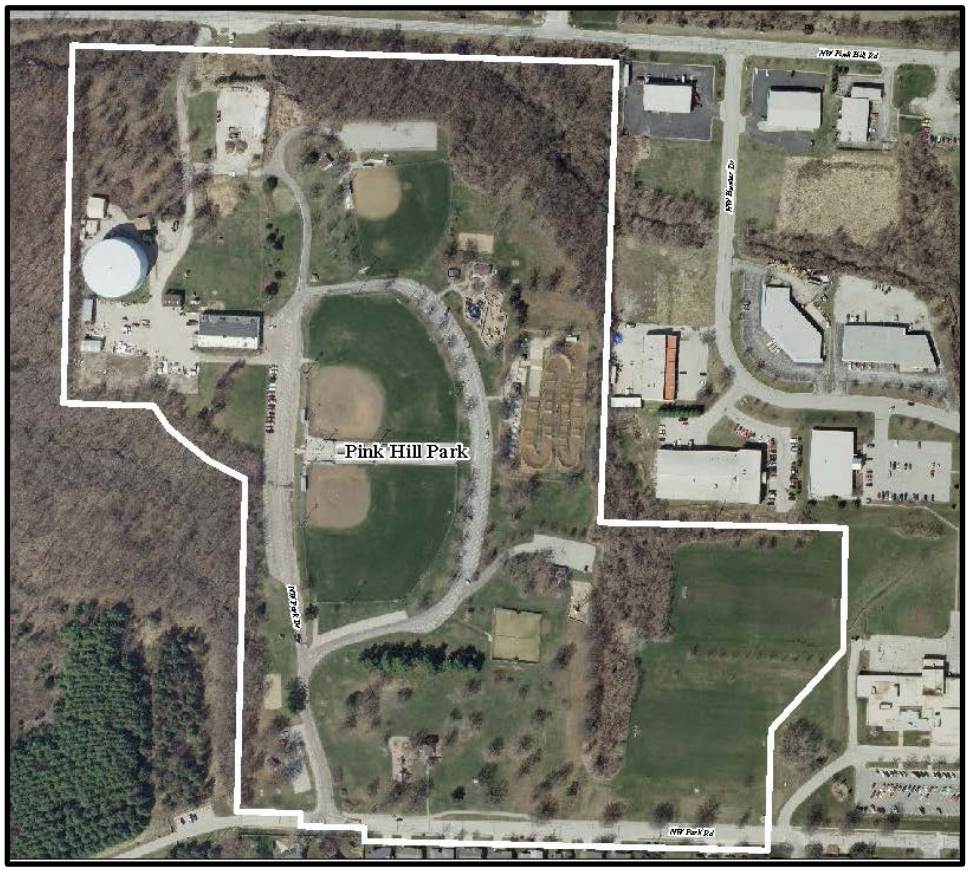
BLUE SPRINGS PARK IMPROVEMENTS - $525,000

Blue Springs Park Shelter Replacement	$175,000
Blue Springs Park Field Lights	$250,000
Blue Springs Park Basketball Court Light Replacement	$100,000
Project Total	**$525,000**

Project Title:	Pink Hill Park Improvements	**Project Number:**	PR–16
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Replacement of shelter houses, parking and driveway improvements, Playground #2 renovations, BMX Track fence and bleachers and improvements to Nelson Field. Replacement of shelter houses, parking and driveway improvements, BMX Track fence and bleachers have been completed in FY2022-23. The improvement to Nelson Field Lights and Playground #2 replacement are scheduled for FY2025-26.

Justification: The lights on Nelson Filed are over 30 years old and are no longer aimed in the correct position and the poles are deteriorating. The playground at shelter #2 has reached its life expectancy and is hard to maintain with parts. Improvements are needed to bring into standard with other park improvements.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$1,006,500	$0	$0	$400,000	$0	$0	$1,406,500
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,125,500	$0	$0	$0	$250,000	$0	$1,375,500
Contingency	$197,000	$0	$0	$0	$0	$0	$197,000
Total	$2,329,000	$0	$0	$400,000	$250,000	$0	$2,979,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Park Sales Tax	$2,329,000	$0	$0	$400,000	$250,000	$0	$2,979,000
Total	$2,329,000	$0	$0	$400,000	$250,000	$0	$2,979,000

PINK HILL PARK IMPROVMENTS - $650,000

Pink Hill Park Nelson Field Improvements	$250,000
Pink Hill Park Playground #2	$400,000
Project Total	**$650,000**

Project Title:	Rotary Park Improvements	**Project Number:**	PR–17
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Replacement of Gazebo, small playground, renovations to parking lots, renovations to the tennis courts and replacement of the large playground.
PR-17 $660,500 included replacement of the original Gazebo structure, renovations to the parking lot and replacement of the small playground. The gazebo was replaced in FY 2022-23.

Justification: Project PR-17 includes renovations to the tennis courts and replacement of the large playground. Now with additional funds this these items can be improved to alleviate safety concerns. The playground is scheduled for replacement in FY 2025-26, tennis courts are scheduled for renovations in FY 2026-27 and both Shelter and Restroom are scheduled for replacement in FY 2027-28.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$532,500	$0	$0	$800,000	$0	$0	$1,332,500
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$128,000	$0	$0	$0	$500,000	$800,000	$1,428,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$660,500	$0	$0	$800,000	$500,000	$800,000	$2,760,500
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Park Sales Tax	$660,500	$0	$0	$800,000	$500,000	$800,000	$2,760,500
Total	$660,500	$0	$0	$800,000	$500,000	$800,000	$2,760,500

ROTARY PARK IMPROVEMENTS - $1,466,500

Rotary Park Tennis Court	$800,000
Rotary Park Playground	$500,000
Rotary Park Shelter Replacement	$300,000
Rotary Park Restroom Replacement	$500,000
Project Total	**$2,100,000**

Project Title:	Hidden Valley Park Improvements	**Project Number:**	PR-18
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Previously completed in the 2017 Parks Sales Tax Program was project PR-18 $601,000, which included the replacement of playground and signs. Also completed as part of the renewal was the parking lot paving at the soccer fields and football fields. Additionally, roofs have been replaced on the soccer, baseball, and football buildings.

Justification: PR-18 are items that still need to be addressed to alleviate unsafe conditions and bring the facilities up to the standards of the Parks Department. These include concession/restroom improvements to the interior restrooms and serving areas. Additionally, the parking lot at softball needs to be overlaid and improved along with all the fencing surrounding the athletic fields.



0

Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$550,000	$0	$0	$0	$0	$0	$550,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,402,500	$0	$1,512,500	$0	$0	$500,000	$3,415,000
Contingency	$51,000	$0	$0	$0	$0	$0	$51,000
Total	$2,003,500	$0	$1,512,500	$0	$0	$500,000	$4,016,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Park Sales Tax	$2,003,500	$0	$1,512,500	$0	$0	$500,000	$4,016,000
Total	$2,003,500	$0	$1,512,500	$0	$0	$500,000	$4,016,000

HIDDEN VALLEY PARK IMPROVEMENTS - $2,012,500

Hidden Valley Concessions & Press Box Roof	$400,000
Soccer Area Parking Lot Improvements	$1,112,500
Fence Replacement	$500,000
Park Total	**$2,012,500**

Project Title:	Ward Park Improvements	**Project Number:**	PR–20
Project Type:	Capital Improvement	**Current Year Project Cost:**	$400,000
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks & Recreation		

Description: Replacement of basketball courts, playground structure, new restroom building and tennis courts.
Previously completed in the 2017 Parks Sales Tax Program was Project PR-20 $482,000 which included replacement of basketball courts, and playground. Additionally, in 2022 the tennis courts were converted into dedicated pickleball courts.

Justification: The restroom facilities at Ward Park need total renovations and replacement. A modular facility is proposed to replace the existing building that will provide year-round facilities for park users.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$435,000	$0	$0	$0	$0	$0	$435,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$175,000	$400,000	$0	$0	$0	$0	$575,000
Contingency	$47,000	$0	$0	$0	$0	$0	$47,000
Total	$657,000	$400,000	$0	$0	$0	$0	$1,057,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Park Sales Tax	$657,000	$400,000	$0	$0	$0	$0	$1,057,000
Total	$657,000	$400,000	$0	$0	$0	$0	$1,057,000

WARD PARK IMPROVMENTS - $400,000

Ward Park Restroom Building	$400,000
Project Total	**$400,000**

Project Title:	Parks, Recreation and Open Space Master Plan - Update	**Project Number:**	PR-49
Project Type:	Plan Update	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Park Sales Tax

Strategic Plan Priority: Parks and Recreation Future Planning

Description: The City of Blue Springs adopted our most recent Parks, Recreation and Open Space Master Plan in 2016. The Parks, Recreation and Open Space Master Plan was designed to be a 10-year document and should be updated to address current trends in parks and recreation and the community's needs.

Justification: The Parks, Recreation and Open Space Master Plan is an official public document adopted by the Park Commission and City Council to provide guide the Department in meeting the needs of the Community. The plan provides a rational and comprehensive guide for physical development of Parks and Open Space as well as direction for programming and fiscal responsibilities and needs. The plan fosters quality growth, conservation, and development throughout the City. The update is programmed for FY 2025-26 to maintain the 10-year update cycle.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$175,000	$0	$0	$175,000
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$175,000	$0	$0	$175,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Park Sales Tax	$0	$0	$0	$175,000	$0	$0	$175,000
Total	$0	$0	$0	$175,000	$0	$0	$175,000

Project Title:	Southwest Park Construction	**Project Number:**	PR-71
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks and Recreation Master Plan		

Description: The construction of Southwest Park was included in the 2021 Park Sales Tax renewal program. This will provide a park in southern Blue Springs. The design was completed in 2020 originally PR-71
and provided to the public prior to the Sales Tax renewal.

Justification: Development of a park in southern Blue Springs to serve residents in this area as well as develop parkland already owned by the City.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$125,000	$0	$0	$1,500,000	$0	$0	$1,625,000
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$27,500,000	$0	$27,500,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$125,000	$0	$0	$1,500,000	$27,500,000	$0	$29,125,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Parks Sales Tax	$125,000	$0	$0	$1,500,000	$0	$0	$1,625,000
Bonds	$0	$0	$0	$0	$27,500,000	$0	$27,500,000
Total	$125,000	$0	$0	$1,500,000	$27,500,000	$0	$29,125,000

Southwest Park Development - $29,000,000

Architecture and Engineering Services	$1,500,000
Construction Bonds	$27,500,000
Project Total	**$29,000,000**

Project Title:	James Walker School Park Improvements	**Project Number:**	PR-72
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Parks and Recreation	**Funding Source:**	Parks Sales Tax
Strategic Plan Priority:	Parks and Recreation		

Description: Renovations to existing skate park.

Justification: Included in the 2021 Park Sales Tax renewal is renovations to Walker School Park due to safety and ability to maintain equipment.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$275,000	$0	$0	$0	$200,000	$0	$475,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$275,000	$0	$0	$0	$200,000	$0	$475,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Park Sales Tax	$275,000	$0	$0	$0	$200,000	$0	$475,000
Total	$275,000	$0	$0	$0	$200,000	$0	$475,000

Walker School Park Improvements -$200,000

Walker School Park Skate Park	$200,000
Project Total	**$200,000**

Project Title: Trail Renovations

Project Number: PR-80

Project Type: Capital Improvement

Current Year Project Cost: $0

Department:

Funding Source: Park Sales Tax

Strategic Plan Priority: Parks, Recreation and Open Space Master Plan

Description: Renovations to trails segments throughout Blue Springs Parks and trails.

Justification: To maintain trails in a safe usable manner and to extend the life of the pavement.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$370,000	$0	$0	$0	$400,000	$770,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$370,000	$0	$0	$0	$400,000	$770,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule								
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Beyond**	**Total**
Parks Sales Tax	$0	$0	$370,000	$0	$0	$0	$400,000	$770,000
Total	$0	$0	$370,000	$0	$0	$0	$400,000	$770,000

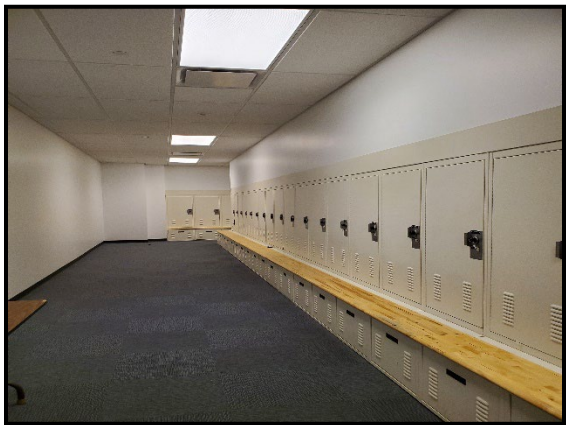
Trail Improvements - $770,000

Adams Dairy Parkway Trail (PR-10)	$225,000
Coronado Trail (PR-35)	$80,000
Grounds Park Trail (PR-77)	$400,000
Project Total	**$770,000**

Project Title:	Police Department Locker Room Expansion	**Project Number:**	PS–13
Project Type:	Capital Improvement	**Current Year Project Cost:**	$0
Department:	Public Safety	**Funding Source:**	Public Safety Sales Tax
Strategic Plan Priority:	Internal Operations		

Description: When the building was designed and built in 2015-2016, the original number of lockers in each of the male and female locker rooms was reduced in scope to reduce the project cost. The current number of lockers in each room are barely able to meet the current needs based on personnel levels. Future growth will require that additional lockers be purchased and built in the space set aside for future growth. The lockers contain electrical outlets and are connected to the facility HVAC system for ventilation purposes. The project will not only require the purchase of the actual lockers, but also construction costs to provide ventilation and electrical outlets.

Justification: Adequate locker room facilities are important to support an active workforce providing the necessary means to prepare for duty, clean-up during duty, and ending duty.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$300,000	$0	$0	$300,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$0	$300,000	$0	$0	$300,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Public Safety Sales Tax	$0	$0	$0	$300,000	$0	$0	$300,000
Total	$0	$0	$0	$300,000	$0	$0	$300,000

Project Title:	Police Department Painting	**Project Number:**	PS-14
Project Type:	Capital Improvement	**Current Year Project Cost:**	$100,000
Department:	Public Safety	**Funding Source:**	Public Safety Sales Tax
Strategic Plan Priority:	Internal Operations		

Description: The building has not been repainted since construction and move in, and many walls, especially in high use areas in need of repainting and repair. Since construction there has also been some minor settling in areas that require some drywall crack repair.

Justification: Damaged, chipping, and marred walls detract from the presentation of the building and lead to further damage over time. Upkeep of this nature is less expensive if addressed periodically.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$100,000	$0	$0	$0	$0	$100,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$100,000	$0	$0	$0	$0	$100,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Public Safety Sales Tax	$0	$100,000	$0	$0	$0	$0	$100,000
Total	$0	$100,000	$0	$0	$0	$0	$100,000

Project Title:	Police Department Training/Vehicle Processing Building	**Project Number:**	PS-15
Project Type:	Capital Improvement	**Current Year Project Cost:**	$1,000,000
Department:	Public Safety	**Funding Source:**	Public Safety Sales Tax
Strategic Plan Priority:	Internal Operations		

Description: The Police Department has idienti9ried a need for a building to be used as a training facility and vehicle processing area in the new fenced evidence lot within Pink Hill Park.

Justification: With the future loss of warehouse 1 in the downtown area to development, there is a need to construct a building for training and vehicle processing that includes heating and cooling and plumbing in the area within and on the lot now used for vehicle storage and impoundment.

This project may be completed in conjunction with BF-19 Public Utilities Building Phase II.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$1,000,000	$0	$0	$0	$0	$1,000,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$1,000,000	$0	$0	$0	$0	$1,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Public Safety Sales Tax	$0	$1,000,000	$0	$0	$0	$0	$1,000,000
Total	$0	$1,000,000	$0	$0	$0	$0	$1,000,000

Project Title:	Communications Quality Control System	**Project Number:**	PS – 16
Project Type:	Capital Improvements	**Current Year Project Cost:**	$0
Department:	Public Safety	**Funding Source:**	Public Safety Sales Tax
Strategic Plan Priority:	1	**Requested for Years:**	2024-2025

Description: The Communications Quality control System is a customized call handling solution for the communications center. The "Total Response" program by PowerPhone is a dispatch auditing and quality control system aiding dispatchers to be uniform in the questions asked on each call. $84,596 setup/licensing and training for all dispatch employees with a $16,000 yearly maintenance and upgrade cost.

Justification: This program will provide more consistent emergency call taking, generate objective dispatch decision based upon scene conditions, enhance caller and responder safety and offer prearrival instructions focused on scene safety and evidence preservation. The program will also improve information sharing with responders, provide real time and retrospective monitoring tools to gauge performance and limit liability exposure.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$85,000	$0	$0	$0	$85,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$85,000	$0	$0	$0	$85,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Public Safety Sales Tax	$0	$0	$85,000	$0	$0	$0	$85,000
Total	$0	$0	$85,000	$0	$0	$0	$85,000

Project Title:	Citywide Maintenance	**Project Number:**	SAN-07
Project Type:	Sanitary Sewer System Maintenance and Improvements	**Current Year Project Cost:**	$1,000,000
Department:	Public Works – Sewer Maintenance	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Sewer maintenance and improvements include televised inspection of sewer mains, sewer main cleaning, replacement of clay tile sewer main utilizing cured in place pipe, rehabilitation of manholes, construction of relief sewers, and emergency repair of collapsed pipes and manholes.

Justification: This project provides for the maintenance, rehabilitation, and repair of the sanitary sewer infrastructure. The resulting benefits are extended life of sewers, increased system reliability, decreased infiltration, and inflow (I&I), and fewer sewer back up claims. The reduction of I&I maximizes the available capacity in the collection system and wastewater treatment plant and reduces the risk of sewer overflows. To accomplish this a combination of the following tasks are performed each year: televised sewer inspections, sewer main cleaning, 25,000-35,000 feet of clay tile sewer lining, and the rehabilitation of leaking or deteriorated manholes. Of the City's 1,395,430 feet of sanitary sewers, the original and oldest portion (494,000 feet) was constructed using clay tile pipe. Due to its fragile nature clay pipe is prone to cracking as the earth's crust shifts and moves. This in turn leads to poor performance and in some cases pipe failure. To date, 409,558 feet of the clay tile sewers have been lined utilizing cured in place pipe. This process replaces the existing sewer pipe and has a life expectancy of 100 years. With continued funding the remaining 84,442 feet of clay tile sewers will be replaced by 2025.

Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$13,700,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$18,700,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$13,700,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$18,700,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Sewer Utility Fund	$13,700,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$18,700,000
Total	$13,700,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$1,000,000	$18,700,000

Project Title:	Combination Flushing Vacuum Truck	**Project Number:**	SAN-10
Project Type:	Sewer System Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works – Sewer Maintenance	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: This unit supports sewer cleaning activities, non-invasive hydro-excavation, and emergency response for citizens.

Justification: This purchase provides for the replacement of an existing piece of equipment. This unit is critical in our ability to maintaining the City's sewer system, responding to sewer backups, and minimizing excavation liabilities by utilizing hydro-excavation methods. Performing sewer cleaning operations in-house vs. contracting provides the City with a cost savings of $40,000 per year. With the recent addition of a primary sewer flushing truck the service life of this unit has been able to be extended from 6 to 12 years. The current unit should be scheduled for replacement in FY 2025-2026.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$300,000	$0	$0	$450,000	$0	$0	$750,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$300,000	$0	$0	$450,000	$0	$0	$750,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Trade In Value	$0	$0	$0	$80,000	$0	$0	$80,000
Sewer Utility Fund	$300,000	$0	$0	$370,000	$0	$0	$670,000
Total	$300,000	$0	$0	$450,000	$0	$0	$750,000

Project Title:	12,000lb Hydraulic Excavator	**Project Number:**	SAN-17
Project Type:	Sewer System Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works-Sewer Maintenance	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Project Number SAN-17 is one of two projects created to replace the existing SAN-11 project and more accurately reflect the request in the Capital Improvements Plan. SAN-11 was a funded project which provided for the replacement of a rubber tired/backhoe/loader used in the daily tasks of maintenance and repairs. Beginning in FY 07-08 two separate pieces of equipment were requested and approved for purchase to provide the Public Works Division more flexibility with their equipment and activities.

Justification: This equipment is vital to the department to handle various construction tasks and after hour's emergency response. Downtime on emergency equipment must be kept to a minimum to ensure timely restoration of customer's services. By replacing this equipment every 2 years the city will maximize the discounted purchase price, reap a higher return on trade-in or resale value, and have a full warranty on the new equipment which will protect the city from catastrophic repair costs.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$359,700	$0	$70,400	$0	$73,500	$0	$503,600
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$359,700	$0	$70,400	$0	$73,500	$0	$503,600
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Trade In Amount	$205,000	$0	$51,000	$0	$53,000	$0	$309,000
Sewer Utility Fund	$154,700	$0	$19,400	$0	$20,500	$0	$194,600
Total	$359,700	$0	$70,400	$0	$73,500	$0	$503,600

Project Title: Sewer Infrastructure Deployment

Project Number: SAN-19

Project Type: Capital Improvements

Current Year Project Cost: $200,000

Department: Public Works

Funding Source: Sewer Utility Fund

Strategic Plan Priority: Development and Redevelopment

Description: The project will fund the strategic deployment of sewer infrastructure to facilitate the development of the City. It is contemplated that annual budgeted funds may go unused year-over-year and will be accessed for projects meeting certain criteria. Priority will be given to sites/projects that meet one or more of the following criteria:

- Areas in the Intent to Annex plan.
- Consistency with the Comprehensive Plan.
- Promotes stated economic development objectives (e.g. job creation, business attraction and retention, shovel ready site, etc.). Provides systematic, long-term infrastructure solutions.

Justification: The City is uniquely positioned to play a significant role in site/area development through the deployment of critical infrastructure to make areas and sites within the City marketable and ultimately developable. Dedicating resources on an on-going basis will enable the City to respond to market demands and opportunities and systematically and strategically address the infrastructure needs of the City.

The CIP includes $200,000 per year for SAN-19 Sewer Infrastructure Deployment and will accumulate to $1,000,000, but will not increase beyond that until funds are spent below that balance.

Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,400,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,400,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$1,400,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,400,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Sewer Utility Fund	$1,400,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,400,000
Total	$1,400,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,400,000

Project Title:	Hydraulic Track Loader	**Project Number:**	SAN-20
Project Type:	Sewer System Equipment Replacement	**Current Year Project Cost:**	$59,000
Department:	Public Works – Sewer Maintenance	**Funding Source:**	Sewer Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: This piece of equipment was previously funded in the capital outlay program. Due to the $50,000 limit and inflationary cost this equipment request is being moved to the capital improvement program. Project Number SAN-20-19 is one of two projects created to replace the existing SAN-11 project and more accurately reflect the request in the Capital Improvements Plan. SAN-11 was a funded project which provided for the replacement of a rubber tired/backhoe/loader used in the daily tasks of maintenance and repairs. Beginning in FY 07-08 two separate pieces of equipment were requested and approved for purchase to provide the Public Works Division more flexibility with their equipment and activities.

Justification: This equipment is vital to the department to handle various construction tasks and after hour's emergency response. Downtime on emergency equipment must be kept to a minimum to ensure timely restoration of customer's services. By replacing this equipment every 2 years the City will maximize the discounted purchase price, reap a higher return on trade-in or resale value, and have a full warranty on the new equipment which will protect the city from catastrophic repair costs.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$106,000	$59,000	$0	$61,500	$0	$0	$226,500
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$106,000	$59,000	$0	$61,500	$0	$0	$226,500
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Trade in amount	$77,000	$43,750	$0	$45,000	$0	$0	$165,750
Sewer Utility Fund	$29,000	$15,250	$0	$16,500	$0	$0	$60,750
Total	$106,000	$59,000	$0	$61,500	$0	$0	$226,500

Project Title: 1.5 Ton Service Truck **Project Number:** SAN-21

Project Type: Equipment Replacement **Current Year Project Cost:** $0

Department: Public Works - Sewer **Funding Source:** Sewer Utility Fund

Strategic Plan Priority: Infrastructure

Description: Purchase of a 17,500 GVWR 4X4 truck with dump bed. This vehicle was previously funded in capital outlay FY 20 – 21. Due to the $50,000 limit and inflationary cost this vehicle is being moved to CIP.

Justification: This truck will be used for daily maintenance of the City's sanitary sewer system. The current vehicle is a 2006 with a service life of twelve years in the utilities division and an additional five to eight years' service in the Streets / Parks divisions. The sewer division operates a fleet of three similar style trucks. The Sewer Division operates three of these vehicles resulting in a replacement cycle of four years.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$60,000	$0	$75,000	$0	$0	$0	$135,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$60,000	$0	$75,000	$0	$0	$0	$135,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Sewer Utility Fund	$60,000	$0	$75,000	$0	$0	$0	$135,000
Total	$60,000	$0	$75,000	$0	$0	$0	$135,000

Project Title: Sewer Flushing Truck

Project Number: SAN-23

Project Type: Equipment Replacement

Current Year Project Cost: $0

Department: Public Works Sewer Maintenance

Funding Source: Sewer Utility Fund

Strategic Plan Priority: Infrastructure

Description: This request is for the replacement of a sewer flushing truck. This unit supports sewer cleaning activities and emergency response for citizens.

Justification: The department previously performed all tasks with one combination flushing/vacuum truck that was scheduled to be replaced every 6 years. Communication installations within the public right of ways have increased the need to reduce liabilities during excavations by using hydro-excavating practices. This placed increased demand on the vacuum truck resulting in scheduling conflicts and a restricted ability to complete scheduled preventative maintenance flushing. The addition of this piece of equipment enables the department to push the years of service for both pieces of equipment out to 12 years resulting in both lower annual costs and higher level of service to the community. The current unit should be scheduled for replacement in future years. Next scheduled replacement isn't until FY 2031-32, estimated at $325,000.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$250,000	$0	$0	$0	$0	$0	$325,000	$575,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$250,000	$0	$0	$0	$0	$0	$325,000	$575,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**		**Total**
Sewer Utility Fund	$250,000	$0	$0	$0	$0	$0	$325,000	$575,000
Total	$250,000	$0	$0	$0	$0	$0	$325,000	$575,000

Project Title: Sludge Removal

Project Number: SNI-01

Project Type: Repetitive Operational Maintenance

Current Year Project Cost: $0

Department: Public Works – Sni-A-Bar

Funding Source: Sewer Utility Fund

Strategic Plan Priority: Infrastructure

Description: The Sni-A-Bar wastewater treatment facility utilizes sludge treatment cells for the interim process between removal of sludge from the activated sludge process and permanent disposal from the treatment plant. Through an agreement with the Department of Natural Resources the City has been able to extend the period before sludge is required to be removed (normally 2 years) by adding micro-organisms to the sludge treatment cells to continue the decomposition process. This process can extend the storage capacity of the treatment cells by an additional 2-3 years.

Justification: Regular disposal of waste sludge is required under the permit issued by the State of Missouri. This project is needed based on the agreements with DNR and the available storage capacity of the treatment cells and should be performed every 6 years.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$3,500,000	$0	$4,000,000	$0	$0	$0	$7,500,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$3,500,000	$0	$4,000,000	$0	$0	$0	$7,500,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Sewer Utility Fund	$3,500,000	$0	$4,000,000	$0	$0	$0	$7,500,000
Total	$3,500,000	$0	$4,000,000	$0	$0	$0	$7,500,000

Project Title:	Pavement Management Program	**Project Number:**	ST-06
Project Type:	Street Improvements	**Current Year Project Cost:**	$2,050,000
Department:	Public Works	**Funding Source:**	Transportation-Tax
Strategic Plan Priority:	Infrastructure		

Description: Annual pavement management program

Justification: The annual Pavement Management Program (PMP) has replaced the Street Rehabilitation Program (SRP), that ran from 2008-2017. The SRP overlaid 142 miles of streets. The PMP is designed to extend the useful life of public streets and provides for a safe, reliable road network in the City. Projects are Volume, condition, and age. The Condition is based on the Pavement Quality Index, PQI, and the Pavement Condition Index, PCI, which assigns a rating from 0-100 to each street segment. The indexes are based on empirical data collected by Stantec during the fall of 2016, 2019, and 2022. The PQI/PCI ratings are a combination of criteria collected during an automated survey using lasers to assess the surface condition of the roads.

The average PQI/PCI score throughout the city in 2016 was 59.5 and the overall rating dropped to 51.0 in 2019 where it remained through 2022. Most cities in the area average between 53 and 64. A subsequent survey and analysis by an outside firm will be performed every three years to develop a history and formulate a trend line for the system. The results will allow the PMP to be continuously monitored and periodically adjusted to respond to the changing conditions of the City's street network with the ultimate goal of providing the most efficient and effective program possible with the resources available.

Reconstruction, Overlay, and Surface Treatments are utilized within the program based on the condition of the specific road segment. The program began in the spring of 2019. However, funds were reallocated in 2020 so only $2.3M was available for that construction season.

STREET TYPE	CITY STANDARD	TOTAL MILES (centerline miles)	ANNUAL STREET REHABILITATION PROGRAM (THRU 2022)	
			Miles	**%**
Arterial	7-12 years	8.8	7.1	80.68
Collector	10-15 years	106.5	67.74	63.60
Residential	15-25 years	146	133.32	91.31
TOTAL		**261.3**	**208.2**	**79.68**

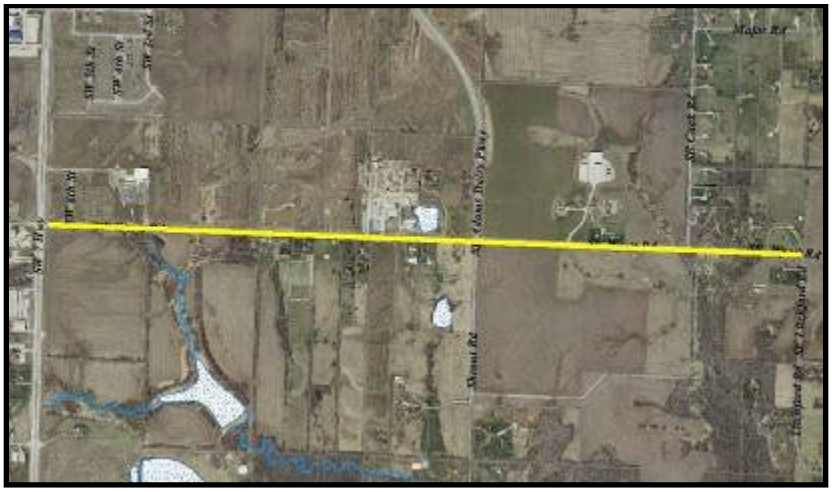
Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$42,200,000	$2,050,000	$2,625,000	$2,950,000	$4,500,000	$4,500,000	$58,825,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$42,200,000	$2,050,000	$2,625,000	$2,950,000	$4,500,000	$4,500,000	$58,825,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Trans-Tax	$41,277,000	$1,800,000	$2,375,000	$2,700,000	$4,250,000	$4,250,000	$56,652,000
Marijuana Sales Tax	$0	$250,000	$250,000	$250,000	$250,000	$250,000	$1,250,000
JCCUR	$923,000	$0	$0	$0	$0	$0	$923,000
Total	$42,200,000	$2,050,000	$2,625,000	$2,950,000	$4,500,000	$4,500,000	$58,825,000

Project Title:	Wyatt Road East, 7 Highway to Adams Dairy Parkway	**Project Number:**	ST-18
Project Type:	Street Improvements	**Current Year Project Cost:**	$5,000,000
Department:	Public Works	**Funding Source:**	Transportation Sales Tax
Strategic Plan Priority:	Infrastructure Maintenance		

Description: Acquisition of right-of-way and construction for Wyatt Rd. east of 7 Hwy.

Justification: Wyatt Rd will be constructed as a major collector regarding traffic management and access more available land for development within Blue Springs. It is anticipated this improvement would eventually access Buckner Tarsney. (Cost figures revised 2022)



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,000,000	$5,000,000	$0	$0	$0	$0	$6,000,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$1,000,000	$5,000,000	$0	$0	$0	$0	$6,000,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Transportation Sales Tax	$1,000,000	$5,000,000	$0	$0	$0	$0	$6,000,000
Total	$1,000,000	$0	$0	$0	$0	$0	$6,000,000

Project Title: Snow Plow/Dump Truck

Project Number: ST-24

Project Type: Equipment Replacement

Current Year Project Cost: $172,000

Department: Public Works-Streets

Funding Source: General Fund

Strategic Plan Priority: Infrastructure

Description: Purchase of a new dump truck with integral salt spreader and snow plow equipment.

Justification: These units will be utilized in road maintenance activities and snow removal operations. They will replace frontline units that will be moved into the residential fleet. Units displaced from the residential fleet are sent to auction. The typical length of service for a snowplow/dump truck is 20 years.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$1,829,661	$172,000	$177,200	$182,500	$188,000	$195,000	$2,744,361
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$1,829,661	$172,000	$177,200	$182,500	$188,000	$195,000	$2,744,361
Op Expense	$57,228	$0	$0	$0	$0	$0	$57,228
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
General Fund	$1,829,661	$172,000	$177,200	$182,500	$188,000	$195,000	$2,744,361
Total	$1,829,661	$172,000	$177,200	$182,500	$188,000	$195,000	$2,744,361

Project Title: Street Sweeper

Project Number: ST-25

Project Type: Equipment Replacement

Current Year Project Cost: $0

Department: Public Works Streets

Funding Source: General Fund

Strategic Plan Priority: Infrastructure/Maintenance

Description: This specialized piece of equipment is utilized to remove debris and sediment from the City's roadways and curb lines.

Justification: The Street Sweeper is used to remove dirt, leaves, debris and contaminants from the city's streets prior to the debris washing into the surrounding watershed. Additionally, it is used to vacuum debris from catch basins to prevent localized flooding. This service/program reduces air and stream pollution, which helps to maintain the city's air and stream quality. These actions support the city's Storm Water Pollution Discharge Permit requirements, and it provides a safe way to clean out catch basins that are deeper than five feet. Due to the complexity of the equipment street sweepers have a typical service life of 10-12 years. The current street sweeper was purchased in FY 18-19. The current unit should be scheduled for replacement in FY 2028-29.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$250,000	$0	$0	$0	$0	$0	$360,000	$610,000
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$250,000	$0	$0	$0	$0	$0	$360,000	$610,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Beyond**	**Total**
General Fund	$250,000	$0	$0	$0	$0	$0	$360,000	$610,000
Total	$250,000	$0	$0	$0	$0	$0	$360,000	$610,000

Project Title:	1.5 Ton Dump/Snow Truck	**Project Number:**	ST-26
Project Type:	Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works - Streets	**Funding Sour Source:**	General Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase of a 17,500 GVWR 4X4 truck with dump bed, hydraulics, and snow removal equipment.

Justification: This truck will be used for daily maintenance of the City's streets and rights-of-way. Maintenance includes patching, crack sealing, brush removal, litter patrol, and emergency debris removal. This unit will also serve as the frontline snow removal truck in congested areas throughout the city. The streets division operates a fleet of four flatbed style 1.5-ton trucks. The anticipated life of these trucks is 16 years of service, which results in a replacement cycle of four years. The current trucks in the fleet are a 2004,2006, 2012, and a 2020 and a 2020. The 2022 unit has been pushed to the later portion of the year to order a 2023 model year. Ford is not taking orders for 2023s.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$167,000	$0	$100,000	$0	$0	$0	$267,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$167,000	$0	$100,000	$0	$0	$0	$267,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
General Fund	$167,000	$0	$0	$0	$0	$0	$167,000
Total	$167,000	$0	$0	$0	$0	$0	$167,000

Project Title: 7 Highway Sidewalk Infill **Project Number:** ST-43

Project Type: Street Improvements **Current Year Project Cost:** $850,000

Department: Public Works **Funding Source:** Transportation Tax

Strategic Plan Priority: Infrastructure Maintenance

Description: Placement of ADA compliant sidewalks along 7 Hwy from NW Shaw Parkway to US 40 Highway, including a connection under I-70.

Justification: This project would provide for ADA ramps and continuous sidewalk along 7 Hwy, providing a safer pedestrian movement.

The project is comprised of three phases:

- North: $1.2M – Funded at $582,000
- Central: $850,000
- South: $1.7M - Unfunded

All three phases were submitted to the MARC Surface Transportation Program for grant funding. The North section was selected to receive partial funding in the amount of $582,000 (the initial request was for $1.2M) in 2020. The prior funded portion of this project reflects partial completion of the North phase of the project area to the extent that can be built with those funds. The project is being assessed to determine if the remainder requires a project to complete the north segments.

MoDOT will manage and complete this project. The entire projects costs $3,400,000 and the City is responsible for a 20% match ($850,000).

Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$310,000	$0	$0	$0	$0	$0	$310,000
Design	$590,000	$0	$0	$0	$0	$0	$590,000
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,977,500	$0	$850,000	$0	$0	$0	$2,827,500
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$2,877,500	$0	$850,000	$0	$0	$0	$3,727,500
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0
Projected Five-Year Funding Schedule							
Transportation Tax	$1,245,500	$0	$850,000	$0	$0	$0	$2,095,500
MARC STP	$1,632,000	$0	$0	$0	$0	$0	$1,632,000
Total	$2,877,500	$0	$850,000	$0	$0	$0	$3,727,500

Project Title: Concrete Repair and Maintenance

Project Number: ST-44

Project Type: Infrastructure Maintenance

Current Year Project Cost: $443,200

Department: Public Works

Funding Source: Water Utility Fund
Transportation Sales Tax

Strategic Plan Priority: Infrastructure

Description: In the 2015-16 Budget the City Council authorized the creation of an in-house maintenance program with the mission to correct safety issues (e.g. trip hazards, grade deviations, etc.) and significant defects in the sidewalk system throughout the city—as identified in the Sidewalk Inventory and ADA Transition Plan—as well as replacement of sidewalks, driveways, curbs, and other concrete infrastructure impacted by settlement and/or maintenance of City owned utility infrastructure.

Annual program goals include repair/replacement of 60,000 square feet of concrete infrastructure, which represents a 255 percent increase over the previous service level. Fiscal year-2016-17 performance indicates it has reached 71% or 42,725 square feet of the annual goal.

Justification: The City Council approved Ordinance Number 4340 in 2011 which required the City to assume maintenance of the sidewalk system throughout the City. Sidewalk condition and maintenance is consistently rated as an important priority in the citizen surveys administered by ETC. The proposed program provides for a flexible delivery mechanism with improved efficiency and responsiveness



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Personnel	$1,526,850	$229,000	$237,015	$215,500	$256,800	$0	$2,465,165
Equipment	$45,000	$0	$0	$0	$0	$0	$45,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$3,284,600	$214,200	$223,650	$258,985	$246,019	$0	$4,227,454
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$4,856,450	$443,200	$460,665	$474,485	$502,819	$0	$6,737,619
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
General Fund Transfer	$1,783,000	$0	$0	$0	$0	$0	$1,783,000
Sidewalk Maintenance	$1,346,600	$214,200	$223,650	$258,985	$246,019	$0	$2,289,454
Trans Tax	$200,000	$0	$0	$0	$0	$0	$200,000
Water Utility Fund	$1,526,850	$229,000	$237,015	$215,500	$256,800	$0	$2,465,165
Total	$4,856,450	$443,200	$460,665	$474,485	$502,819	$0	$6,737,619

Project Title:	AA Highway Project	**Project Number:**	ST- 52
Project Type:	Road Improvements	**Current Year Project Cost:**	$0
Department:	Public Works	**Funding Source:**	Transportation Sales Tax
Strategic Plan Priority:	Infrastructure Maintenance		

Description: This project includes road improvements from Adams Dairy Parkway to the eastern City limits. Specifics of the project include road widening, profile safety corrections, new curb and gutter, accommodations for pedestrians and bicycles, and improvements to the traffic signal at AA Highway and Adams Dairy Parkway. Maintaining traffic during construction will be a significant challenge with this project.

Justification: This arterial roadway serves as an important connection between Blue Springs and Grain Valley. As traffic volumes are increasing along this corridor the need to improve the road has also increased. The proposed road improvements prepare the corridor for multimodal transportation, increased capacity, improved traffic operations, and increased safety for the traveling public. (Cost figures revised 2022) This project has been combined with ST-48 AA Highway to ADP Right Turn Lane.



Projected Five-Year Cost Schedule								
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Beyond**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$1,625,000	$6,500,000	$0	$0	$1,625,000	$9,750,000
Contingency	$0	$0	$0	$0	$0	$0	$0	$0
Total	$0	$0	$1,625,000	$6,500,000	$0	$0	$1,625,000	$9,750,000
Op Expense	$0	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule								
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Beyond**	**Total**
Transportation Sales Tax	$0	$0	$1,625,000	$6,500,000	$0	$0	$1,625,000	$9,750,000
Total	$0	$0	$1,625,000	$6,500,000	$0	$0	$1,625,000	$9,750,000

Project Title:	Stormwater Maintenance	**Project Number:**	STM-06
Project Type:	Stormwater Maintenance	**Current Year Project Cost:**	$100,000
Department:	Public Works	**Funding Source:**	General Fund
Strategic Plan Priority:	Infrastructure		

Description: Ongoing maintenance of the City's stormwater assets. This includes the replacement or lining of sections of storm pipe that have reached the end of their useful life, rehabilitation or replacement of stormwater inlets, and televised inspection stormwater assets.

Justification: The City's stormwater system consists of 121 miles of pipe below city streets, sidewalks, and between homes and businesses along with 5,272 inlets, 481 junction boxes, and 104 box culverts. Approximately 52% of the pipe is corrugated metal which rusts and ultimately fails over time. Dips in streets, curbs, and sidewalks and eventually sink holes can and do result from these defects.

Current funding levels are not sufficient to adequately maintain the City's stormwater infrastructure in a comprehensive or proactive manner. The $50,000 request will likely increase over time as the system's integrity continues to diminish.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$550,000	$100,000	$100,000	$100,000	$100,000	$100,000	$1,050,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$550,000	$100,000	$100,000	$100,000	$100,000	$100,000	$1,050,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
General Fund	$550,000	$100,000	$100,000	$100,000	$100,000	$100,000	$1,050,000
Total	$550,000	$100,000	$100,000	$100,000	$100,000	$100,000	$1,050,000

Project Title:	Rubber Tired Front End Loader	**Project Number:**	WA-03
Project Type:	Water System Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works – Water Maintenance	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase a rubber tired front end loader to replace the existing equipment.

Justification: This piece of equipment is vital to the department to handle various construction tasks and emergency repairs. Downtime must be kept to a minimum to ensure availability when needed. By replacing this equipment every 5 years the City will maximize the initial equity gained from the municipal discounts offered by manufacturers and reap a higher return rate on trade-in or resale value while maintaining a full warranty to protect from catastrophic repairs.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$355,000	$0	$0	$0	$180,000	$0	$535,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$355,000	$0	$0	$0	$180,000	$0	$535,000
Op Expense	$38,993	$0	$0	$0	$0	$0	$38,993
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Trade In Value	$148,000	$0	$0	$0	$80,000	$0	$228,000
Water Utility Fund	$207,000	$0	$0	$0	$100,000	$0	$307,000
Total	$355,000	$0	$0	$0	$180,000	$0	$535,000

Project Title:	18,000lb class Hydraulic Excavator	**Project Number:**	WA-04
Project Type:	Water System Equipment Replacement	**Current Year Project Cost:**	$0
Department:	Public Works – Water Maintenance	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Purchase a hydraulic excavator to replace the existing equipment.

Justification: This piece of equipment is vital to the department to handle various construction tasks and emergency repairs. Downtime must be kept to a minimum to ensure availability when needed. By replacing this equipment every 4 years the City will maximize the initial equity gained from the steep municipal discounts offered by manufacturers and reap a higher return rate on trade-in or resale value while maintaining a full warranty to protect from catastrophic repairs.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$304,320	$0	$108,000	$0	$0	$0	$412,320
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$304,320	$0	$108,000	$0	$0	$0	$412,320
Op Expense	$34,958	$0	$0	$0	$0	$0	$34,958
Cost Savings	$5,400	$0	$0	$0	$0	$0	$5,400

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Trade In Value	$146,800	$0	$70,000	$0	$0	$0	$216,800
Water Utility Fund	$157,520	$0	$38,000	$0	$0	$0	$195,520
Total	$304,320	$0	$108,000	$0	$0	$0	$412,320

Project Title:	Miscellaneous Watermain Maintenance	**Project Number:**	WA-12
Project Type:	Water System Improvements	**Current Year Project Cost:**	$500,000
Department:	Public Works	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: Upgrading of the City's aging water-infrastructure and replacement of lead service lines to comply with new regulatory standards.

Justification: Continued aging of the City's drinking water infrastructure and new regulatory requirements to meet the Lead and Copper Rule Revisions (LCRR) have resulted in the need to continue funding for WA-12 along with incremental increases in future years. HDR Engineering has completed the analysis and recommendations for a Water Distribution System Management Plan which included changes required by the LCRR in order to stay in compliance with state and Federal Drinking Water Requirements. The activities surrounding the LCRR such as increased testing, development of lead service line inventory, and the replacement of lead service lines, are not optional and have a compliance deadline of October 2024.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$5,100,000	$500,000	$750,000	$1,000,000	$1,250,000	$1,250,000	$9,850,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$5,100,000	$500,000	$750,000	$1,000,000	$1,250,000	$1,250,000	$9,850,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Water Utility Fund	$5,100,000	$500,000	$750,000	$1,000,000	$1,250,000	$1,250,000	$9,850,000
Total	$5,100,000	$500,000	$750,000	$1,000,000	$1,250,000	$1,250,000	$9,850,000

Project Title:	Water Tank Maintenance Contract	**Project Number:**	WA-14
Project Type:	Water System Maintenance	**Current Year Project Cost:**	$216,531
Department:	Public Works – Water Maintenance	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Infrastructure		

Description: The water maintenance division has determined that it is advantageous to place the City's most valuable water assets (the water towers and storage tanks) on a contracted maintenance/management system. Many communities throughout the United States and the state of Missouri utilize storage tank maintenance agreements to level the annual costs associated with tank ownership which include re-painting, inspection, structural repairs, cleaning, correction of vandalism, and other maintenance/repair related items. These programs ensure the tanks are always in compliance with state and federal regulations, deliver safe potable water to customers, and maintain an attractive storage facility for the community. There is a reduction in the contract amount due to the decommissioning of the downtown water tower.

Justification: The Water Department has utilized contracted maintenance for the past four years with positive results. Since the maintenance contract is perpetual and with one firm, the repetitive engineering costs are eliminated. The maintenance program allows repairs to be completed in the same season they are identified, thereby providing a higher level of maintenance to the assets. Tank and tower maintenance programs are favorably recognized by the Missouri Department of Natural Resources as beneficial to communities in delivering safe water to their customers and realizing the maximum life from their assets.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$3,387,604	$216,531	$227,357	$238,725	$250,000	$262,500	$4,582,717
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$3,387,604	$216,531	$227,357	$238,725	$250,000	$262,500	$4,582,717
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Water Utility Fund	$3,387,604	$216,531	$227,357	$238,725	$250,000	$262,500	$4,582,717
Total	$3,387,604	$216,531	$227,357	$238,725	$250,000	$262,500	$4,582,717

Project Title:	Water Infrastructure Deployment	**Project Number:**	WA-17
Project Type:	Capital Improvements	**Current Year Project Cost:**	$200,000
Department:	Public Works	**Funding Source:**	Water Utility Fund
Strategic Plan Priority:	Development and Redevelopment		

Description:

The project will fund the strategic deployment of water service infrastructure to facilitate the development of the City. It is contemplated that annual budgeted funds may go unused year-over-year and will be accessed for projects meeting certain criteria. Priority will be given to sites/projects that meet one or more of the following criteria:

- Areas in the Intent to Annex plan.
- Consistency with the Comprehensive Plan.
- Supports stated economic development objectives (e.g., job creation, business attraction and retention, shovel ready site, etc.). Provides systematic, long-term infrastructure solutions.

Justification:

The City is uniquely positioned to play a significant role in site/area development through the deployment of critical infrastructure to make areas and sites within the City marketable and ultimately developable. Dedicating resources on an on-going basis will enable the City to respond to market demands and opportunities and systematically and strategically address the infrastructure needs of the City.

The CIP includes $200,000 per year for WA-17 Water Infrastructure Deployment and will accumulate to $1,000,000 , but will not increase beyond that until funds are spent below that balance.

Projected Five-Year Cost Schedule

Cost Breakdown	Prior	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$0	$0	$0	$0	$0	$0	$0
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$1,500,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,500,000
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$1,500,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,500,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule

Source	Prior	2023-24	2024-25	2025-26	2026-27	2027-28	Total
Water Utility Fund	$1,500,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,500,000
Total	$1,500,000	$200,000	$200,000	$200,000	$200,000	$200,000	$2,500,000

Project Title: 1.5 Ton Service Truck **Project Number:** WA-18

Project Type: Equipment Replacement **Current Year Project Cost:** $0

Department: Public Works - Water **Funding Source:** Water Utility Fund

Strategic Plan Priority: Infrastructure

Description: Purchase of a 17,500 GVWR cab and chassis with utility bed. This vehicle was previously funded in capital outlay FY 2018-19. Due to the $50,000 limit and inflationary cost this vehicle is being moved to CIP.

Justification: This truck is used for daily maintenance of the City's water distribution system. The existing utility trucks have a service life of twelve years in the utilities division with an additional five to eight years of service in the Streets / Parks divisions. The Water Division operates three of these vehicles resulting in a replacement purchase every four years.



Projected Five-Year Cost Schedule							
Cost Breakdown	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Land	$0	$0	$0	$0	$0	$0	$0
Design	$0	$0	$0	$0	$0	$0	$0
Equipment	$126,000	$0	$0	$0	$80,000	$0	$206,000
Landscape	$0	$0	$0	$0	$0	$0	$0
Construction	$0	$0	$0	$0	$0	$0	$0
Contingency	$0	$0	$0	$0	$0	$0	$0
Total	$126,000	$0	$0	$0	$80,000	$0	$206,000
Op Expense	$0	$0	$0	$0	$0	$0	$0
Cost Savings	$0	$0	$0	$0	$0	$0	$0

Projected Five-Year Funding Schedule							
Source	**Prior**	**2023-24**	**2024-25**	**2025-26**	**2026-27**	**2027-28**	**Total**
Water Utility Fund	$126,000	$0	$0	$0	$80,000	$0	$206,000
Total	$126,000	$0	$0	$0	$80,000	$0	$206,000

REVENUE POLICY

Each year, the City of Blue Springs develops its municipal budget based upon estimated revenues and projected service level needs. During the budget process, emphasis is placed on program services, as well as itemized and detailed expenditure activities and performance standards. Equally important in the development of the annual budget is the formulation of a financing plan based on available revenues. This includes identification of the various revenue sources to be used in funding municipal service, and the forecast of estimated income each would produce.

The City's revenue plan will vary from year to year as national and local economic and other factors change. Unless the City can rapidly adapt its revenue policy to these changes each year to preserve its revenue base, reductions can be inadvertently forced during periods of economic slowdown or major revenue source reduction. Therefore, the City's annual revenue policy will be based upon the latest economic forecast available. It will also be formulated around the basic principles that:

1. Wherever possible, those receiving the benefits of a government service should pay for what they receive in full through current fees, charges and other assessments.
2. Continual search for new sources of revenue - both financial and non-financial - shall be made to diversify the City's revenue source portfolio.

REVENUE PROJECTIONS

The Major revenue sources for the City are sales taxes, property taxes, transportation sales tax, other government sources, water sales, sewer charges, utility franchise fees, licenses and permits, fines and general government charges for services.

The following revenue projection pages are prepared for all City fund accounts that, in total, make up at least 75 percent of the City’s revenue. They are presented in order of highest to lowest total revenue.

The starting point for all account revenue projections begins by reviewing the current year’s year-end projection as well as reviewing historical account activity to provide trend information on a comparative basis for projections.

Each revenue page has five sections, which lists the account code, legal authorization, description, basis of revenue projection and the fund collection/distribution.

The **Account Code** section lists the specific line item that the receipt will be posted to in the city’s general ledger accounting system.

The **Legal Authorization** section should list either the state statute or city ordinance, which allows the city to levy and receive this source of funds.

The **Description** section provides a brief explanation of the formula (i.e. tax levy times assessed valuation or building permit square footage times rate per foot), or established schedule of fees.

The **Basis of Revenue Projection** section describes the logic and/or assumptions used to arrive at the projected amounts and possibly the history or trend analysis of the particular account.

The **Fund Collection/Distribution** section lists the most recent five years of actual receipt activity in the account, plus a projection for the current fiscal year and the upcoming budget year. In the case where a single revenue account is received in more that one fund, all funds are listed by fund category and then totaled.

REVENUE SOURCE DESCRIPTIONS

Description

½ Percent Public Safety Sales Tax

A 1/2 percent Public Safety sales tax on all goods and commodities sold within the City limits, with the exception of drugs, farm machinery, and domestic users of utilities. On April 5th, 2011, voters approved the establishment of a 1/2 percent sales tax to be used for Public Safety services only. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city.

½ Percent Transportation Sales Tax

A 1/2 percent sales tax on all goods and commodities sold within the City limits, with the exception of drugs, farm machinery, and domestic users of utilities. On August 5th, 1986, voters approved the retention of this tax indefinitely. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city.

½ Percent Parks Sales Tax

A 1/2 percent Parks sales tax on all goods and commodities sold within the City limits, with the exception of drugs, farm machinery, and domestic users of utilities. On April 4th, 2017, voters approved the establishment of a 1/2 percent sales tax to be used for Park improvements only. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city.

1 Percent City Sales Tax

The City imposes a 1 percent sales tax on all goods and commodities sold within the City limits with the exception of drugs and farm machinery. The tax is also levied on all vehicles registered by residents of the City, although they may have been purchased in another city. The Missouri Department of Revenue collects funds and distributes monthly to City.

1 Percent Property Tax Collection Fee

Revenue received for collecting property taxes on behalf of Jackson County.

3 Percent Marijuana Sales Tax

The City imposes a 3 percent sales tax on the retail sale of adult use non-medical marijuana.

Animal Control Fines and Kennel Fees

Charges levied against pet owners for allowing their animals to run at large, plus kennel fees, if applicable.

Antenna Site Leases/Farm Lease Contracts

Operating revenue from the water tower structure at 11th and Smith Streets that is used as an antenna lease site for companies in need of transmitter facilities. Land leased to R.L.D.S. Church and farm property in the Atherton Community that is owned by the City of Blue Springs.

Building and Sign Permits

Fees for permits issued for construction subject to Uniform Building Code. Permits are valid for six months from date of issue. Sign permits to construct or alter signs. Permits for street cuts to repair or install utility lines.

Business (Occupational) Licenses

A license required of all businesses operating in the City. Due March 1. Delinquent March 2.

Business Personal Property Tax

Revenue from an ad valorem tax levied on all portable property used to generate income. The County assesses this property at 33 percent of its value.

Cigarette Tax

A $.04 tax on each package of cigarettes sold in the City.

City Vehicle Licenses

Effective with Ordinance No. 1765, the Collector of Revenue of Jackson County includes as a charge on bills issued for personal property taxes, the charge for City motor vehicle license and collects the same with and in the same payment as personal property taxes.

Construction Plat and Inspection Fees

Fees charged to developers for construction of public works improvements including water lines, sanitary sewers and street improvements. Fees to cover cost of reviewing plans to ensure conformance with applicable City ordinances governing subdivision plats. Permit fee for each home-owned business inspection made by City inspectors. Fees for zoning applications, conditional use permits and variances all requiring public hearings.

County Urban Road System (C.U.R.S.) Revenue

Under the County Urban Road System (C.U.R.S.), Jackson County credits the City each year with monies to be spent on road improvements within the City of Blue Springs.

Dispatch Fee/False Alarms

Charges to entities for radio dispatch services performed per contract agreement. Charges for false alarm calls.

Donations

Donations from residents, nonresidents, civic organizations and business owners who have used City facilities and wish to express their appreciation or would like to co-sponsor a designated special event or project with a City department.

Driving Range Fees

Revenues received from the sale of small and large bags and 40 bag passes at the Adams Pointe Golf Club driving range.

Estimated Uncollectible Business Personal Property Tax

Percentage of business personal property taxes estimated to be uncollectible.

Estimated Uncollectible Merchants and Manufacturers Tax

Percentage of merchants and manufacturers taxes levied estimated to be uncollectible.

Estimated Uncollectible Personal Property Tax

Percentage of personal property taxes estimated to be uncollectible.

Estimated Uncollectible Real Estate Tax

Percentage of real estate taxes levied estimated to be uncollectible.

Facility Rent

Rental of the following City property: Election polls, Public Works Building, City Hall Facility, Fieldhouse Facility, Golf Course Club House and Vesper Hall Senior Center.

Farm Lease Contract

Operating revenue received from monies for lease of land to Summers Farms and farm property at the Sni-A-Bar Wastewater Treatment Plant site that is owned by the City of Blue Springs.

Federal/State Grants

Federal, State and Local grant funds awarded to the City for special projects or programs, disaster relief or transportation.

Fireworks Permits

Fee charge to all local, non-profit civic organizations permitted by the City Council to sell fireworks in the City.

Food and Beverage Revenue

Revenues from the sale of prepared foods, packaged foods, fountain beverages, other beverages, canned beer, tap beer, liquor, wine and tobacco at Adams Pointe Golf Club. Revenues from corporate league allowances and beverage cart sponsorships at Adams Pointe Golf Club.

Golf Cart Revenue

Revenues received from the rental of golf carts at Adams Pointe Golf Club, including twilight carts, junior/senior carts and tournament carts.

Golf Course Green Fees

Revenues received from all green fees during all playing hours, including tournaments, Blue Springs Resident Passes, corporate leagues, permanent tee times, corporate member fees and corporate guests.

Grain Valley Service Agreement

Operating revenue from payment by the City of Grain Valley for use of City's Sni-A-Bar Wastewater Treatment Plant and sewer main. Quarterly billing is based upon percentage of Grain Valley's customers versus City of Blue Springs' customers.

Hotel/Motel Tax

Revenues received from a hotel/motel license tax of 6.5 percent of the gross daily rental receipt upon sleeping accommodations of motels and hotels to prompt and provide facilities for tourism, conventions and visitors beginning June 1, 2003.

Intangible (Financial Institution) Tax

A tax paid to the State by all banks, trust companies, credit institutions, credit unions and insurance companies on net income. Funds are remitted by the State of Missouri to counties for distribution to each city in the County.

Interest Fees

Interest on replacement tax revenues levied by Jackson County against the assessed valuation of commercial real property, listed in Subclass (3) of Class 1 of Section 4 (b) of Article X of the Missouri Constitution that becomes delinquent January 1 of each year.

Interest on Investments

Interest earned from investment of monies and deposits in interest-bearing accounts.

Jackson County Duplicate Receipt Fees

Fee for each duplicate tax receipt prepared.

Jackson County - Economic Activity Taxes

Revenues received from Economic Activity Taxes from businesses located in the Tax Increment Financing District.

Liquor Licenses/I.D. Cards

Revenue from licenses issued for the sale of liquor within the City and liquor identification cards to persons employed in the retail sale of liquor. Liquor licenses are renewable annually on July 1. Liquor identification cards are issued as 3-year permits.

M and M Replacement Tax/Jackson County

Replacement tax revenues levied by Jackson County against the assessed valuation of real property, listed in Subclass (3) of Class 1 of Section 4 (b) of Article X of the Missouri Constitution, necessary to produce the total revenues lost by taxing authorities due to the exemption of merchants' and manufacturers' tangible personal property (inventory) effective January 1, 1985.

Maintenance/Repair and Fuel Charges

The City operates the Fleet Maintenance to maintain, repair and provide fuel for City-owned vehicles and equipment. Operating revenues are collected through charges assessed to departments utilizing the Fleet Maintenance services.

Maps, Publications, Ordinances and Copies

Revenue obtained from the sale of maps, zoning and subdivision regulations, and various other ordinances, motor vehicle operator reports and photocopies of general information.

Merchants and Manufacturers Tax

Revenue from ad valorem taxes assessed to all equipment in the possession or control of a business on January 1 of each year. The County assesses all business equipment at 33 percent of its value.

Miscellaneous Income

Revenues from various miscellaneous sources such as: pay phones, vending machines, returned checks, taxicab franchise, postage reimbursements, miscellaneous overages and court-ordered restitution.

Miscellaneous Revenue

Operating revenue received from miscellaneous sources such as return check charges and voided water deposit checks.

Miscellaneous Revenue and Discounts

Operating revenue from discounts for prompt payments of Missouri Sales/Use Tax returns, purchases and other miscellaneous receipts.

Municipal Court Costs

Costs levied for each violation processed by the Municipal Court and Violation Bureau. Charges assessed on all moving violation convictions for law enforcement training and victim's compensation fees.

Municipal Court Fines/Appearance Bond

Revenue from fines assessed by City's Municipal Judge for violations of City ordinances and forfeiture of appearance bonds for nonappearance at court. Municipal Judge sets amount of bond.

Operating Transfers

Revenues generated by the General Fund transferred to Capital Projects and Public Building Authority Fund for capital assets, construction of capital projects and payment of PBA debt.

Outfall Sewer Agreements

Operating revenue received when sewer lines are dedicated to the City and become a part of the City's sewer system. In order for developers to connect to the City's sewer system in outfall sewer areas, it is necessary to obtain an easement across such property involved. The City agrees to purchase said easement with the developer agreeing to reimburse the City for all expenses incurred.

Park Activity Fees

Revenue from various park activities as follows:
Shelter Rentals, Coed Volleyball, Gymnastics Classes, Tennis Lessons, Men's Slow Pitch, Church Slow Pitch, Men's Basketball, Drama Workshop, Kids Computer Camps, Women's Slow Pitch, Dance Classes, Tournament Field Rent, Coed Slow Pitch, Fine Art Classes, Adult Football, Gate Receipts, Acting Lessons, Youth Volleyball.

Park Concession Receipts

Fee paid by private concessionaires operating at Pink Hill Park, Keystone Park, Young Park, Blue Springs Park, and Hidden Valley Park Sports Complex.

Park Donations/Miscellaneous Revenue

Donations received from residents, non-residents, civic organizations and business owners who use City facilities.

Park Field and Court Lights

Monies derived from use of lighted recreation facilities at Pink Hill Park, Keystone Park, Blue Springs Park, Young Park and Rotary Park at Railroad Lake for practice and game play.

Penalties

Penalties for occupational licenses purchased after the delinquent date. Penalties assessed for late payment of weed cutting charges.

Personal Property Tax

Revenue from an ad valorem tax levied on all vehicles, boats, airplanes and farm equipment. The County assesses the property at 33 percent of its value.

Police Instructors, Housing, Lab Fees

Revenues obtained from prisoner housing, employment of officers at Metropolitan Community College, Youth Outreach Unit lab fees, and police photocopies.

Pro Shop Revenues

Revenues received from the sale of merchandise at the Adams Pointe Golf Club pro shop. Revenues received from the rental of golf clubs, hole sponsorships, golf club repairs, and the preferred player program at Adams Pointe Golf Club.

Railroad and Utility Tax

A combined assessment of the State of Missouri and City of Blue Springs on length of railroad track, utility lines, and all other moveable property owned or leased by utility/railroad companies on January 1 of each year. Local assessment is based on real property or tangible personal property owned within the City limits.

Real Estate Property Tax

Revenue from an ad valorem tax levied on all real property based on the assessed valuation established by the County Assessor. By order of the State Tax Commission, all new property was assessed at 19 percent of its value for residential and 32 percent of its value for commercial, and all older property brought to the same standard January 1, 1985. Jackson County reassesses all property in the County every two years (in the odd numbered years).

Sale - Equipment, Land and Reimbursement

Revenue derived from the sale of equipment no longer needed, insurance reimbursement for equipment involved in accidents or vandalism, requests for repairs to equipment damaged by others, sale of building, land or products.

Sale - Material and Equipment/Insurance Receipts

Operating revenue derived from the sale of equipment, materials or supplies and reimbursement for repairs from individuals and insurance companies.

Sale of Equipment

Revenue received from the sale of equipment no longer needed.

Sale of Fuel and Charges for Maintenance/Repair

Operating revenue from the sale of fuel and charges for vehicle and equipment maintenance/repair to outside vendors.

Sale of Supplies/Insurance Receipts

Operating revenue derived from sale of equipment, materials/supplies, insurance receipts and reimbursement for repairs.

Service Fees

Operating revenue from service fees collected. After a water/sewer bill remains unpaid for thirty days service is discontinued by the City. A $20 reconnection fee plus the outstanding amount of the bill must be paid before service is restored.

Service Fees, Connections and Line Installation

Service fees: After a water/sewer bill remains unpaid for thirty days, service is discontinued. A $20 reconnect fee is charged before service is restored. Connections: Charges for tapping water service line and installing a meter. Extended Meter Service: $50 per service meter call. Hydrant Meter Usage Fee: Charge for temporary hydrant meter use during construction.

Sewer Penalties

Operating revenue from a 10 percent charge which is added to all sewer bills that remain unpaid fifteen days from due date.

Sewer Service Charges

Operating revenue based upon an administrative service fee charge plus a fee charged per each 100-gallon water sale.

Sewer Service/Independence, Etc.

Operating revenue derived from a cooperative agreement for reciprocal sewer service between the City of Blue Springs and the City of Independence for users existing in certain areas lying on both sides of the boundaries between Blue Springs and Independence.

Special Events

Receipts from admission fees or entry fees to special events, such as: seasonal theaters; BBQ Blaze-Off; craft workshop; mud volleyball tournament; environmental sales; summer basketball tournament; children's trips; senior citizen trips; Youth Sports Expo; photography workshop; cheerleader clinic; and adult softball tournament.

State Motor License Fees

Distribution of State license fees collected on motor vehicles, etc., for highway and transportation purposes.

State Motor Vehicle Fuel Tax

Monies appropriated by the State to all cities for maintenance and improvement of roads and bridges. Voters approved a $.04 tax per gallon increase that became effective June 1, 1987.

State Motor Vehicle Sales Tax

Distribution to cities of sales tax collected by the State on motor vehicles for use in street, highway repairs and improvements.

Street Repairs/Sign Charges

Charges by City for costs to repair street cuts made by utility contractors, drainage material cost and labor, and street signs.

Swimming Pool Utility/Supply Charges

Reimbursement paid by R-IV School District for pool operations per contract between the entities.

Tax Increment Finance Administration Fee

Revenue received from administration of various Tax Increment Financing projects.

Tax Increment Financing Application Deposits

Revenue received from parties desiring to apply for a Tax Increment Financing District.

Tree Planting Program

The City purchases trees from a supplier, and in turn, resells them to residents for planting on their property. The actual cost of the tree is charged to the resident; except for trees planted in City right-of-way, then half the cost is paid by the City (one tree per resident).

Utility Franchise Taxes

A tax levied on gross receipts from domestic and commercial sales.

Vesper Classes, Tournaments and Meals

Revenues derived from entry fees for arts and craft classes, ceramic classes, watercolor classes, craft sales, chair massages, manicures, Tai Chi, PACE, aerobics, tennis, clogging, ballroom dance, computer classes, book club, harmonica, theater performances, genealogy, meal donations, holiday meals, tea dance socials, tournaments, special holiday dances and ballroom dances.

Vesper Hall Senior Center Rentals

Rental fees charged for private use of Vesper Hall Senior Center Facility.

Water Department of Natural Resources Fees

Operating revenue from a fee required by the State of Missouri to enforce the Federal Safe Drinking Water Act.

Water Penalties

Operating revenue from a 10 percent charge which is added to all water bills that remain unpaid after fifteen days from due date.

Water Sales

Operating revenue derived from water usage sales.

Weed Cut/Nuisance Fees

Charges collected for cutting weeds and clearing private property of debris not performed by property owners.

SALES TAX

Legal Authorization:

State Statute:	MO Statute 94.500
City Municipal Code:	Section 130.040

Account Code:

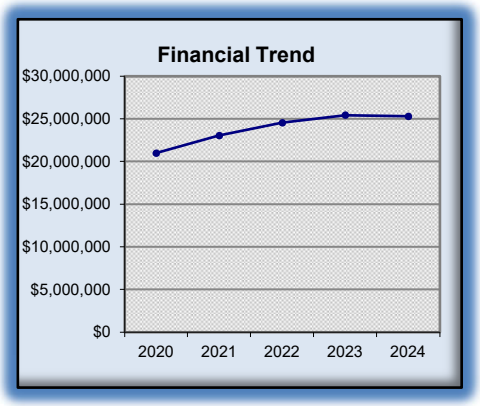
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Description:

The City imposes a total sales tax of 2.50% on all goods and commodities sold within the City limits with the exception of prescription drugs and farm machinery. The Transportation, Public Safety and Parks sales tax is not levied on utilities. The State of Missouri receives the tax from the respective businesses and distributes the funds monthly to the City less a 1% collection fee.

Basis of Projection:
Sales tax receipts through June 2023 showing a slight decrease. The 2023 projections are used as the basis for the 2023-24 budget and are expected to decrease.

Sales tax is broken between three funds as follows:	
General Fund	1.000%
Capital Projects	0.50%
Parks Sales Tax	0.50%
Public Safety Sales Tax	0.50%



Fund Category					
Collection/ Distribution Year	General Fund	Parks Sales Tax	Public Safety Sales Tax	Transportation Tax	TOTAL
2020 Actual	8,564,329	4,409,022	3,964,642	4,045,115	20,983,107
2021 Actual	9,321,302	4,894,974	4,383,967	4,462,542	23,062,785
2022 Actual	10,061,895	5,110,895	4,639,038	4,719,697	24,531,525
2023 Projected	10,302,045	5,289,565	4,926,917	4,921,678	25,440,205
2024 Budget	10,169,395	5,289,565	4,926,917	4,921,673	25,307,550

WATER SALES

Legal Authorization:

State Statute: MO Statute 91.090

City ordinance: Ordinance 3007, 9/97

Account Code:

430-00000-435600

Description:

Projected water sales reflect revenues anticipated from approximately 20,000 residential and commercial customers. Analysis of historic experience, adjusted for known changes and rate increases provides a reasonable basis for projection of customers served and annual water demands.

Basis of Projection:

City Customers

$11.35 per month administrative charge

0 - 7,500 gal/month:	$.610 per 100 gallon
7,500 - 15,000 gal/month:	$.710 per 100 gallon
Excess of 15,000:	$.760 per 100 gallon

Commercial

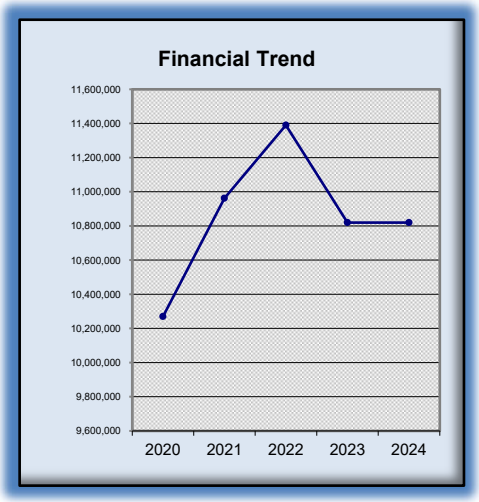
$11.35 per month administrative charge

0 - 999,999 gal/month:	$.610 per 100 gallon

Suburban Customers

$22.70 per month administrative charge

0 - 7,500 gal/month:	$1.220 per 100 gallon
7,500 - 15,000 gal/month:	$1.420 per 100 gallon
Excess of 15,000 gal/month	$1.520 per 100 gallon



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	-	-	10,269,865	-	10,269,865
2021 Actual	-	-	10,962,391	-	10,962,391
2022 Actual	-	-	11,390,492	-	11,390,492
2023 Projected	-	-	10,819,676	-	10,819,676
2024 Budget	-	-	10,819,676	-	10,819,676

SEWER CHARGES

Legal Authorization:

State Statute: MO Statute 250.150

City ordinance: Ordinance 3007, 9/97

Account Code:

460-00000-4357XX

Description:

Projected sewer charges reflect revenues anticipated from approximately 20,000+ residential and commercial customers. Analysis of historic experience, adjusted for known changes and rate increases provides a reasonable basis for projection of customers served and annual sewer service demands.

Basis of Projection:

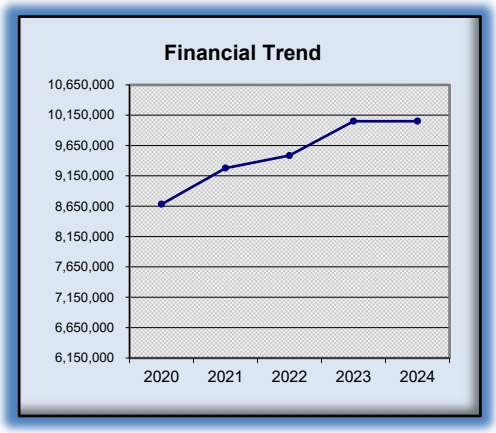
City Customers

$10.50 per month administrative charge
$.650 per 100 gallon of water used

Suburban Customers

$20.10 per month administrative charge
$.650 per 100 gallon of water used

For domestic and commercial users, excluding hotels, motels and restaurants, charges are based on average amount of water used during the winter billing months of January through April.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2020 Actual	-	-	8,681,828	-	8,681,828
2021 Actual	-	-	9,277,369	-	9,277,369
2022 Actual	-	-	9,484,901	-	9,484,901
2023 Projected	-	-	10,050,684	-	10,050,684
2024 Budget	-	-	10,050,684	-	10,050,684

PROPERTY TAX

Legal Authorization:

State Statute:	Section 94.340, 90.500
	MO Statute, Chapter 153
City Municipal Code:	Section 130.030

Account Code:

100-00000-401100
and
210-00000-401100

Description:

Revenue from the ad valorem tax, levied on all real estate and personal property, based upon the assessed valuation as established by the County Assessor on January 1st of each year. Real estate property assessed valuation is determined by applying the "market value" times the appropriate assessment ratios. Personal property assessed valuation is set at the market value times the appropriate assessment ratios that is determined by the State Tax Commission. They are as follows:

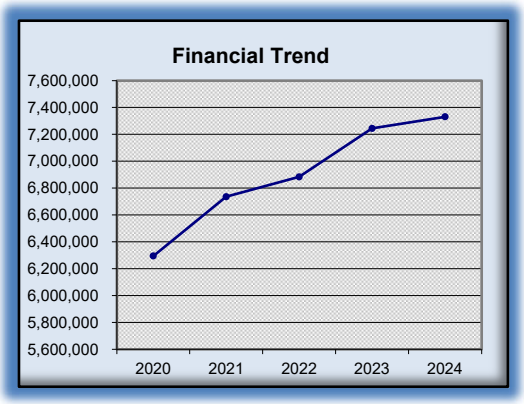
Real Estate		Personal	
Residential	19%	Cars, Boats & Other	33-1/3%
Agricultural	12%	Farm Equipment & Livestock	12%
Commercial/All Other	32%	Historic Autos	5%
		Grain	0.5%

Each year the City Council must set the rates to be levied for the City's property taxes. In odd numbered years, such as 2009, all county assessors are required to "re-assess" property values in their county.

Basis of Projection:

Assessed Valuation	
2024	$ 1,468,876,184
2023	$ 1,190,599,172
2022	$ 1,109,604,999
2021	$ 998,479,438
2020	$ 1,024,281,766

Levy Rates	General	Debt Service
FY 2023	$ 0.6366	$ 0.1501



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	4,851,218	1,443,082	-	-	6,294,300
2021 Actual	5,256,351	1,479,052	-	-	6,735,404
2022 Actual	5,263,142	1,619,854	-	-	6,882,996
2023 Projected	5,514,090	1,730,122	-	-	7,244,212
2024 Budget	5,601,063	1,730,122	-	-	7,331,185

UTILITY FRANCHISE TAXES

Legal Authorization:

State Statute: Section 94.270

City Municipal Code: Section 645.020

Account Code:

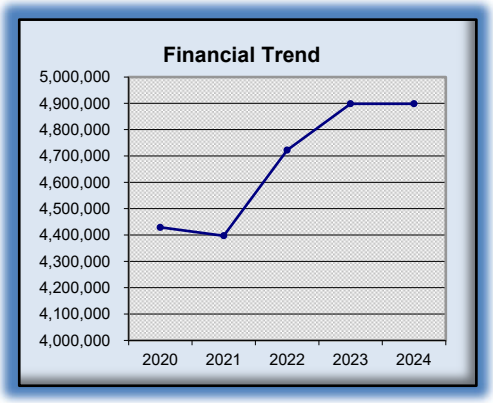
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100-00000-405150

Description:

The City charges a license fee of the gross receipts derived from the sale of natural gas, electricity, telephone service, and cable TV for domestic and commercial consumption in the City. The tax is collected by the utility company and remitted to the City the following month.

Basis of Projection:

Levy Rates	
Natural Gas (Spire)	5%
Electricity (Evergy)	5%
Telephone (AT&T,Wireless,Other Phone Cos.)	5%
Cable Television (Comcast Cable)	5%
AT & T Video Services	5%



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	4,428,828	-	-	-	4,428,828
2021 Actual	4,397,357	-	-	-	4,397,357
2022 Actual	4,722,373	-	-	-	4,722,373
2023 Projected	4,898,416	-	-	-	4,898,416
2024 Budget	4,898,416	-	-	-	4,898,416

INTEREST INCOME

Legal Authorization:

State Statute: MO Statute 30.950

City Municipal Code: N/A

Account Code:

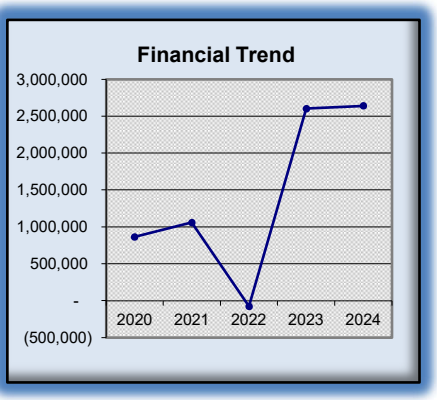
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420-00000-450XXX
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460-00000-450XXX

Description:

The City currently maintains investments by fund. Investments may include United States Treasury Bills and Notes and US agency securities, which are carried at cost. Interest income is distributed to the appropriate funds on a monthly basis in accordance with the City's investment policy.

Basis of Projection:

Projections are based upon average cash balance multiplied by the average % yield of less than 2% Projections are staying a slight higher as FY 2023 based upon analysis of yield on investments.



Fund Category						
Collection/ Distribution Year	General Fund	Special Revenue Funds	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2020 Actual	338,089	136,717	29,882	358,227	-	862,916
2021 Actual	171,305	55,494	26,774	785,025	19,748	1,058,346
2022 Actual	(213,381)	(40,094)	47,295	150,347	(18,703)	(74,538)
2023 Projected	571,525	755,668	94,465	1,179,388	-	2,601,046
2024 Budget	571,525	755,668	94,465	1,179,388	39,000	2,640,046

STATE MOTOR VEHICLE FUEL TAX

Legal Authorization:

State Statute: MO Constitution Article IV
MO Statute Chapter 142

City Municipal Code: N/A

Account Code:

100-00000-422100

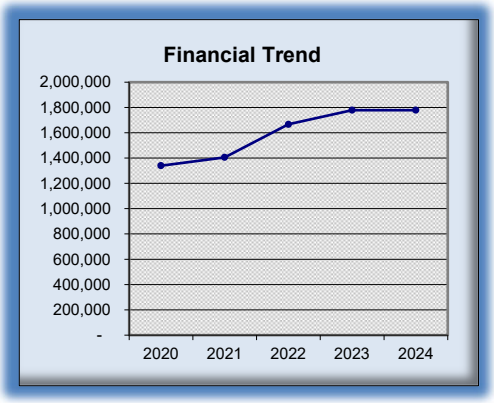
Description:

This tax is the City share of the State tax on motor vehicle fuel. Distribution to the cities is based on the population of that city as of the last Federal census count, which for Blue Springs is 2017. With a population of 54,945.

Vehicle Fuel Tax funds must be used solely for maintenance and improvement of roads and bridges.

Basis of Projection:

Projection shows a increase over FY 2023 based upon analysis of historical trends.
This revenue source will continue to be monitored closely due to economic conditions.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2020 Actual	1,340,450	-	-	-	1,340,450
2021 Actual	1,405,191	-	-	-	1,405,191
2022 Actual	1,666,829	-	-	-	1,666,829
2023 Projected	1,778,561	-	-	-	1,778,561
2024 Budget	1,778,561	-	-	-	1,778,561

PARKS & RECREATION ACTIVITY FEES

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

Account Code:

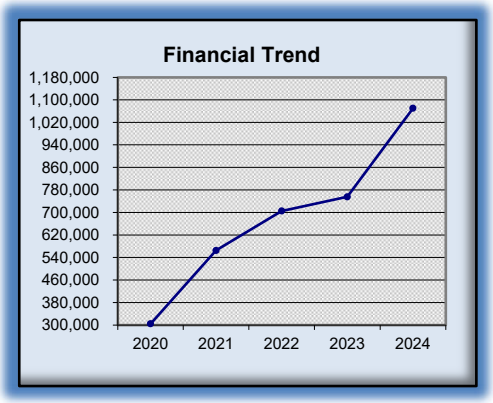
100-00000-436190
through
100-00000-436470

Description:

Fees from various Parks and Recreation department divisions, including Recreation, and Vesper Hall Senior Center. Recreation includes activities such as park activity fees, park shelter reservations, softball, volleyball, and basketball programs. The Vesper Hall Senior Center includes activities such as Vesper Hall Senior Center rentals, senior meals, entertainment, arts and crafts, education, and gitness activities.

Basis of Projection:

Activity Fees projections are based on estimated enrollment numbers for the various programs and activities. Athletic projections are based on an average number of participants multiplied by the fee schedule.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	304,828	-	-	-	304,828
2021 Actual	565,034	-	-	-	565,034
2022 Actual	705,165	-	-	-	705,165
2023 Projected	755,308	-	-	-	755,308
2024 Budget	1,070,185	-	-	-	1,070,185

BUILDING PERMITS

Legal Authorization:

State Statute: MO Statutes, Section 79.450

City Municipal Code: Section 500.030

Account Code:

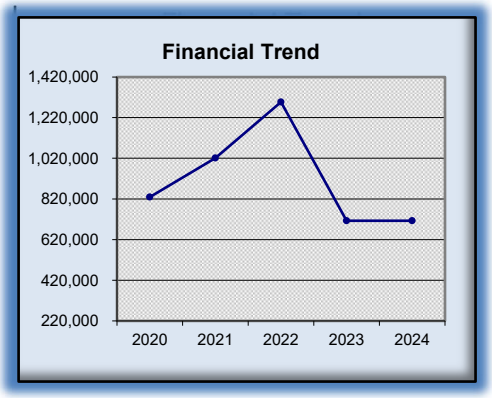
100-00000-415100

Description:

Building Permit Fees are paid to build, erect, construct, enlarge, or alter buildings or structures as required per the Uniform Building Code (UBC). Building permits are valid for six months from the date of issuance. Street Cut permits are those issued for street cuts to repair or install utility lines.

Basis of Projection:

One hundred twenty-five percent (125%) of suggested amount listed in Table 1-A of the 1997 United Building Code, which was increased in March 2007. The value used to compute building permit and plan review fees shall be the total value of all construction work for which the permit was issued as well as all finish work, painting, roofing, electrical, plumbing, heating, air conditioning, elevators, fire extinguishing systems and any other permanent equipment.
Building permit revenue is expected to decrease due to the economy and decrease in growth.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	829,425	-	-	-	829,425
2021 Actual	1,021,342	-	-	-	1,021,342
2022 Actual	1,297,231	-	-	-	1,297,231
2023 Projected	712,737	-	-	-	712,737
2024 Budget	712,737	-	-	-	712,737

HOTEL/MOTEL TAX

Legal Authorization:

State Statute: MO Statutes, Section 67.117

City Municipal Code: Section 655.020

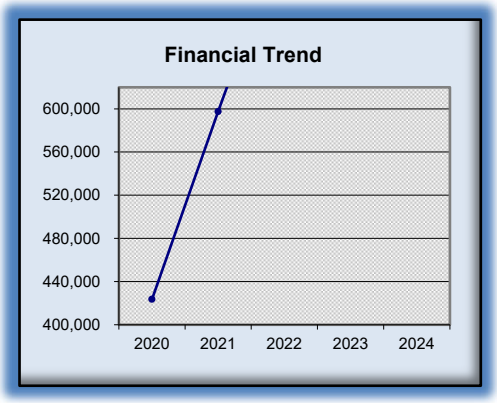
Account Code:

150-00000-405200 through 150-00000-405280

Description:
Revenues received from a hotel/motel license tax of six and one-half percent (6.5%) of gross daily rental receipts derived from transient guests for sleeping accommodations. The proceeds are used to promote the general economic welfare of the City including attraction and retention of business and industry to the community and the promotion and provision of facilities for tourism, conventions, and visitors. The majority of the receipts from the Hotel/Motel tax are used for debt service for the City-owned conference center.

Basis of Projection:

Assumes a small growth based on historical remittances by hotels/motels during 2023,but showing a steady budget in 2023-24.
The City has 9 hotel/motels.



Fund Category					
Collection/ Distribution Year	General Fund	Special Revenue	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	-	423,550	-	-	423,550
2021 Actual	-	597,422	-	-	597,422
2022 Actual	-	765,984	-	-	765,984
2023 Projected	-	661,575	-	-	661,575
2024 Budget	-	661,575	-	-	661,575

CONTRIBUTIONS - FEDERAL

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

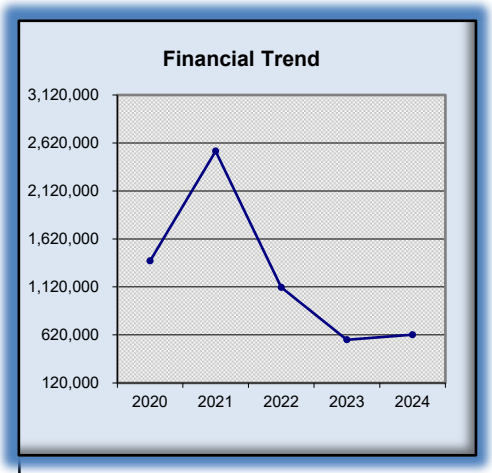
Account Code:

100-00000-420120

Description:
Grant monies originating with the Federal Government, whether received directly from the Federal Government or indirectly from the Sate of Missouri, are recorded in these account. These revenues include Bulletproof Vest Grant, Click It or Ticket, Community Development Block Grant(CDBG), community Development Project(CDBG) - COVID, COVID-Grant, Domestic Violence Grant, MARC Home Evidence Based Classes Grant, MARC Meals Grant, MARC Meals Transportation Grant, MARC Senior Center Grant, Missouri Department of Transportation-Hazardous Moving, MODOT-Blueprint for Safer Roadways, Sobriety Checkpoint Grant.

Basis of Projection:

Bulletproof Vest Program Grant	$ 15,000
Click It or Ticket	$ 3,694
Community Development Block Grant(CDBG)	$ 181,996
DNR-Historic Preservation Grant	$ 5,600
Domestic Violence Grant	$ 137,469
MARC Meals Grant	$ 177,598
MARC Meals Transportation Grant	$ 59,850
MARC Senior Center Grant	$ 31,250
Missouri Department of Transportation-Hazardous Moving	$ 1,736
Sobriety Checkpoint Grant	$ 7,646



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2020 Actual	1,392,049	-	-	-	1,392,049
2021 Actual	2,535,151	-	-	-	2,535,151
2022 Actual	1,115,365	-	-	-	1,115,365
2023 Projected	570,449	-	-	-	570,449
2024 Budget	621,839	-	-	-	621,839

CONNECTIONS AND SERVICE FEES

Legal Authorization:

State Statute: MO Statute 250.150

City ordinance: N/A

Account Code:

460-00000-435703

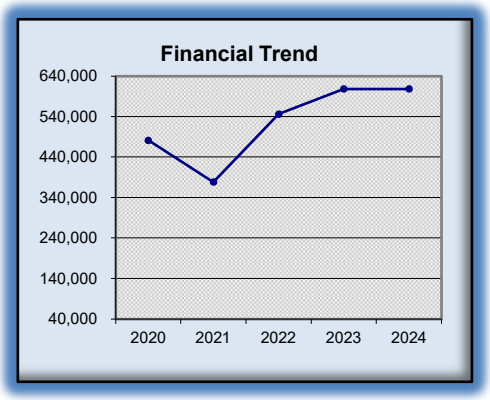
Description:

Sewer connection fees for new subdivisions connecting to the sanitary sewer system which provides funds for future capital improvements of the Sewer Utility.

Basis of Projection:

Based upon a projection connections in FY 2023-24 at $1,250 per connection.

Keeping projected revenue flat is due to the bases on prior year history



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2020 Actual	-	-	481,400	-	481,400
2021 Actual	-	-	378,125	-	378,125
2022 Actual	-	-	545,767	-	545,767
2023 Projected	-	-	608,235	-	608,235
2024 Budget	-	-	608,235	-	608,235

STATE MOTOR VEHICLE SALES TAX

Legal Authorization:

State Statute: Article IV, 1/80
Section 144.069, 94.560

City Municipal Code: N/A

Account Code:

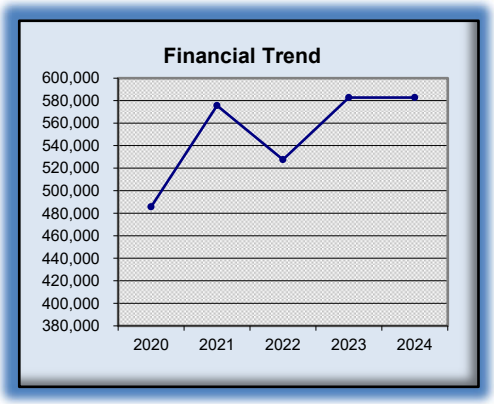
100-00000-422110

Description:

Distribution to cities of sales tax collected by the Sate of Missouri for the purchase of motor vehicles. Department of Revenue distributes revenue to the City based upon population. These funds must be used solely for maintenance and improvement of roads and bridges.

Basis of Projection:

Projection shows no increase or decrease for FY 2024 based upon analysis of historical trends.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	485,701	-	-	-	485,701
2021 Actual	575,575	-	-	-	575,575
2022 Actual	527,568	-	-	-	527,568
2023 Projected	582,734	-	-	-	582,734
2024 Budget	582,734	-	-	-	582,734

CONTRIBUTIONS - COUNTY

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

Account Code:

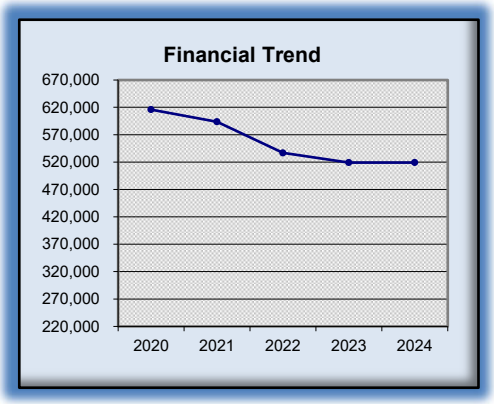
100-00000-420100
100-00000-429100

Description:

Grant funding originating from Jackson County is recorded in this revenue account. These revenues include funding for County Drug Task Force, Combat Dare Grant.

Basis of Projection:

County Prevention (Crises Counselors)	$ 6,425
Combat - DARE	$ 105,073
Jackson County Drug Task Force	$ 226,927
Reimbrusements from Other Governments	$ 180,813



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Funds	Transportation Tax	TOTAL
2020 Actual	615,801	-	-	-	615,801
2021 Actual	593,656	-	-	-	593,656
2022 Actual	536,761	-	-	-	536,761
2023 Projected	519,238	-	-	-	519,238
2024 Budget	519,238	-	-	-	519,238

MUNICIPAL COURT FINES

Legal Authorization:

State Statute: MO Statute 79.470

City Municipal Code: City Code, Section 1-5

Account Code:

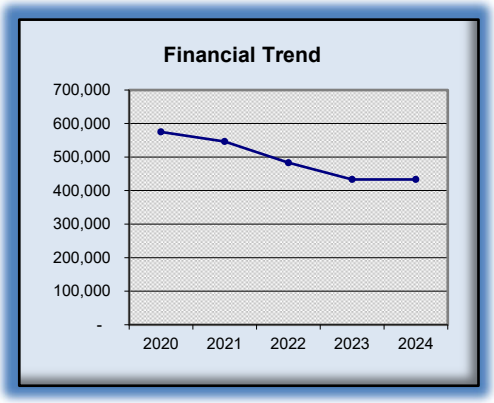
100-00000-440100
100-00000-440150
100-00000-440200

Description:

Revenue from fines assessed by the City's Municipal Judges in Municipal Court for violation of City ordinances.

Basis of Projection:

FY 2023-24 budget projections show no increase of decrease to the 2022-23 year-end projections.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	574,872	-	-	-	574,872
2021 Actual	546,408	-	-	-	546,408
2022 Actual	483,042	-	-	-	483,042
2023 Projected	433,384	-	-	-	433,384
2024 Budget	433,384	-	-	-	433,384

STATE MOTOR VEHICLE LICENSE FEES

Legal Authorization:

State Statute: MO Constitution Article IV

City Municipal Code: N/A

Account Code:

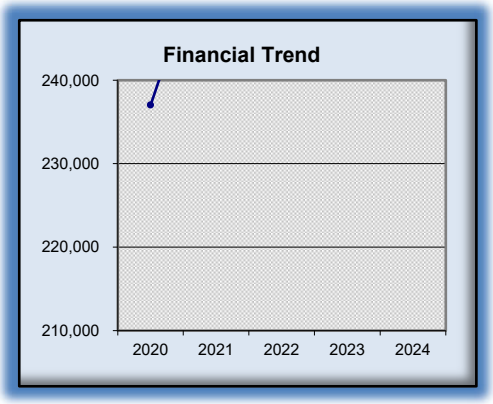
100-00000-422150

Description:

The fee is the City share of the State of Missouri vehicle license fees assessed. Allocation is based on cities population based on the last Federal decennial census. Funds derived from this revenue source are to be used solely for highway and transportation purposes.

Basis of Projection:

Projection shows no increase or decrease for FY 2024 based upon analysis of historical trends.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	237,026	-	-	-	237,026
2021 Actual	260,023	-	-	-	260,023
2022 Actual	245,127	-	-	-	245,127
2023 Projected	260,736	-	-	-	260,736
2024 Budget	260,736	-	-	-	260,736

CONNECTIONS AND SERVICE FEES

Legal Authorization:

State Statute: MO Statute 91.090

City ordinance: N/A

Account Code:

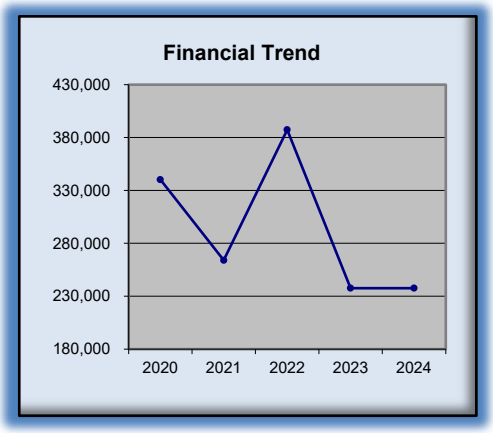
430-00000-435610
430-00000-435703
430-00000-480400

Description:

Charges for tapping the water service line and installing a water meter. Cost for large meters are assessed according to meter and installation cost on an individual basis.

Basis of Projection:

3/4" Tapping Charge	$300
1" Tapping Charge	$300
3/4" water Meter and Installation	$6,000
1" Water Meter and Installation	$11,000
1 1/2" Water Meter and Installation	$24,000
2" Water Meter and Installation	$43,000
3" Water Meter and Installation	$96,000
4" Water Meter and Installation	$171,000
6" Water Meter and Installation	$384,000



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	-	-	340,215	-	340,215
2021 Actual	-	-	264,013	-	264,013
2022 Actual	-	-	387,311	-	387,311
2023 Projected	-	-	237,597	-	237,597
2024 Budget	-	-	237,597	-	237,597

ANTENNA RENT

Legal Authorization:

State Statute: MO Statute 91.090 Contractual

City Municipal Code: N/A

Account Code:

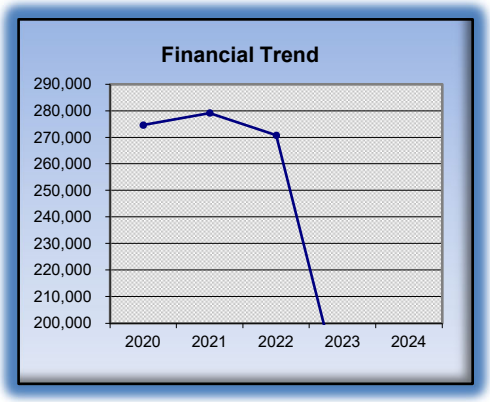
100-00000-460650

Description:

The site at 11th and Smith Street and the ADP Water tower are used as an antenna lease site transmitter facility.

Basis of Projection:

Projection shows an increase over FY 2023 based upon analysis of historical trends.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	274,639	-	-	-	274,639
2021 Actual	279,172	-	-	-	279,172
2022 Actual	270,772	-	-	-	270,772
2023 Projected	171,825	-	-	-	171,825
2024 Budget	188,599	-	-	-	188,599

CONTRIBUTIONS - STATE

Legal Authorization:

State Statute: N/A

City Municipal Code: N/A

Account Code:

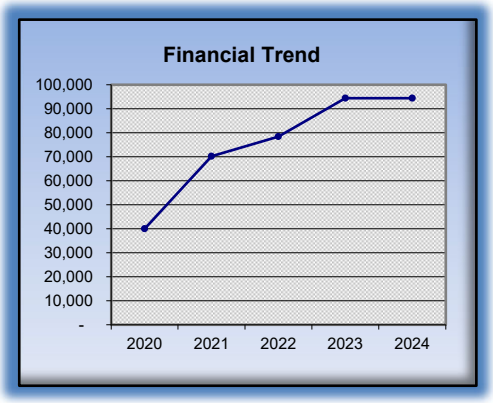
100-00000-420110

Description:

Grant monies funded solely by the State of Missouri. These revenues include Cyber Crimes Task Force

Basis of Projection:

Cyber Crimes Task Force $ 94,454



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	40,031	-	-	-	40,031
2021 Actual	70,216	-	-	-	70,216
2022 Actual	78,413	-	-	-	78,413
2023 Projected	94,454	-	-	-	94,454
2024 Budget	94,454	-	-	-	94,454

CIGARETTE TAX

Legal Authorization:

State Statute: MO Constitution Article IV
MO Statute Chapter 142

City Municipal Code: N/A

Account Code:

100-00000-405300

Description:

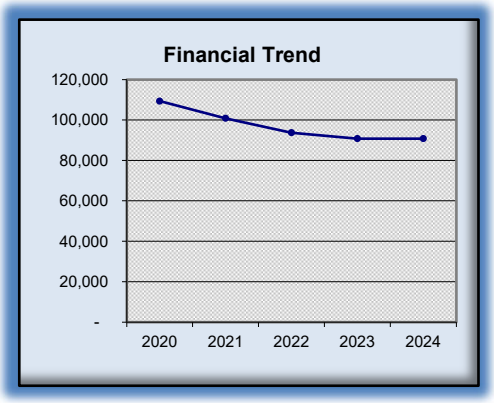
Effective January 1, 1997, the State of Missouri no longer required municipal metered cigarette packages with specific jurisdiction designations. Only a state decal will be affixed. Reports will be distributed from the State of Missouri to each city indicating how many packages were sold in their respective jurisdiction to aid in reconciliation of remittance received from the wholesalers. If revenues should decline significantly, the city could reinstitute the stamp requirements at a later date.

Basis of Projection:

Small decline is projected for FY 2024. Although cigarette taxes are a declining revenue source.

Tax Levied

$1 for each business selling cigarettes plus $2 per 1,000 ($.04 per pack) for each and all cigarettes sold, offered for sale, delivered or displayed for sale in the City.



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	109,342	-	-	-	109,342
2021 Actual	100,825	-	-	-	100,825
2022 Actual	93,677	-	-	-	93,677
2023 Projected	90,780	-	-	-	90,780
2024 Budget	90,780	-	-	-	90,780

SIGN PERMITS

Legal Authorization:

State Statute: MO Statutes, Section 79.450

City Municipal Code: Section 501.010

Account Code:

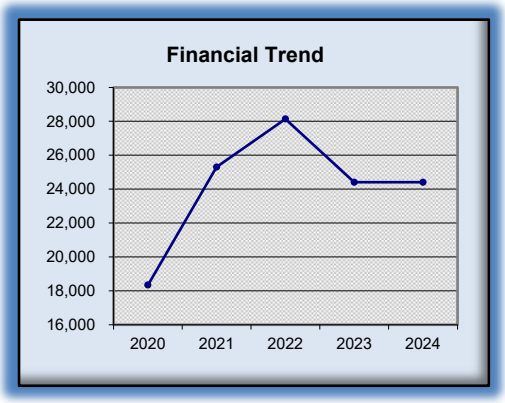
100-00000-415200

Description:

Sign permits are required to erect, construct or alter signs. The sign code is designed to govern the use, approval, construction, change, replacement, location and design of signs and related information tools within the City.

Basis of Projection:

Temporary Signs (Banners & Portable)
New Sign Face for Existing Business
New Sign
Alternative Sign and Master Sign Plan



Fund Category					
Collection/ Distribution Year	General Fund	Debt Service	Enterprise Fund	Transportation Tax	TOTAL
2020 Actual	18,339	-	-	-	18,339
2021 Actual	25,300	-	-	-	25,300
2022 Actual	28,140	-	-	-	28,140
2023 Projected	24,404	-	-	-	24,404
2024 Budget	24,404	-	-	-	24,404

General Fund Revenues (Detail)
2023-24

Revenues	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes					
Sales Tax	$ 9,321,302	$ 10,061,895	$ 9,693,692	$ 10,302,045	$ 10,169,395
Property Taxes	5,256,351	5,263,142	5,253,492	5,514,090	5,601,063
Surplus TIF Proceeds	-	-	-	-	250,000
Franchise Taxes					
Missouri Gas Energy	735,166	1,011,421	985,391	1,238,845	1,238,845
Kansas City Power and Light	2,515,290	2,639,282	2,549,291	2,639,656	2,639,656
Telephone	178,065	156,084	170,258	146,057	146,057
Comcast Cable	598,660	595,505	572,556	565,460	565,460
Wireless Communications	248,898	223,166	231,636	214,647	214,647
ATT Video	121,278	96,916	110,577	93,752	93,752
Railroad and Utility Taxes	98,415	95,474	95,474	103,979	103,979
PILOT	14,468	11,597	10,655	9,133	9,133
Interest - City Sales Tax	964	623	5,097	2,126	2,126
Interest - Delinquent Property Taxes	50,137	40,991	43,399	38,252	38,252
Cigarette Taxes	100,825	93,677	102,873	90,780	90,780
Subtotal	**$ 19,239,819**	**$ 20,289,774**	**$ 19,824,392**	**$ 20,958,821**	**$ 21,163,144**
Licenses and Permits					
Business Licenses	$ 215,430	$ 231,011	230,291	$ 208,884	$ 208,884
Security Licenses	480	725	546	888	888
Liquor Licenses	57,023	57,337	52,115	61,459	61,459
Liquor ID Permits	16,640	18,570	17,874	18,740	18,740
Solicitors License	898	1,740	267	1,062	1,062
City Stickers	153,805	120,915	129,767	144,517	144,517
Interest - City Stickers	6,718	5,969	6,446	5,665	5,665
Building Permits	1,021,342	1,297,231	1,098,483	712,737	712,737
Sign Permits	25,300	28,140	21,574	24,404	24,404
Street Cut Permits	-	-	-	-	-
Fireworks Permits	5,000	5,275	5,225	5,225	5,225
Subtotal	**$ 1,502,636**	**$ 1,766,913**	**$ 1,562,587**	**$ 1,183,580**	**$ 1,183,580**
Other Government Sources					
State Shared Revenues					
State Fuel Tax	$ 1,405,191	$ 1,666,829	$ 1,453,583	$ 1,778,561	$ 1,778,561
State Motor Vehicle License Fees	260,023	245,127	245,436	260,736	260,736
State Motor Vehicle Sales Taxes	575,575	527,568	520,265	582,734	582,734
State Intangible Tax	3,471	21,207	21,207	8,328	8,328
State Replacement Tax	313,930	338,724	338,724	405,852	405,852
Federal Grants					
Bullet Proof Vest Grant	7,885	5,890	89	15,000	15,000
Click It or Ticket	401	-	3,694	3,694	3,694
Community Development Block Grant	235,016	176,636	225,899	181,996	181,996
Community Development Project (CDBG) - COVID	353,469	12,000	-	-	-
COVID-19 Grant	1,595,229	182,578	-	-	-
COVID-19 ARPA Grant	-	356,727	-	-	-
DNR-Historic Preservation Grant	-	-		-	5,600
Domestic Violence Grant	144,060	177,174	174,281	137,469	137,469

General Fund Revenues (Detail)
2023-24

Revenues	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
MARC Home Evidence-Based Health Program	-	1,500	-	-	-
MARC Meals Grant	71,983	114,716	123,362	124,630	177,598
MARC Meals Transportation Grant	89,239	47,738	91,141	67,028	59,850
MARC Senior Center Grant	30,000	32,000	30,000	31,250	31,250
Missouri Department of Transportation - Hazardous Moving	4,183	3,253	3,360	1,736	1,736
MODOT - Blueprint for Safer Roadways	1,258	-	-	-	-
Sobriety Checkpoint Grant	2,428	5,152	8,694	7,646	7,646
State Grants					
Cyber Crimes Task Force	70,216	78,413	57,493	94,454	94,454
Jackson County & Other Local Sources					
Crime Prevention (Crises Counselors)	21,029	6,374	15,065	6,425	6,425
Combat - DARE	150,000	206,250	251,416	105,073	105,073
Jackson County Drug Task Force	283,623	206,500	237,944	226,927	226,927
Reimbursement From Other Governments	139,004	117,637	124,287	180,813	180,813
Subtotal	**$ 5,757,214**	**$ 4,529,995**	**$ 3,925,939**	**$ 4,220,352**	**$ 4,271,742**
Charges for Services					
Community Development					
Plan Review Fees	$ 253,575	$ 342,834	$ 266,464	$ 131,668	$ 131,668
Subdivision Fees	28,291	33,351	29,812	17,446	17,446
Nuisance Violations	24,726	22,099	25,006	22,717	22,717
Building Reinspection Fees	1,235	1,775	1,714	585	585
Construction Investigation Fees	3,970	2,998	2,732	2,605	2,605
Public Hearing Fees	33,989	27,086	28,739	16,931	16,931
Public Safety					
False Alarm Fees	4,250	14,450	9,149	8,245	8,245
Animal Control Fees	4,829	3,296	3,927	-	-
Lab Fees	-	-	3	3	-
Prisoner Housing Fees	7,035	10,500	10,714	11,942	11,942
Patrol Vehicle Usage Fees	40	-	0	-	-
Municipal Court					
Municipal Court Costs	36,080	33,808	45,219	30,785	30,785
Municipal Court Program Fees	31,792	25,524	33,919	24,388	24,388
Public Works					
Construction and Inspection Fees	344,568	232,925	171,409	201,420	201,420
Street Signs, Street Lights	21,295	104,227	98,057	34,383	34,383
Finance					
Employee Flex Benefits Contributior	-	35,009	-	-	-
TIF Application Fees	27,450	30,397	27,198	29,544	29,544

General Fund Revenues (Detail)
2023-24

Revenues	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Parks and Recreation					
Parks Administration	55,585	48,455	56,937	47,500	49,819
Recreation Fees	451,506	567,398	600,862	571,308	770,536
Park Facility Fees	31,739	30,520	19,968	82,000	126,031
Vesper Hall Senior Center	26,203	58,793	117,543	54,500	123,799
Subtotal	**$ 1,388,160**	**$ 1,625,445**	**$ 1,549,372**	**$ 1,287,970**	**$ 1,602,844**
Fines and Forfeits					
Late Payment Penalties	$ 6,971	$ 9,299	$ 8,690	$ 6,905	$ 6,905
Court Fines	546,408	483,042	623,935	433,384	433,384
Subtotal	**$ 553,379**	**$ 492,342**	**$ 632,625**	**$ 440,289**	**$ 440,289**
Interest Income					
Interest	$ 171,305	$ (213,381)	$ 182,200	$ 571,525	$ 571,525
Subtotal	**$ 171,305**	**$ (213,381)**	**$ 182,200**	**$ 571,525**	**$ 571,525**
Other Miscellaneous					
Sales and Rentals	$ 315,088	$ 749,453	$ 241,851	$ 229,363	$ 246,576
Settlements and Restitutions	43,953	41,909	-	77,717	-
Donations - Parks and Recreation	15,114	26,256	22,905	23,500	14,002
Donations - Youth Outreach Unit	3,390	2,300	565	50	-
Donations - Public Art	8,525	1,426	3,163	500	502
Donations - Police	15,850	16,440	19,932	41,452	41,452
Donations - Veterans Way Memorial	920	500	500	421	421
Donations - Miscellaneous	6,100	2,000	2,000	2,000	2,000
Sponsorships	12,175	8,125	6,075	4,053	24,300
Pay Phone Commissions	-	-	157	-	-
Photocopy and Postage Charges	23,777	16,000	11,165	11,025	11,025
Other Miscellaneous Income	75,301	88,762	17,956	64,346	64,160
Subtotal	**$ 520,193**	**$ 953,171**	**$ 326,269**	**$ 454,427**	**$ 404,438**
Total General Fund Revenues	**$ 29,132,707**	**$ 29,444,256**	**$ 28,003,385**	**$ 29,116,962**	**$29,637,561**

Hotel/Motel Tax Special Revenue Fund Revenues (Detail)
2023-24

	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes					
Hotel/Motel Occupancy Tax	$ 597,422	$ 765,984	$ 584,348	$ 661,575	$ 661,575
Subtotal	**$ 597,422**	**$ 765,984**	**$ 584,348**	**$ 661,575**	**$ 661,575**
Fine and Penalties					
Late Payment Penalties	$ 20	$ -	$ 348	$ -	$ -
Subtotal	**$ 20**	**$ -**	**$ 348**	**$ -**	**$ -**
Interest Income					
Interest on Investments	$ 5,280	$ 11,297	$ 6,601	$ 28,719	$ 28,719
Subtotal	**$ 5,280**	**$ 11,297**	**$ 6,601**	**$ 28,719**	**$ 28,719**
Total Hotel/Motel Fund Revenues	**$ 602,724**	**$ 777,281**	**$ 591,297**	**$ 690,293**	**$ 690,293**

Public Safety Sales Tax Fund Revenue (Detail)
2023-24

	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Bond Proceeds					
Proceeds from Bonds	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Taxes					
Taxes	$ 4,383,967	$ 4,639,038	$ 4,412,390	$ 4,926,917	$ 4,926,917
Subtotal	**$ 4,383,967**	**$ 4,639,038**	**$ 4,412,390**	**$ 4,926,917**	**$ 4,926,917**
Interest Income					
Interest on Investments	$ 26,803	$ (97,949)	$ 44,014	$ 153,032	$ 153,032
Subtotal	**$ 26,803**	**$ (97,949)**	**$ 44,014**	**$ 153,032**	**$ 153,032**
Other Miscellaneous Revenue					
Miscellaneous Revenue	$ 3,600	$ 46	$ -	$ -	$ -
Subtotal	$ 3,600	$ 46	$ -	$ -	$ -
Total Public Safety Sales Tax Fund Revenues	**$ 4,414,370**	**$ 4,541,135**	**$ 4,456,404**	**$ 5,079,949**	**$ 5,079,949**

General Obligation Bond Debt Service Fund Revenues (Detail)
2023-24

	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes					
Property Taxes	$ 1,479,052	$ 1,619,854	$ 1,619,547	$ 1,730,122	$ 1,730,122
Railroad and Utility Taxes	24,604	23,869	22,503	25,995	25,995
PILOT	-	-	-	-	-
Subtotal	**$ 1,503,656**	**$ 1,643,723**	**$ 1,642,050**	**$ 1,756,117**	**$ 1,756,117**
Interest Income					
Interest on Operating Funds	$ 12,564	$ 35,244	$ 19,868	$ 83,308	$ 83,308
Interest on Investments	-	-	-	-	-
Intergovernmental Agency Interest	14,210	12,050	12,709	11,157	11,157
Interest Subsidy-2009B Build America Bonds	-	-	-	-	-
Subtotal	**$ 26,774**	**$ 47,295**	**$ 32,577**	**$ 94,465**	**$ 94,465**
Other Miscellaneous Revenue					
Bond Proceeds	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Total G.O. Bond Fund Revenues	**$ 1,530,430**	**$ 1,691,018**	**$ 1,674,627**	**$ 1,850,582**	**$ 1,850,582**

Capital Projects Fund Revenues (Detail)
2023-24

	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes					
Sales Tax	$ 4,462,542	$ 4,719,697	$ 4,610,035	$ 4,921,678	$ 4,921,673
Subtotal	**$ 4,462,542**	**$ 4,719,697**	**$ 4,610,035**	**$ 4,921,678**	**$ 4,921,673**
Other Government Sources					
Federal Grants - CDBG	$ 4,458	$ 795,605	$ -	$ -	$ -
Reimbursement from Woods Chapel CID	28,999	29,152	-	-	-
Reimbursement from Woods Chapel TIF	77,192	80,230	-	-	-
Subtotal	**$ 110,648**	**$ 904,987**	**$ -**	**$ -**	**$ -**
Charges for Services					
	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income					
Interest on Investments	$ 521	$ (40,220)	$ 17,000	$ -	$ 17,000
Interest on Operating Account	19,227	21,517	22,000	-	22,000
Subtotal	**$ 19,748**	**$ (18,703)**	**$ 39,000**	**$ -**	**$ 39,000**
Other Miscellaneous					
Miscellaneous Revenue	$ -	$ 234,165	$ -	$ -	$ -
Subtotal	**$ -**	**$ 234,165**	**$ -**	**$ -**	**$ -**
Total Capital Projects Fund Revenues	**$ 4,592,938**	**$ 5,840,146**	**$ 4,649,035**	**$ 4,921,678**	**$ 4,960,673**

Tax Increment Finance Capital Projects Fund Revenues (Detail)
2023-24

	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes					
PILOTS	$ 2,334,762	$ 2,366,781	$ 2,110,463	$ 2,233,411	$ 2,093,051
Economic Activity Taxes	4,624,513	4,777,692	4,768,959	4,879,565	4,386,563
Subtotal	**$ 6,959,276**	**$ 7,144,472**	**$ 6,879,422**	**$ 7,112,975**	**$ 6,479,614**
Interest Income					
Interest on Investments	$ 2,356	$ 17,166	$ 10,944	$ 140,555	$ 132,128
Subtotal	**$ 2,356**	**$ 17,166**	**$ 10,944**	**$ 140,555**	**$ 132,128**
Charges for Services	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Other Income					
Miscellaneous Income	$ -	$ -	$ -	$ -	$ -
Bond Proceeds	-	50	-	-	-
Other Financing Sources - Refunding 2015	-	40	-	-	-
Subtotal	**$ -**	**$ 90**	**$ -**	**$ -**	**$ -**
Total TIF Capital Project Fund Revenues	**$ 6,961,631**	**$ 7,161,727**	**$ 6,890,365**	**$ 7,253,530**	**$ 6,611,742**

Fieldhouse/Aquatics Fund Revenues (Detail)
2023-24

	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Charges for Services					
Adult Leagues	$ 3,735	$ 15,444	$ 17,690	$ 10,000	$ 27,160
Youth Leagues	51,622	52,765	58,801	52,765	72,552
Fitness Programs	-	-	6,200	29,178	30,178
Special Events	175	3,210	3,360	16,882	3,975
Aquatics Programming	-	-	-	-	188,425
Facility Rentals	46,288	58,819	67,800	50,209	152,000
Concessions	1,284	2,710	1,937	2,445	50,650
Facility Memberships	701,548	860,105	876,055	904,766	1,701,270
Subtotal	**$ 804,652**	**$ 993,053**	**$ 1,031,843**	**$ 1,066,244**	**$ 2,226,210**
Other Government Sources					
	$ -	$ 504,440	$ -	$ -	$ -
Subtotal	**$ -**	**$ 504,440**	**$ -**	**$ -**	**$ -**
Interest Income					
Interest - Operating Funds	$ 5,577	$ 15,602	$ 8,556	$ 40,534	$ 40,534
Subtotal	**$ 5,577**	**$ 15,602**	**$ 8,556**	**$ 40,534**	**$ 40,534**
Sales and Rentals					
Sale of City Property	$ 3,774	$ 4,786	$ 1,006	$ 968	$ 968
Fieldhouse Lease	17,119	18,675	18,672	18,808	49,140
Subtotal	**$ 20,893**	**$ 23,461**	**$ 19,678**	**$ 19,775**	**$ 50,108**
Other Revenues					
Donations-Fieldhouse/Aquatics	$ -	$ -	$ 7,200	$ -	$ -
Sponsorships	5,600	5,000	-	6,000	10,000
Miscellaneous Revenue	(67)	(236)	-	33	33
Subtotal	**$ 5,533**	**$ 4,764**	**$ 7,200**	**$ 6,033**	**$ 10,033**
Total Fieldhouse/Aquatics Fund Revenue	**$ 836,654**	**$ 1,541,319**	**$ 1,067,277**	**$ 1,132,587**	**$ 2,326,885**

Parks Sales Tax Fund Revenue (Detail)
2023-24

	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Taxes					
Taxes	$ 4,894,974	$ 5,110,895	$ 4,927,132	$ 5,289,565	$ 5,289,565
Subtotal	**$ 4,894,974**	**$ 5,110,895**	**$ 4,927,132**	**$ 5,289,565**	**$ 5,289,565**
Interest Income					
Interest on Investments	$ 23,411	$ 46,558	$ 32,214	$ 573,917	$ 573,917
Subtotal	**$ 23,411**	**$ 46,558**	**$ 32,214**	**$ 573,917**	**$ 573,917**
Other Miscellaneous Revenue					
Bond Proceeds	$ -	$ -	$ 35,000,000	$ 34,370,000	$ -
Miscellaneous Revenue	30,000	40,000	-	-	-
Subtotal	**$ 30,000**	**$ 40,000**	**$ 35,000,000**	**$ 34,370,000**	**$ -**
Total Public Safety Sales Tax Fund Revenues	**$ 4,948,386**	**$ 5,197,453**	**$ 39,959,346**	**$ 40,233,482**	**$ 5,863,482**

Golf Course Fund Revenues (Detail)
2023-24

	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Charges for Services					
Green Fees	$ 870,923	$ 978,574	$ 783,012	$ 901,976	$ 881,759
Memberships	-	-	-	-	-
Pro Shop	278,594	377,338	326,600	414,999	350,576
Driving Range	149,201	155,104	128,217	181,111	151,514
Golf Carts	308,138	334,231	293,937	329,747	315,936
Food and Beverage	350,204	477,100	389,130	456,482	429,491
Subtotal	**$ 1,957,060**	**$ 2,322,348**	**$ 1,920,894**	**$ 2,284,315**	**$ 2,129,276**
Other Government Sources	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Interest Income	$ 2,262	$ 5,087	$ 2,357	$ 8,198	$ 8,198
Subtotal	**$ 2,262**	**$ 5,087**	**$ 2,357**	**$ 8,198**	**$ 8,198**
Miscellaneous	$ 3,530	$ 10,935	$ -	$ -	$ -
Subtotal	**$ 3,530**	**$ 10,935**	**$ -**	**$ -**	**$ -**
Total Golf Course Fund Revenue	**$ 1,962,852**	**$ 2,338,369**	**$ 1,923,251**	**$ 2,292,513**	**$ 2,137,474**

Water Utility Fund Revenues (Detail)
2023-24

	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Charges for Services					
Water Services	$ 10,962,391	$ 11,390,492	$ 10,534,681	$ 10,819,676	$ 10,819,676
Connections and Service Fees	264,013	387,311	417,964	237,597	237,597
Hydrant Meter Usage Fees	4,125	4,100	3,037	2,978	2,978
Hydrant Meter Inspection Fees	1,100	1,600	1,056	842	842
Department of Natural Resources	882	1,786	864	864	864
Subtotal	**$ 11,232,510**	**$ 11,785,288**	**$ 10,957,602**	**$ 11,061,957**	**$ 11,061,957**
Other Government Sources	$ -	$ -	$ -	$ -	$ -
Subtotal	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**
Fines and Forfeits					
Fines and Penalties	$ 246,629	$ 250,155	$ 215,850	$ 227,553	$ 227,553
Subtotal	**$ 246,629**	**$ 250,155**	**$ 215,850**	**$ 227,553**	**$ 227,553**
Interest Income					
Interest on Investments	$ 130,688	$ (201,798)	$ 177,959	$ 416,289	$ 416,289
Subtotal	**$ 130,688**	**$ (201,798)**	**$ 177,959**	**$ 416,289**	**$ 416,289**
Sales and Rentals					
Sale of Materials and Services	$ 67,695	$ 64,050	$ 51,200	$ 61,467	$ 61,467
Farm Lease	9,003	9,003	13,505	13,505	13,505
Subtotal	**$ 76,698**	**$ 73,053**	**$ 64,705**	**$ 74,972**	**$ 74,972**
Other Revenues					
Miscellaneous Income	$ 35,562	$ 3,151	$ -	$ -	$ -
Subtotal	**$ 35,562**	**$ 3,151**	**$ -**	**$ -**	**$ -**
Total Water Utility Fund Revenue	**$ 11,722,087**	**$ 11,909,849**	**$ 11,416,116**	**$ 11,780,771**	**$ 11,780,771**

Sewer Utility Fund Revenues (Detail)
2023-24

	Actual FY 2020-21	Actual FY 2021-22	Budgeted FY 2022-23	Estimated FY 2022-23	Budgeted FY 2023-24
Charges for Services					
Landfill Construction Fee	$ 27,018	$ 28,035	$ 22,625	$ 17,663	$ 17,663
Special Assessment Revenue - 2009	-	-	-	-	-
Sewer Services	9,277,369	9,484,901	10,222,922	10,050,684	10,050,684
Connections and Service Fees	378,125	545,767	472,412	608,235	608,235
Subtotal	**$ 9,682,512**	**$ 10,058,703**	**$ 10,717,958**	**$ 10,676,582**	**$ 10,676,582**
Other Government Sources					
Reimbursements from Other Governments	$ 134,574	$ 122,870	$ 693,800	$ 651,260	$ 755,265
Subtotal	**$ 134,574**	**$ 122,870**	**$ 693,800**	**$ 651,260**	**$ 755,265**
Fines and Forfeits					
Fines and Penalties	$ 215,583	$ 220,938	$ 190,700	$ 209,222	$ 209,222
Subtotal	**$ 215,583**	**$ 220,938**	**$ 190,700**	**$ 209,222**	**$ 209,222**
Interest Income	$ 646,498	$ 331,455	$ 524,279	$ 714,367	$ 714,367
Subtotal	**$ 646,498**	**$ 331,455**	**$ 524,279**	**$ 714,367**	**$ 714,367**
Sales and Rentals					
Farm Lease	$ -	$ -	$ -	$ 2,954	$ 2,954
Subtotal	**$ -**	**$ -**	**$ -**	**$ 2,954**	**$ 2,954**
Other Revenues					
Miscellaneous Income	$ 13,193	$ 3,260	$ 12,359	$ 2,900	$ 2,900
Donations	-	620	620	-	-
Subtotal	**$ 13,193**	**$ 3,880**	**$ 12,979**	**$ 2,900**	**$ 2,900**
Total Sewer Utility Fund Revenue	**$ 10,692,360**	**$ 10,737,847**	**$ 12,139,715**	**$ 12,257,284**	**$ 12,361,289**


THE CITY OF BLUE SPRINGS
MISSOURI

Internal Service Fund

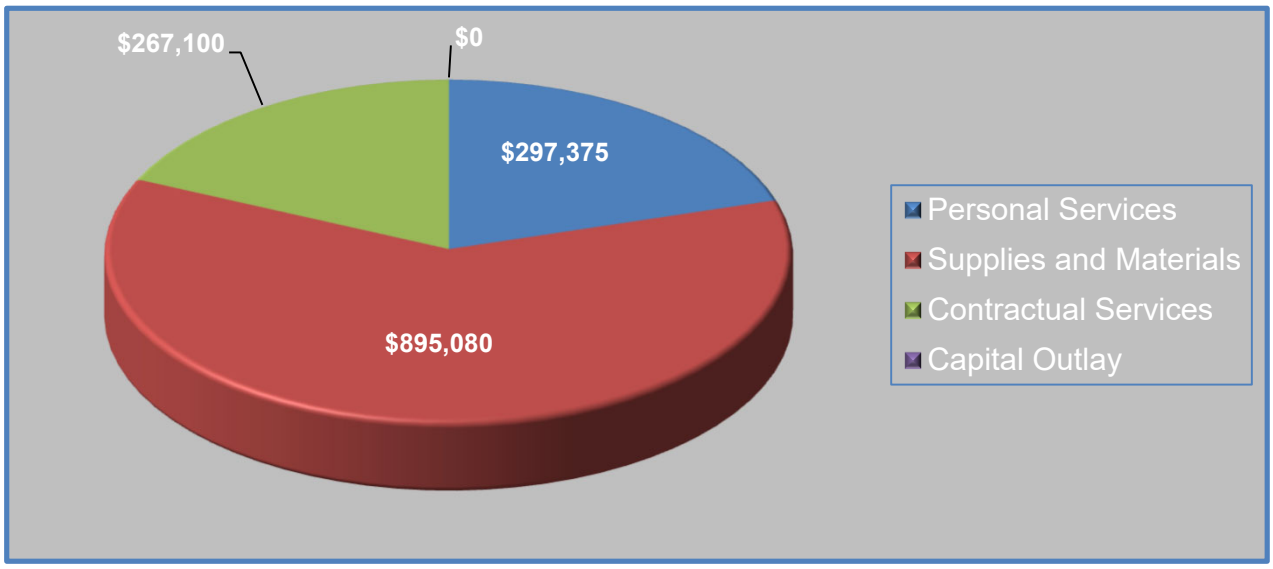

THE CITY OF BLUE SPRINGS
MISSOURI

FLEET MAINTENANCE

Budget $1.46M FTE Positions 3.0

Fleet Maintenance

Budget $1.46M FTEs 3.0



Fleet Maintenance

Authorized Positions

Authorized Positions	Division	2022	2023	2024
Fleet Manager	10	1	1	1
Sr. Heavy Duty Mechanic	10	1	1	1
Heavy Duty Mechanic	9	1	1	1

TOTAL AUTHORIZED POSITIONS			3	3	3

Fleet Maintenance Fund		3	3	3

TOTAL AUTHORIZED POSITIONS BY FUND		3	3	3

Fleet Maintenance

The Fleet Maintenance Division is responsible for maintaining and repairing the City's vehicles and heavy equipment. This Division of the Public Works Department is operated as an internal service fund whereby other departments and divisions pay Fleet Maintenance for any work performed.

Major Services

- Provide repair and maintenance to the City's fleet of vehicles and equipment
- Provide fuel services to local governmental entities
- Develop and document standardized procedures for equipment and heavy truck maintenance

Highlighted Accomplishments

- PMs completed 447
- Additional repairs made 2,062
- New vehicles outfitted 7
- Vehicles prepped and sent to auction 28
- Vehicles prepped and reassigned to new departments 15
- Total number of vehicles is 180
- Total number of pieces of equipment 143

Fleet Maintenance

Values

INNOVATE AND PLAN AHEAD	MAKE STRATEGIC INVESTMENTS	PEOPLE ARE VALUABLE	STRENGTHEN PARTNERSHIPS	INVOLVE CITIZENS IN GOVERNMENT

SUPPORT SERVICES

Goals

Departmental Goals

1. Maintain an updated schedule of activities that are more efficiently performed by outside vendors vs in house staff to minimize down time hours.
2. Ensure the City fleet is maintained on a regularly scheduled basis.
3. Accurately track the amount and costs of work billed to City departments for services provided.

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	308,123	269,099	300,359	297,375
Supplies and Materials	588,957	893,017	915,923	895,080
Contractual Services	223,126	225,341	262,582	267,100
Capital Outlay	-	4,299	-	-
TOTAL EXPENDITURES	**$ 1,120,205**	**$ 1,391,756**	**$ 1,478,864**	**$ 1,459,555**
Fleet Maintenance	1,120,205	1,391,756	1,478,864	1,459,555
TOTAL EXPENDITURES BY FUND	**$ 1,120,205**	**$ 1,391,756**	**$ 1,478,864**	**$ 1,459,555**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**3.0**

Fleet Maintenance

Fleet Maintenance

Mission: The Fleet Maintenance Division is responsible for maintaining and repairing the City's vehicles and heavy equipment. This Division of the Public Works Department is operated as an internal service fund whereby other departments and divisions pay Fleet Maintenance for any work performed.

Service Description: Provide acquisition, maintenance, repairs, fuel, and disposition of City vehicles and equipment. Fleet Maintenance also provides support services for snow removal and fabrication work for special projects.

Objectives		Goal Alignment
A	Expeditiously perform or schedule vehicles for outside service and repairs to minimize vehicle down time.	1, 2
B	Ensure all City vehicles and equipment are maintained on a scheduled basis.	2
C	Accurately charge departments for all Fleet Maintenance services.	3

Performance Measures		2022 Actual	2023 Adopted	2024 Budget
A	Total number of down time hours	326	750	750
B	Percentage of preventative maintenance performed on schedule	98%	100%	100%
C	Percent of work charged to departments	60%	80%	80%

Expenditures By Category	2021 Actual	2022 Actual	2023 Adopted	2024 Approved
Personal Services	308,123	269,099	300,359	297,375
Supplies and Materials	588,957	893,017	915,923	895,080
Contractual Services	223,126	225,341	262,582	267,100
Capital Outlay	-	4,299	-	-
TOTAL EXPENDITURES	**$ 1,120,206**	**$ 1,391,756**	**$ 1,478,864**	**$ 1,459,554**
Fleet Maintenance	1,120,206	1,391,756	1,478,864	1,459,554
TOTAL EXPENDITURES BY FUND	**$ 1,120,206**	**$ 1,391,756**	**$ 1,478,864**	**$ 1,459,554**
TOTAL POSITIONS / FTE	**3.0**	**3.0**	**3.0**	**3.0**


THE CITY OF BLUE SPRINGS
MISSOURI

Personnel Information

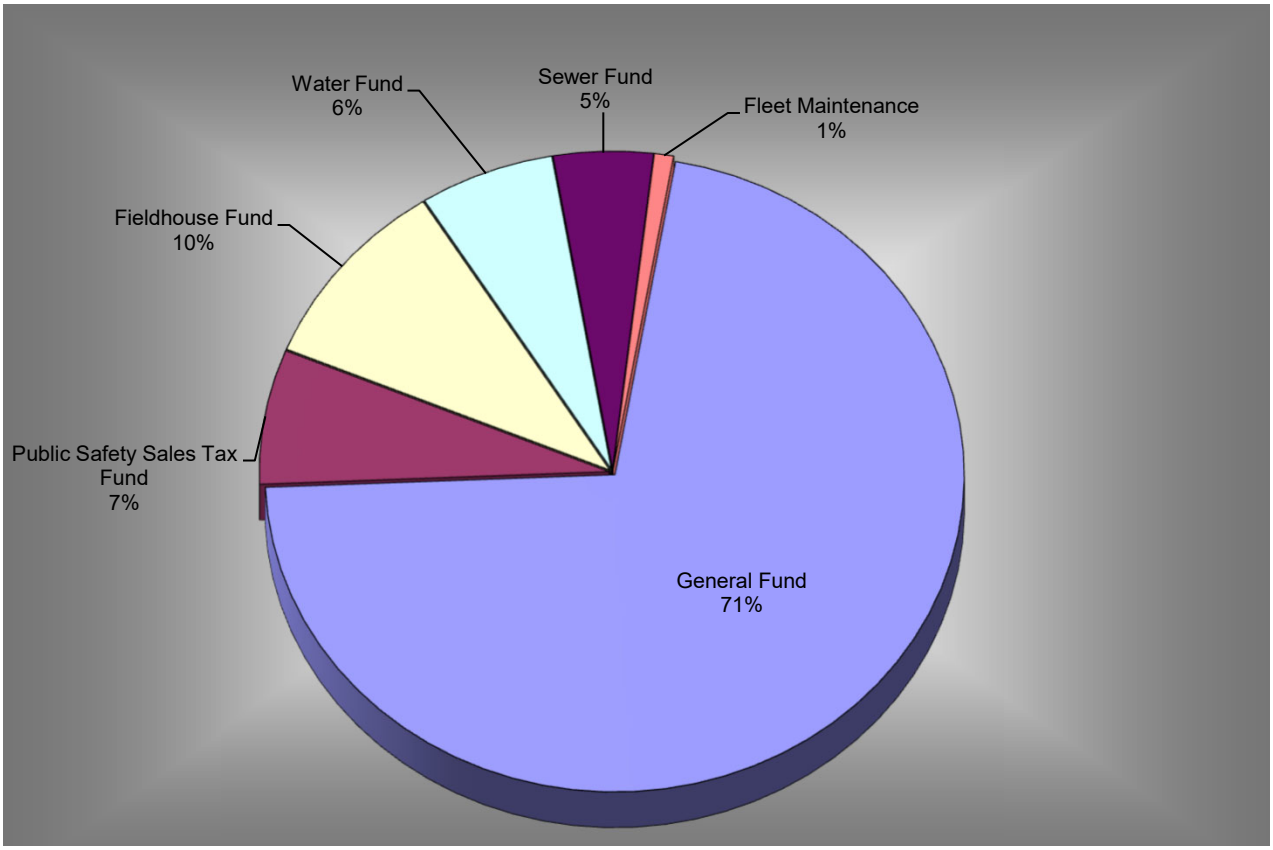
Fiscal Year 2023-24


THE CITY OF BLUE SPRINGS
MISSOURI

Total Positions(FTE's)
FTE Positions 336.13

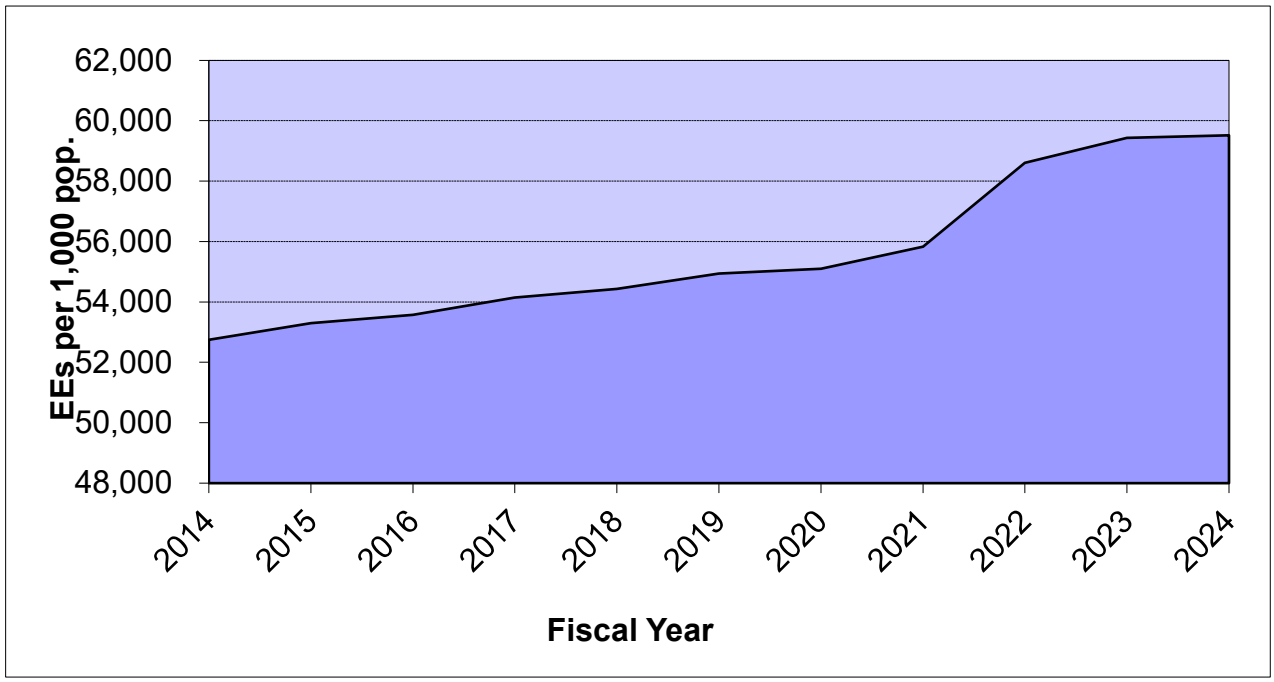
Total Positions
FTEs 336.13

Authorized Positions by Fund



Employees per One Thousand Population

Fiscal Years 2014 Through 2024



Fiscal Year	FTEs	Population	Employees per 1,000 population
2014	289.7	52,749	5.49
2015	305.3	53,294	5.73
2016	308.0	53,573	5.75
2017	322.3	54,148	5.95
2018	318.6	54,431	5.85
2019	313.5	54,945	5.71
2020	309.5	55,104	5.62
2021	309.5	55,829	5.54
2022	314.5	58,603	5.37
2023	315.5	59,430	5.31
2024	336.1	59,518	5.65

City of Blue Springs
Authorized Positions
Fiscal Year 2023-24

General Fund	Division	Range	FY 2021-22	FY 2022-23	FY 2023-24
Mayor	City Council	N/A	0.5	0.5	0.5
Council Member - District 1	City Council	N/A	0.5	0.5	0.5
Council Member - District 1	City Council	N/A	0.5	0.5	0.5
Council Member - District 2	City Council	N/A	0.5	0.5	0.5
Council Member - District 2	City Council	N/A	0.5	0.5	0.5
Council Member - District 3	City Council	N/A	0.5	0.5	0.5
Council Member - District 3	City Council	N/A	0.5	0.5	0.5
City Administrator	Administration	N/A	1	1	1
Deputy City Administrator	Administration	17	1	1	1
City Clerk	Administration	11	1	1	1
Management/Financial Analyst	Administration	9	1	1	1
Deputy City Clerk - Records Manager	Administration	8	1	1	1
Deputy City Clerk - Contracts Manager	Administration	8	0	1	1
Administrative Assistant	Administration	6	1	1	1
Communications Manager	Communications	13	1	1	1
Multi-Media Specialist	Communications	9	1	1	1
Economic Development Director	Economic Development	14	1	1	1
Human Resources Director	Human Resources	14	1	1	1
Human Resources Assistant	Human Resources	7	1	1	2
Human Resources Coordinator	Human Resources	8	1	1	1
Information Technology Director	Information Technology	14	1	1	1
Network Engineer	Information Technology	13	1	1	1
Database Administrator	Information Technology	10	1	1	1
PC Support Specialist	Information Technology	9	1	1	1
Help Desk Coordinator	Information Technology	8	0	0	1
City Attorney	Law	N/A	1	1	1
Legal Administrative Assistant	Law	7	1	0	0
City Prosecutor	Law	14	0	1	1
Prosecuting Attorney Clerk	Law	6	1	1	1
Community Development Director	Planning and Development	15	1	1	1
Assistant Community Development Director	Planning and Development	13	1	1	1
Senior Planner	Planning and Development	10	1	1	1
Associate Planner	Planning and Development	9	1	1	1
Business Services Representative	Planning and Development	6	1	1	1
Administrative Assistant	Planning and Development	6	1	1	1
Planning Intern	Planning and Development	PT/S 5	0.25	0.25	0.25
Business Services Coordinator	Business Services	9	1	1	1
Business Services Representative	Business Services	6	1	1	1
Codes Administrator	Codes	12	1	1	1
Assistant Codes Administrator	Codes	11	0	0	1
Building Inspector	Codes	9	2	2	2
Plans Examiner	Codes	10	2	2	1
Business Services Representative	Codes	6	3	3	3
Codes Inspector	Codes	6	2	2	1
Sr. Codes Inspector	Codes	7	0	0	1
Seasonal Codes Inspector	Codes	6	0.46	0.46	0.46
GIS Coordinator	GIS	10	1	1	1
Finance Director	Finance	14	1	1	1
Senior Accountant	Finance	8	1	1	1
Accountant	Finance	7	3	3	3
Accounts Payable Clerk	Finance	6	1	1	1
Presiding Judge	Municipal Court	N/A	0.5	0.5	0.5
Judge	Municipal Court	N/A	0.5	0.5	0.5
Court Administrator	Municipal Court	11	1	1	1
Court Clerk	Municipal Court	6	1	1	1
Deputy Court Clerk	Municipal Court	6	2.5	2.5	2.5
Court Bailiff	Municipal Court	PT/S 7	0.12	0.12	0.12
Parks and Recreation Director	Parks Administration	15	1	1	1
Assistant Parks and Recreation Director	Parks Administration	12	1	1	1
Customer Relations Representative	Parks Administration	6	2	2	2
Building Maintenance Supervisor	Building Maintenance	9	1	1	1
Building Maintenance Technician	Building Maintenance	8	0	0	0
Custodian	Building Maintenance	6	2	2	2

City of Blue Springs
Authorized Positions
Fiscal Year 2023-24

General Fund Continued	Division	Range	FY 2021-22	FY 2022-23	FY 2023-24
Manager Adult Recreation Center	Senior Center	9	1	1	1
Recreation Supervisor	Senior Center	8	1	1	1
Kitchen Supervisor	Senior Center	6	1	1	1
Counter Supervisor	Senior Center	6	1	1	1
Recreation Coordinator	Senior Center	7	0	0	1
Front Desk Attendant	Senior Center	PT/S 4	1.04	1.04	1.04
Building Attendant	Senior Center	PT/S 4	0.43	0.43	0.43
Data Entry Clerk	Senior Center	PT/S 2	0.55	0.55	0.55
Cook Part-time	Senior Center	PT/S 2	0.85	0.85	0.85
Maintenance Assistant	Senior Center	PT/S 5	0.3	0.3	0.3
Dishwasher	Senior Center	PT/S 2	0.3	0.3	0.3
Superintendent	Parks Maintenance	10	1	1	1
Parks Maintenance Supervisor	Parks Maintenance	9	1	1	1
Sr Parks Maintenance Worker	Parks Maintenance	8	6	6	6
Maintenance Worker	Parks Maintenance	7	4	4	4
Recycling Center Attendant	Parks Maintenance	PT/S 5	0	0	0
Temporary/Seasonal	Parks Maintenance	PT/S 5	3.46	3.46	3.46
Recreation Superintendent	Recreation	10	1	1	1
Recreation Manager	Recreation	9	0	0	0
Marketing Coordinator	Recreation	8	0	0	0
Recreation Supervisor	Recreation	8	2	2	2
Recreation Coordinator	Recreation	7	0	1	2
Recreation Programmer - Athletics	Recreation	8	0	0	0
Group Exercise Instructors	Recreation	PT/S 8	0	0	0
Day Camp Manager	Recreation	PT/S 6	0.24	0.24	0.24
Sports Coordinators	Recreation	PT/S 5	0.52	0.52	0.52
Day Camp Assistant Manager	Recreation	PT/S 3	0.72	0.72	0.72
Day Camp Counselor	Recreation	PT/S 1	2.6	2.6	2.6
Chief	Police Administration	G	1	1	1
Detective	Police Administration	B	1	1	1
Captain	Police Operations	E	1	1	1
Lieutenant	Police Operations	D	2	2	2
Sergeant	Police Operations	C	7	7	7
Police Officer	Police Operations	B	47	47	47
Police Officer - K-9	Police Operations	B	2	2	2
Animal Control Officer	Police Operations	6	3	0	0
Administrative Assistant	Police Operations	6	1	1	1
Detention Service Officer	Police Operations	6	4	4	4
Captain	Police Investigative Services	E	1	1	1
Lieutenant	Police Investigative Services	D	1	1	1
Sergeant	Police Investigative Services	C	2	2	2
Detective	Police Investigative Services	B	12	12	12
Police Officer	Police Investigative Services	B	2	2	2
Property & Evidence Custodian	Police Investigative Services	7	2	2	2
Records Supervisor	Police Investigative Services	7	1	1	1
Administrative Assistant	Police Investigative Services	6	1	1	1
Crime Analyst/Public Information Officer	Police Investigative Services	9	1	1	1
Records Clerk	Police Investigative Services	6	4	4	4
Captain	Police Community Services	E	1	1	1
Sergeant	Police Community Services	C	3	3	3
Police Officer	Police Community Services	B	7	7	7
Dispatch Supervisor	Police Community Services	9	1	1	1
Crisis Counselor	Police Community Services	9	2	1	1
Victim Advocate	Police Community Services	7	0	1	1
Communications Officer	Police Community Services	7	12	12	12
Administrative Assistant	Police Community Services	6	2	2	2
Public Works Director	Engineering	15	1	1	1
Assistant Public Works Director	Engineering	13	1	1	1
City Engineer	Engineering	13	1	1	1
Engineering Designer	Engineering	10	1	1	1
Construction Inspector	Engineering	9	1	1	1
Engineering Technician	Engineering	9	0	0	0
Administrative Assistant	Engineering	6	1	1	1
Assistant Operations Manager	Streets	10	1	1	1
Streets Supervisor	Streets	9	3	3	3
Streets Maintenance Worker	Streets	7	11.5	11.5	11.5
Seasonal	Streets	PT/S 5	1.3	1.3	1.3
Total General Fund Authorized Positions			**237.64**	**236.64**	**240.64**

City of Blue Springs
Authorized Positions
Fiscal Year 2023-24

Public Safety Sales Tax Fund	Division	Range	FY 2021-22	FY 2022-23	FY 2023-24
Public Safety Technology Specialist	Information Technology	10	1	1	1
IT Support Specialist	Information Technology	9	0	1	1
Deputy Chief	Police Administration	F	1	1	1
Custodian	Police Administration	6	0	2	2
Property & Evidence Custodian	Police Investigative Services	7	1	1	1
Training Coordinator	Police Administration	7	1	1	1
Sergeant	Police Operations	C	1	1	1
Detention Service Officer	Police Operations	6	4	4	4
Animal Control Officer	Police Operations	6	1	0	0
Police Officer	Police Operations	B	9	9	9
Communications Officer	Police Community Services	7	2	2	2
Total Public Safety Sales Tax Fund Authorized Positions			**21**	**23**	**23**

Fieldhouse Fund	Division	Range	FY 2021-22	FY 2022-23	FY 2023-24
Fieldhouse Manager	Fieldhouse/Recreation	9	1	1	1
Recreation Supervisor Fitness	Fieldhouse	8	1	1	1
Recreation Coordinator - Rec Center	Fieldhouse	7	0	1	1
Building Maintenance Worker	Fieldhouse	7	1	1	1
Customer Relations Assistant	Fieldhouse	6	1	0	0
Fieldhouse	Fieldhouse	PT	0	0	0
Group Exercise Instructor	Fieldhouse	PT/S 8	1.78	1.78	1.78
Custodian	Fieldhouse	PT/S 6	2.45	2.45	2.45
Front Desk Attendant	Fieldhouse	PT/S 4	2.37	2.37	2.37
Fieldhouse Attendant	Fieldhouse	PT/S 4	3.17	3.17	3.17
Fieldhouse Sports	Fieldhouse	PT/S 4	0.2	0.2	0.2
Child Watch Attendant	Fieldhouse	PT/S 2	2.38	2.38	2.38
Superintendent of Fieldhouse & Aquatics	Aquatics	11	0	0	1
Aquatics Manager	Aquatics	10	0	0	1
Aquatics Supervisor	Aquatics	9	0	0	1
Custodian/Maintenance Worker	Aquatics	6	0	0	1
Customer Service Representative	Aquatics	6	0	0	1
Lifeguards & Instructors	Aquatics	PT/S 6	0	0	11.64
Total Fieldhouse Fund Authorized Positions			**16.35**	**16.35**	**32.99**

Water Fund	Division	Range	FY 2021-22	FY 2022-23	FY 2023-24
Operations Manager	Operations	12	0.5	0.5	0.5
Assistant Operations Manager	Operations	10	0.5	0.5	0.5
Supervisor	Operations	10	0.5	0.5	0.5
Project Manager	Operations	9	0.5	0.5	0.5
Administrative Assistant	Operations	6	0.5	0.5	0.5
Clerk	Operations	6	0.5	0.5	0.5
Water Service Tech	Operations	7	1.5	1.5	1.5
Supervisor	Maintenance	10	1	1	1
Concrete Maintenance Worker	Maintenance	7	4	4	4
Water Maintenance Worker	Maintenance	7	6	7	7
Utilities Locator	Maintenance	6	1	0	0
Billing Supervisor	Utility Billing	9	1	1	1
Utility Billing Clerk	Utility Billing	6	3.5	3.5	3.5
Total Water Fund Authorized Positions			**21**	**21**	**21**

Sewer Fund	Division	Range	FY 2021-22	FY 2022-23	FY 2023-24
Operations Manager	Operations	12	0.5	0.5	0.5
Assistant Operations Manager	Operations	10	0.5	0.5	0.5
Project Manager	Operations	9	0.5	0.5	0.5
Supervisor Water Service	Operations	10	0.5	0.5	0.5
Administrative Assistant	Operations	6	0.5	0.5	0.5
Customer Service Clerk	Operations	6	0.5	0.5	0.5
Water Service Tech	Operations	7	1.5	1.5	1.5
Supervisor	Maintenance	10	1	1	1
Supervisor	Sni-A-Bar	10	1	1	1
Sr. Plant Operator/Lab Technician	Sni-A-Bar	9	3	3	3
Sewer Maintenance Worker	Maintenance	7	6	6	6
Total Sewer Fund Authorized Positions			**15.5**	**15.5**	**15.5**

City of Blue Springs
Authorized Positions
Fiscal Year 2023-24

Fleet Maintenance Fund	Division	Range	FY 2021-22	FY 2022-23	FY 2023-24
Fleet Manager	Fleet Maintenance	10	1	1	1
Sr. Heavy Duty Mechanic	Fleet Maintenance	10	1	1	1
Heavy Duty Mechanic	Fleet Maintenance	9	1	1	1
Total Fleet Maintenance Fund Authorized Positions			**3**	**3**	**3**
TOTAL AUTHORIZED POSITIONS			**314.49**	**315.49**	**336.13**

City of Blue Springs
Human Resources Department
FY 2023-24

Full-Time Position Salary & Pay Scale

Hourly			
Grade	Minimum	Midpoint	Maximum
6	$15.89	$19.79	$23.82
7	$17.51	$21.87	$26.25
8	$19.69	$24.61	$29.53
9	$22.16	$27.69	$33.22
10	$24.92	$31.15	$37.38
11	$27.47	$34.34	$41.21
12	$31.59	$39.50	$47.40
13	$36.33	$45.42	$54.51
14	$41.78	$52.22	$62.68
15	$47.12	$60.07	$73.03
16	$54.18	$69.07	$83.98
17	$63.65	$81.16	$98.67
18	$74.49	$95.37	$115.93
CWA*	$17.59	$21.97	$27.43

Monthly			
Grade	Minimum	Midpoint	Maximum
6	$2,754.27	$3,430.27	$4,128.80
7	$3,035.07	$3,790.80	$4,550.00
8	$3,412.93	$4,265.73	$5,118.53
9	$3,841.07	$4,799.60	$5,758.13
10	$4,319.47	$5,399.33	$6,479.20
11	$4,761.47	$5,952.27	$7,143.07
12	$5,475.60	$6,846.67	$8,216.00
13	$6,297.20	$7,872.80	$9,448.40
14	$7,241.87	$9,051.47	$10,864.53
15	$8,167.47	$10,412.13	$12,658.53
16	$9,391.20	$11,972.13	$14,556.53
17	$11,032.67	$14,067.73	$17,102.80
18	$12,911.60	$16,530.80	$20,094.53
CWA	$3,048.93	$3,808.13	$4,754.53

Bi-Weekly			
Grade	Minimum	Midpoint	Maximum
6	$1,271.20	$1,583.20	$1,905.60
7	$1,400.80	$1,749.60	$2,100.00
8	$1,575.20	$1,968.80	$2,362.40
9	$1,772.80	$2,215.20	$2,657.60
10	$1,993.60	$2,492.00	$2,990.40
11	$2,197.60	$2,747.20	$3,296.80
12	$2,527.20	$3,160.00	$3,792.00
13	$2,906.40	$3,633.60	$4,360.80
14	$3,342.40	$4,177.60	$5,014.40
15	$3,769.60	$4,805.60	$5,842.40
16	$4,334.40	$5,525.60	$6,718.40
17	$5,092.00	$6,492.80	$7,893.60
18	$5,959.20	$7,629.60	$9,274.40
CWA	$1,407.20	$1,757.60	$2,194.40

Annual			
Grade	Minimum	Midpoint	Maximum
6	$33,051.20	$41,163.20	$49,545.60
7	$36,420.80	$45,489.60	$54,600.00
8	$40,955.20	$51,188.80	$61,422.40
9	$46,092.80	$57,595.20	$69,097.60
10	$51,833.60	$64,792.00	$77,750.40
11	$57,137.60	$71,427.20	$85,716.80
12	$65,707.20	$82,160.00	$98,592.00
13	$75,566.40	$94,473.60	$113,380.80
14	$86,902.40	$108,617.60	$130,374.40
15	$98,009.60	$124,945.60	$151,902.40
16	$112,694.40	$143,665.60	$174,678.40
17	$132,392.00	$168,812.80	$205,233.60
18	$154,939.20	$198,369.60	$241,134.40
CWA	$36,587.20	$45,697.60	$57,054.40

City of Blue Springs
Human Resources Department
FY 2023-24

Sworn Police Officer Position Salary & Pay Scale

Hourly			
Grade	Minimum	Midpoint	Maximum
A			
B			
C			
D			
E			
F			
G			

This information will be updated pending full approval by the City Council.

Monthly			
Grade	Minimum	Midpoint	Maximum
A	$0.00		
B	$0.00	$0.00	$0.00
C	$0.00	$0.00	$0.00
D	$0.00	$0.00	$0.00
E	$0.00	$0.00	$0.00
F	$0.00	$0.00	$0.00
G	$0.00	$0.00	$0.00

Bi-Weekly			
Grade	Minimum	Midpoint	Maximum
A	$0.00		
B	$0.00		$0.00
C	$0.00		$0.00
D	$0.00		$0.00
E	$0.00	$0.00	$0.00
F	$0.00	$0.00	$0.00
G	$0.00	$0.00	$0.00

Annual			
Grade	Minimum	Midpoint	Maximum
A	$0.00		
B	$9.60		$0.00
C	-$9.60		$0.00
D	$5.00		$0.00
E	$79,500.00	$92,250.00	$105,000.00
F	$0.00	$0.00	$0.00
G	$0.00	$0.00	$0.00

Part-Time Position Salary & Pay Scale*

Hourly			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$12.00	$15.00	$18.00
PT/S 5	$12.50	$15.63	$18.75
PT/S 6	$14.00	$17.50	$21.00
PT/S 7	$16.40	$20.50	$24.60
PT/S 8	$22.00	$27.50	$33.00
PT/S 9	$30.00	$37.50	$45.00

Monthly			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$2,080.00	$2,600.00	$3,120.00
PT/S 5	$2,166.67	$2,709.20	$3,250.00
PT/S 6	$2,426.67	$3,033.33	$3,640.00
PT/S 7	$2,842.67	$3,553.33	$4,264.00
PT/S 8	$3,813.33	$4,766.67	$5,720.00
PT/S 9	$5,200.00	$6,500.00	$7,800.00

Bi-Weekly			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$960.00	$1,200.00	$1,440.00
PT/S 5	$1,000.00	$1,250.40	$1,500.00
PT/S 6	$1,120.00	$1,400.00	$1,680.00
PT/S 7	$1,312.00	$1,640.00	$1,968.00
PT/S 8	$1,760.00	$2,200.00	$2,640.00
PT/S 9	$2,400.00	$3,000.00	$3,600.00

Annual			
Grade	Minimum	Midpoint	Maximum
PT/S 4	$24,960.00	$31,200.00	$37,440.00
PT/S 5	$26,000.00	$32,510.40	$39,000.00
PT/S 6	$29,120.00	$36,400.00	$43,680.00
PT/S 7	$34,112.00	$42,640.00	$51,168.00
PT/S 8	$45,760.00	$57,200.00	$68,640.00
PT/S 9	$62,400.00	$78,000.00	$93,600.00

*Increases to the Missouri minimum wage resulted in Part Time/Seasonal job grade consolidation and elimination of PT/S grades 1-3

Debt Service


THE CITY OF BLUE SPRINGS
MISSOURI

DEBT SERVICE

The City of Blue Springs's primary objective in debt management is to keep the level of indebtedness within available revenue and within the legal limitations of the State of Missouri, at a minimum cost to the citizens.

The City's bond rating with Standard and Poor's is AA and the rating for the most recent issue, the 2017 Refunding General Obligation Bonds is AA.

The fiscal year 2023-24 budget provides $17,177,168 for debt service, including principal and interest as follows:

Fund	Amount
General Obligation Debt	$ 1,710,326
Public Safety Sales Tax Fund	1,373,513
Golf Course Fund	338,650
TIF Capital Projects Funds	5,922,730
Fieldhouse Fund	2,386,640
Sewer Fund	2,845,309
Water Fund	2,600,000
Total	**$ 17,177,168**

Combined Statement of Indebtedness

Description	Rate of Interest	Date of Issue	Years	Original Issue Amount	Oustanding Amount 09/30/23
2012 General Obligation Bonds	2% - 3.125%	June 2012	20	$ 7,690,000	$ 6,090,000
2017 Refunding GO Bonds	2.25% - 5%	December 2017	12	$ 11,915,000	$ 7,925,000
2015 Special Obligation Bonds	3% - 5.25%	August 2015	24	$ 38,050,000	$ 16,520,000
2016 Special Obligation Bonds	3.175% - 5.150%	December 2016	23	$ 9,265,000	$ 7,825,000
2009 SRF Sewer Bonds	1.52%	November 2009	20	$ 24,255,727	$ 11,345,952
2014 Ceritficates of Participation	2% - 5%	June 2014	11	$ 3,270,000	$ 635,000
2014 Ceritficates of Participation	4%	June 2014	30	$ 19,375,000	$ 18,565,000
2018 Limited Obligation Bonds	3% - 5%	December 2018	11	$ 9,625,000	$ 6,835,000
2022 Special Obligation Bonds	4.25% - 5%	November 2022	30	$ 34,370,000	$ 33,720,000
TOTAL				**$ 113,820,727**	**$ 68,905,952**

GENERAL OBLIGATION BONDS

General obligation bonds are issued to finance a variety of public projects and require voter approval. These bonds are backed by the full faith and credit of the City. Limitations for bonding capacity are set by State Statutes. General obligation bonds for streets, public buildings, parks, and storm sewers are limited to 20% of the City's assessed valuation. The legal debt limit for the City of Blue Springs as of September 30, 2022, is:

Assessed Value	$	1,109,604,999
Debt Limit (20% of AV)		221,921,000
General Obligation:		
City-wide		15,811,433
Total Bonded Debt		15,811,433
Less:		
Debt Service Fund Balance		2,223,166
Total net debt applicable to limit		13,588,267
Legal Debt Margin	$	208,332,733

In 1990, the voters approved the issuance of up to $15.5 million in general obligation bonds with no property tax increase for several projects, including the construction of Adams Dairy Parkway and associated amenities, the construction of Hidden Valley Park and the construction of Vesper Hall. The 2010 series was a refunding of the 2002A series and the 2004 series was issued to provide proceeds for the completion of Phase 1 of Gregory O. Grounds Park at Lake Remembrance.

In August 2008, the voters authorized the City to issue up to $28 million in general obligation bonds for street improvements as long as there was not a property tax increase. These street improvements include the extension of Moreland School Road to Liggett Road, improvements to the Highway 7 and Colbern Road intersection and major improvements to the Woods Chapel corridor. To date, $22,690,000 in bonds has been issued for these projects.

Combined General Obligation Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2024	14,015,000	1,265,000	415,644	1,680,644
2025	12,750,000	1,335,000	364,819	1,699,819
2026	11,415,000	1,380,000	328,544	1,708,544
2027	10,035,000	1,415,000	296,194	1,711,194
2028	8,620,000	1,445,000	258,094	1,703,094
2029	7,175,000	1,490,000	213,906	1,703,906
2030	5,685,000	1,805,000	159,906	1,964,906
2031	3,880,000	1,885,000	95,331	1,980,331
2032	1,995,000	1,995,000	31,172	2,026,172
Total		**$ 14,015,000**	**$ 2,163,610**	**$ 16,178,610**

CERTIFICATES OF PARTICIPATION

In February 1996, the Public Building Authority of Blue Springs sold $6.3 million in leasehold revenue bonds for the construction of a golf course. Capitalized interest was included in the bond issue for the payment of the first two years of interest expense. Thereafter, golf course receipts will serve as the revenue source for the payment of the principal and interest expense. Annually, the City Council shall approve an ordinance authorizing a yearly lease renewal in accordance with the Lease Agreement between the City and the Public Building Authority.

In September 1998, the Public Building Authority of Blue Springs sold $5 million in leasehold revenue bonds for the construction of a conference center. Voters approved a hotel/motel license tax in February 1998 and collection of the 5% tax began in April of 1998. Proceeds from this tax will serve as the revenue source for payment of the principal and interest expense. Annually, the City Council shall approve an ordinance authorizing a yearly lease renewal in accordance with the Lease Agreement between the City and the Public Building Authority.

In June 2005, the City sold $9,800,000 in Certificates of Participation to refund all outstanding Public Building Authority of Blue Springs leasehold revenue bonds. In 2014, the City sold $4,855,000 in refunding Certificates of Participation to refund the golf course and conference center debt and lower the amount of the remaining interest payments. The Conference Center portion of the debt was retired in 2019.

2014 Golf Course Certificates of Participation
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2024	635,000	310,000	28,650	338,650
2025	325,000	325,000	16,250	341,250
Total		**$ 635,000**	**$ 44,900**	**$ 679,900**

CERTIFICATES OF PARTICIPATION

In June 2014, the City issued $19,375,000 in Certificates of Participation for the expansion and remodel of the Public Safety Building,

2014 Public Safety Building Certificates of Participation
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2024	18,565,000	605,000	766,513	1,371,513
2025	17,960,000	630,000	742,313	1,372,313
2026	17,330,000	660,000	710,813	1,370,813
2027	16,670,000	690,000	677,813	1,367,813
2028	15,980,000	725,000	643,313	1,368,313
2029	15,255,000	765,000	607,063	1,372,063
2030	14,490,000	800,000	568,813	1,368,813
2031	13,690,000	830,000	538,813	1,368,813
2032	12,860,000	860,000	507,688	1,367,688
2033	12,000,000	895,000	475,438	1,370,438
2034	11,105,000	930,000	441,875	1,371,875
2035	10,175,000	965,000	407,000	1,372,000
2036	9,210,000	1,000,000	368,400	1,368,400
2037	8,210,000	1,040,000	328,400	1,368,400
2038	7,170,000	1,080,000	286,800	1,366,800
2039	6,090,000	1,125,000	243,600	1,368,600
2040	4,965,000	1,170,000	198,600	1,368,600
2041	3,795,000	1,215,000	151,800	1,366,800
2042	2,580,000	1,265,000	103,200	1,368,200
2043	1,315,000	1,315,000	52,600	1,367,600
Total	-	**$ 18,565,000**	**$ 8,820,850**	**$ 27,385,850**

LIMITED OBLIGATION NEIGHBORHOOD IMPROVEMENT DISTRICT BONDS

In January 2006, the City Council approved the formation of the South Area Sewer Neighborhood Improvement District. The formation of this district was requested by the property owners in the southern portion of Blue Springs in order to pay for sewer improvements that would allow this property to develop. The district encompasses approximately 1,500 acres.

In February 2009, special obligation bonds were issued in the amount of $18.725 million dollars to pay for the improvements. Special assessments will be placed on the property within the district for 20 years to repay the debt. The 2009 property tax bills included the first assessment.

In December 2018, the City sold $9,625,000 in Limited Obligation NID Bonds to refund the 2009 Limited Obligation NID Bonds to lower the amount of the remaining interest payments.

2018 Refunding Limited Obligation NID Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2024	6,385,000	935,000	272,425	1,207,425
2025	5,450,000	985,000	224,425	1,209,425
2026	4,465,000	1,035,000	173,925	1,208,925
2027	3,430,000	1,085,000	120,925	1,205,925
2028	2,345,000	1,140,000	71,000	1,211,000
2029	1,205,000	1,205,000	24,100	1,229,100
Total		**$ 6,385,000**	**$ 886,800**	**$ 7,271,800**

SPECIAL OBLIGATION BONDS (ADAMS FARM PROJECT)

In February 2007, the City Council approved the Adams Farm Tax Increment Financing Project. In June 2009, the City Council approved the 2nd amendment to the TIF plan. The plan includes budgeted expenditures of $138,399,688. Of this amount, $49,135,999 is for public improvements that are reimbursable to the developer.

In June 2009, the City Council approved the issuance of Special Obligation Bonds for the Adams Farm project with the City's annual appropriation pledge. The bonds were issued in September 2009, in the amount of $14,500,000 to fund TIF and TDD improvements.

In March 2010, the City Council approved the second issuance of Special Obligation Bonds for the Adams Farm project with the City's annual appropriation pledge. The bonds were issued in April 2010, in the amount of $16,805,000 to fund TIF and TDD improvements. It is anticipated that future bond issues will be issued to finance the balance of the public improvements.

On July 20, 2015, the City Council approved the third issuance of bonds for this project that includes a refunding of the previous two issues and a new issue for reimburse the developer for certified project costs.

2015 Special Obligation Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2024	38,050,000	-	1,201,962	1,201,962
2025	38,050,000	-	1,133,662	1,133,662
2026	38,050,000	18,525,000	1,062,462	19,587,462
2027	19,525,000	-	986,757	986,757
2028	19,525,000	-	895,081	895,081
2029	19,525,000	-	799,013	799,013
2030	19,525,000	5,500,000	694,313	6,194,313
2031	14,025,000	-	577,369	577,369
2032	14,025,000	-	454,125	454,125
2033	14,025,000	-	402,019	402,019
2034	14,025,000	-	368,025	368,025
2035	14,025,000	-	332,457	332,457
2036	14,025,000	-	294,919	294,919
2037	14,025,000	-	255,413	255,413
2038	14,025,000	-	213,806	213,806
2039	14,025,000	14,025,000	169,838	14,194,838
2040	-	-		-
Total		**$ 38,050,000**	**$ 9,841,221**	**$ 47,891,221**

As of 09/30/22, $17,260,000 of principal on this bond issue has been retired, leaving a balance of $20,790,000.

The Bonds and the interest thereon are not a debt or general obligation of the City, and do not constitute an indebtedness of the City, within the meaning of any constitutional or statutory debt limitation or restriction.

SPECIAL OBLIGATION BONDS (WHITE OAK MARKETPLACE PROJECT)

In November 2014, the City Council approved the White Oak Tax Increment Financing Project which includes the use of tax increment financing and a Community Improvement District sales tax of 1%. The plan includes budgeted expenditures of $21,414,145. Of this amount, $8,874,552 is for public improvements that are reimbursable to the developer.

In December 2016, the City Council approved the issuance of Special Obligation Bonds for the White Oak project. The bonds were issued in the amount of $9,265,000 to fund TIF and CID improvements. The developer requested, and the City agreed, to sell the bonds through a private placement with UMB. Through this private placement, UMB solicited several banks to purchase the bonds.

These bonds were issued with two different scenarios for the debt service schedule. The first scenario assumes repayment in accordance with the revenue study that was prepared for this bond issue. The second scenario assumes 77% of the revenues projected will be received as projected.

The interest on the bonds will be calculated at the rate of 3.75% for the 2027 Term bonds and 5.150% for the 2040 Term Bonds (computed based on a 360-day year of twelve 30-day months) from their date or from the most recent Interest Payment Date to which interest has been paid or duly provided for, payable on May 1 and November 1 in each year, beginning on May 1, 2017.

2016 Special Obligation Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Total Payments
2024	7,825,000	450,000	388,498	1,225,000
2025	7,375,000	505,000	368,263	1,730,000
2026	6,870,000	560,000	345,615	2,290,000
2027	6,310,000	620,000	320,625	2,910,000
2028	5,690,000	665,000	293,035	3,575,000
2029	5,025,000	735,000	258,788	4,310,000
2030	4,290,000	810,000	220,935	5,120,000
2031	3,480,000	880,000	179,220	6,000,000
2032	2,600,000	975,000	133,900	6,975,000
2033	1,625,000	1,625,000	83,688	8,600,000
Total		**$ 8,235,000**	**$ 2,999,728**	**$ 8,235,000**

The Bonds and the interest thereon are not a debt or general obligation of the City, and do not constitute an indebtedness of the City, within the meaning of any constitutional or statutory debt limitation or restriction.

SPECIAL OBLIGATION BONDS (BLUE SURF BAY WATERPARK)

In November 2022, the City Council approved the issuance of Special Obligation Bonds for the construction of the Blue Surf Bay Waterpark in the amount of $34,370,000. The debt service payments will be made in the form of a transfer from the Parks Sales Tax to the Fieldhouse/Aquatics Fund.

2022 Special Obligation Bonds
Debt Schedule

2030	29,990,000	735,000	1,472,194	2,207,194
2031	29,255,000	770,000	1,435,444	2,205,444
2032	28,485,000	810,000	1,396,944	2,206,944
2033	27,675,000	850,000	1,356,444	2,206,444
2034	26,825,000	895,000	1,313,944	2,208,944
2035	25,930,000	940,000	1,269,194	2,209,194
2036	24,990,000	985,000	1,222,194	2,207,194
2037	24,005,000	1,035,000	1,172,944	2,207,944
2038	22,970,000	1,085,000	1,121,194	2,206,194
2039	21,885,000	1,135,000	1,075,081	2,210,081
2040	20,750,000	1,180,000	1,025,425	2,205,425
2041	19,570,000	1,235,000	972,325	2,207,325
2042	18,335,000	1,290,000	916,750	2,206,750
2043	17,045,000	1,355,000	852,250	2,207,250
2044	15,690,000	1,425,000	784,500	2,209,500
2045	14,265,000	1,495,000	713,250	2,208,250
2046	12,770,000	1,570,000	638,500	2,208,500
2047	11,200,000	1,645,000	560,000	2,205,000
2048	9,555,000	1,730,000	477,750	2,207,750
2049	7,825,000	1,815,000	391,250	2,206,250
2050	6,010,000	1,905,000	300,500	2,205,500
2051	4,105,000	2,000,000	205,250	2,205,250
2052	2,105,000	2,105,000	105,250	2,210,250
Total		**$ 34,370,000**	**$ 31,422,898**	**$ 34,370,000**

SEWER UTILITY BONDS (State Revolving Fund)

In 2008, voters approved a $35 million Revenue Bond Issue for the purpose of improving and expanding the City's existing sewer treatment plant to provide additional capacity and to comply with new Environmental Protection Agency (EPA) and Missouri Department of Natural Resources (MDNR) rules and regulations and the costs of operations and maintenance. The principal amount of these bonds was $24,549,357.

2009 Sewer State Revolving Loan Bonds
Debt Schedule

Fiscal Year	Outstanding Amount as of October 1	Principal Payments	Interest Payments	Grain Valley Portion	Total Payments
2023	11,345,952	1,415,818	176,869	(756,526)	836,161
2024	9,930,134	1,444,563	158,148	(761,288)	841,423
2025	8,485,571	1,473,890	139,059	(766,151)	846,798
2026	7,011,681	1,503,813	119,594	(771,118)	852,288
2027	5,507,868	1,534,344	99,745	(776,192)	857,897
2028	3,973,524	1,565,494	79,504	(781,374)	863,624
2029	2,408,030	1,597,277	58,866	(786,668)	869,475
2030	810,753	810,753	37,822	(403,073)	445,502
Total		**$ 11,345,952**	**$ 869,607**	**$ (5,802,391)**	**$ 6,413,169**

WATER FUND DEBT

The City has an agreement with Tri-County Water Authority to pay for charges for capital projects associated with the improvements made to the water plant not to exceed the monthly amortization of the project costs of $19,100,000. The budget for the debt service on this project in the coming year is $2,600,000. The repayment for this debt is scheduled to end in February 2036.

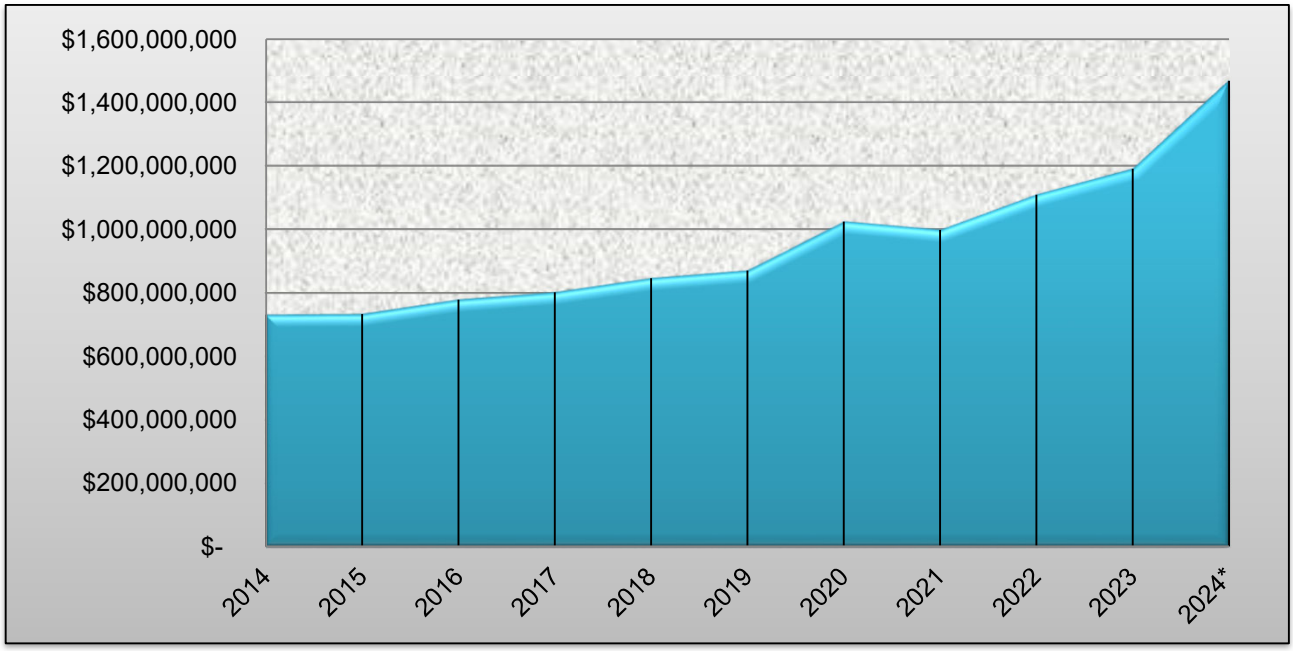
CITY OF BLUE SPRINGS
ASSESSED VALUATION AND TAX RATES
FY 1984 - FY 2024

FISCAL YEAR	REAL ESTATE	PERSONAL PROPERTY	RAILROAD AND UTILITY	TOTAL		TAX RATE PER $100 ASSESSED VALUATION
1984	76,413,590	25,913,026	3,744,197	106,070,813	$	1.3000
1985	80,452,130	28,852,640	3,564,840	112,869,610	$	1.3000
1986	135,988,148	27,956,420	3,849,134	167,793,702	$	0.8400
1987	147,672,550	31,430,020	4,433,660	183,536,230	$	0.8400
1988	171,193,230	36,807,940	4,515,841	212,517,011	$	0.7500
1989	190,944,360	41,930,720	4,905,471	237,780,551	$	0.7500
1990	215,619,000	46,786,110	5,234,877	267,639,987	$	0.7500
1991	223,271,130	48,871,680	5,628,531	277,771,341	$	0.7500
1992	238,942,920	54,725,530	6,039,916	299,708,366	$	0.7500
1993	244,840,410	59,850,160	6,202,391	310,892,961	$	0.7600
1994	256,766,040	63,388,590	6,999,613	327,154,243	$	0.7600
1995	265,608,990	67,145,680	7,598,950	340,353,620	$	0.7600
1996	282,487,110	78,045,820	7,418,809	367,951,739	$	0.7700
1997	289,241,150	83,015,240	7,953,249	380,209,639	$	0.7700
1998	320,173,560	93,556,420	8,011,358	421,741,338	$	0.7600
1999	329,436,910	96,407,240	7,602,746	433,446,896	$	0.7700
2000	366,122,790	104,717,700	9,164,827	480,005,317	$	0.7500
2001	380,944,663	111,267,048	7,724,518	499,936,229	$	0.7500
2002	402,623,373	116,846,244	7,972,647	527,442,264	$	0.7500
2003	416,444,741	121,304,371	6,858,371	544,607,483	$	0.7523
2004	485,160,171	115,557,219	6,859,574	607,576,964	$	0.7130
2005	501,034,962	117,035,906	6,528,205	624,599,073	$	0.7140
2006	549,636,674	120,162,987	5,507,669	675,307,330	$	0.7027
2007	564,968,364	124,234,987	5,507,022	694,710,373	$	0.7029
2008	609,311,701	129,576,528	5,360,046	744,248,275	$	0.6971
2009	620,992,551	130,285,814	4,879,636	756,158,001	$	0.6989
2010	595,866,688	121,476,300	4,550,413	721,893,401	$	0.7259
2011	598,705,787	119,506,303	6,480,646	724,692,736	$	0.7259
2012	585,091,439	125,435,676	7,797,528	718,324,643	$	0.7489
2013	587,264,880	129,559,419	9,707,540	726,531,839	$	0.7489
2014	586,912,951	131,401,691	12,741,635	731,056,277	$	0.7489
2015	589,022,407	131,036,206	12,569,227	732,627,840	$	0.7489
2016	630,244,229	132,252,540	16,045,161	778,541,930	$	0.7281
2017	645,456,417	139,572,782	16,178,551	801,207,750	$	0.7281
2018	690,311,908	140,395,408	15,378,308	846,085,624	$	0.7184
2019	705,109,260	149,040,902	15,907,735	870,057,897	$	0.7175
2020	857,205,425	150,978,810	16,097,531	1,024,281,766	$	0.6463
2021	827,162,547	154,276,170	17,040,721	998,479,438	$	0.6817
2022	916,889,163	175,082,977	17,632,859	1,109,604,999	$	0.6366
2023	948,201,038	223,392,083	19,006,051	1,190,599,172	$	0.6366
2024*	1,238,140,274	210,471,989	20,263,921	1,468,876,184		TBD

*estimated

Assessed Valuation

Fiscal Years 2014 Through 2024



Fiscal Year	Assessed Valuation	% Change from Previous Year
2014	$ 731,056,283	0.62%
2015	$ 732,627,840	0.21%
2016	$ 778,541,930	6.27%
2017	$ 801,207,750	2.91%
2018	$ 846,085,624	5.60%
2019	$ 870,057,897	2.83%
2020	$ 1,024,281,766	17.73%
2021	$ 998,479,438	-2.52%
2022	$ 1,109,604,999	11.13%
2023	$ 1,190,599,172	7.30%
2024*	$ 1,468,876,184	23.37%

*estimated


THE CITY OF BLUE SPRINGS
MISSOURI

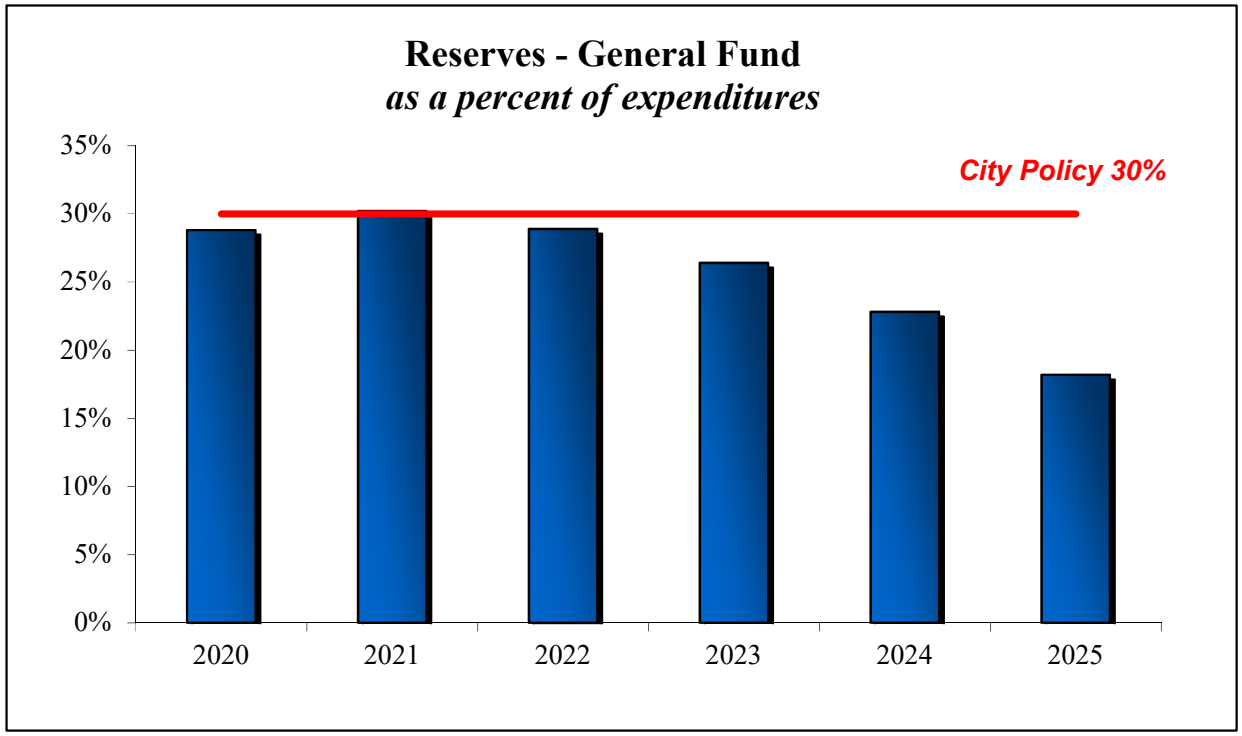
Long – Term Financial Planning


THE CITY OF BLUE SPRINGS
MISSOURI

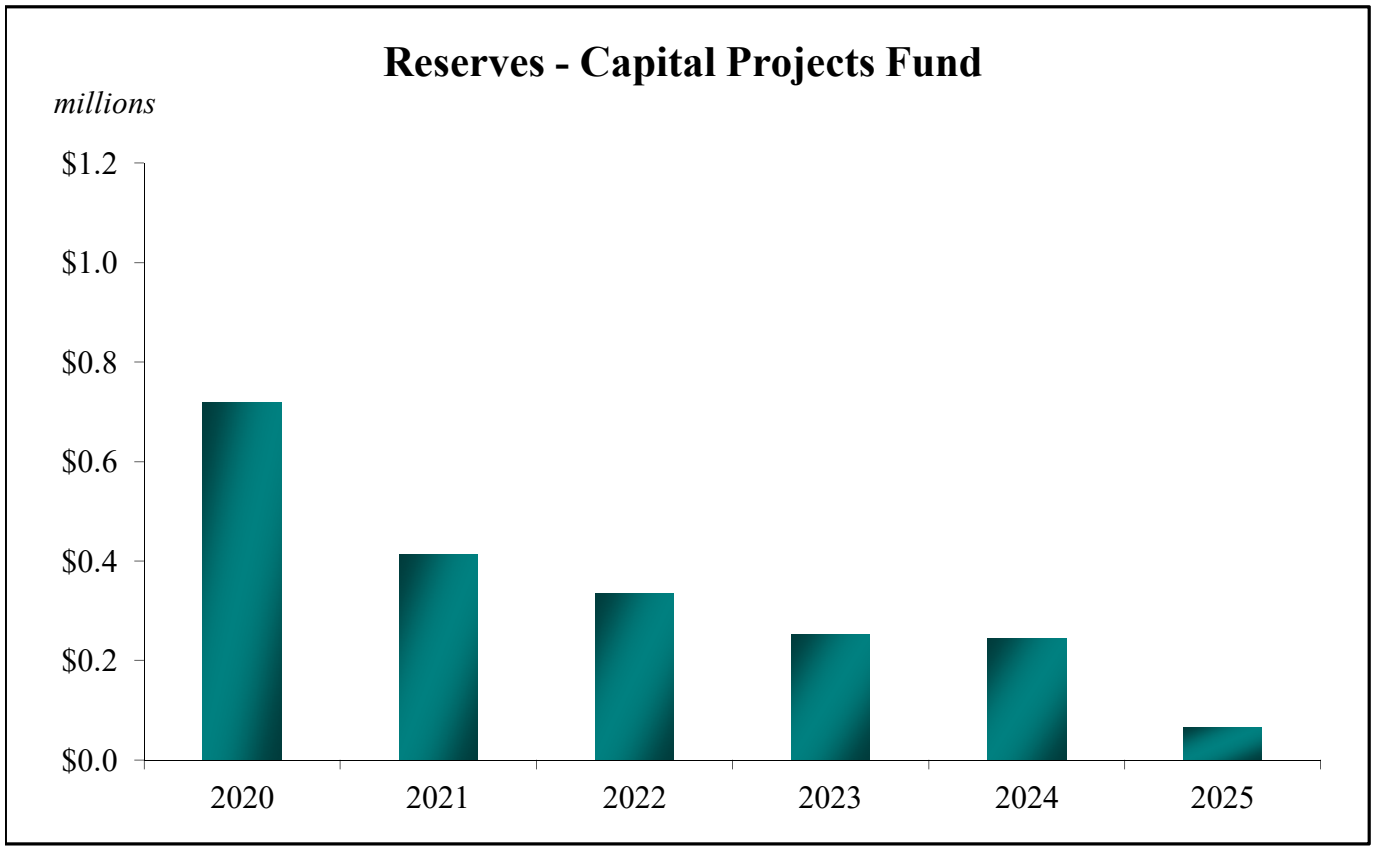
City of Blue Springs
Long-Term Financial Planning Model
Assumptions

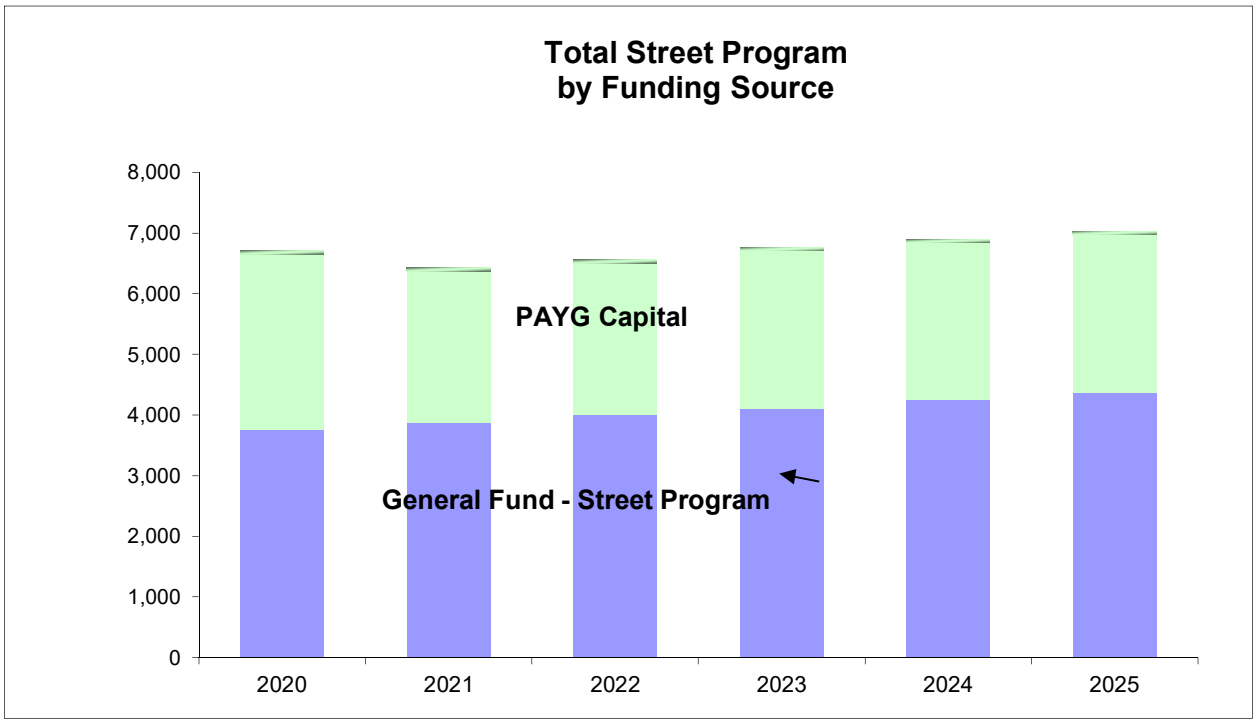
	2019	2020	2021	2022	2023	2024
Revenue Assumptions						
Revenue estimate error	0.0%					
Levy increase (rollback)		-	-	-	-	-
Assessed value increase		1.0%	1.0%	1.0%	1.0%	1.0%
Property tax revenue increase		8.9%	1.0%	1.0%	1.0%	1.0%
Sales tax revenue increase		3.0%	3.0%	3.0%	3.0%	3.0%
Franchise Fee		1.0%	1.0%	1.0%	1.0%	1.0%
Service Charge		3.0%	3.0%	3.0%	3.0%	3.0%
State Fuel Tax		0.0%	0.0%	0.0%	0.0%	0.0%
All other revenue		3.0%	3.0%	3.0%	3.0%	3.0%
Expenditure Assumptions						
Budget variance	-1.0%					
Annual employee additions (FTE's)	-	-	-	-	-	-
Salaries increase		3.0%	3.0%	3.0%	3.0%	3.0%
Benefits increase		4.0%	4.0%	4.0%	4.0%	4.0%
Commodities		3.0%	3.0%	3.0%	3.0%	3.0%
Contractual		3.0%	3.0%	3.0%	3.0%	3.0%
Capital Outlay		3.0%	3.0%	3.0%	3.0%	3.0%
Capital Plan						
GO Bonds: $0 million	-	-	-	-	-	-
CIP PAYG: $22 million	3,856,500	3,610,973	3,467,570	3,550,000	3,554,000	3,554,000
CIP transfer to Debt Fund: $3 million	500,000	500,000	500,000	500,000	500,000	500,000
% of Street Program funded by TST	0%	0%	0%	0%	0%	0%
General Fund Transfer Assumptions						
Capital Projects Fund		397,992	250,000	250,000	250,000	250,000
Golf Fund		204,659	195,187	195,521	190,263	189,613
Service Levels						
Administrative Overhead	18%	18%	18%	18%	18%	18%
Police - Officers per 1,000 people	1.6	1.6	1.6	1.6	1.5	1.5
Non-Uniform Employees per 1,000	2.4	2.4	2.3	2.3	2.3	2.2

City of Blue Springs
Long-Term Financial Planning
General Fund

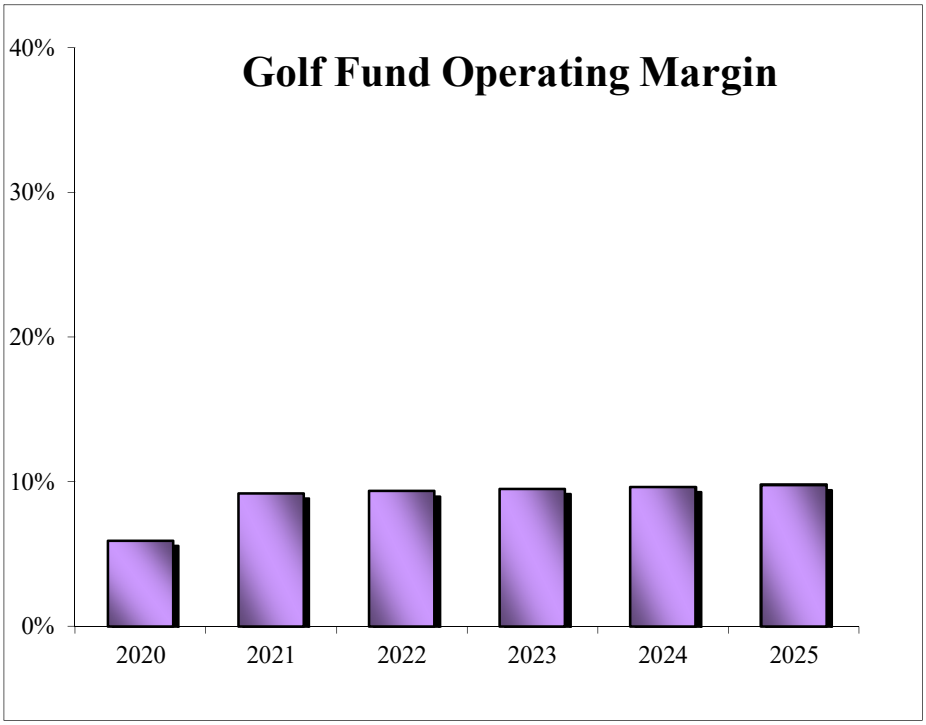


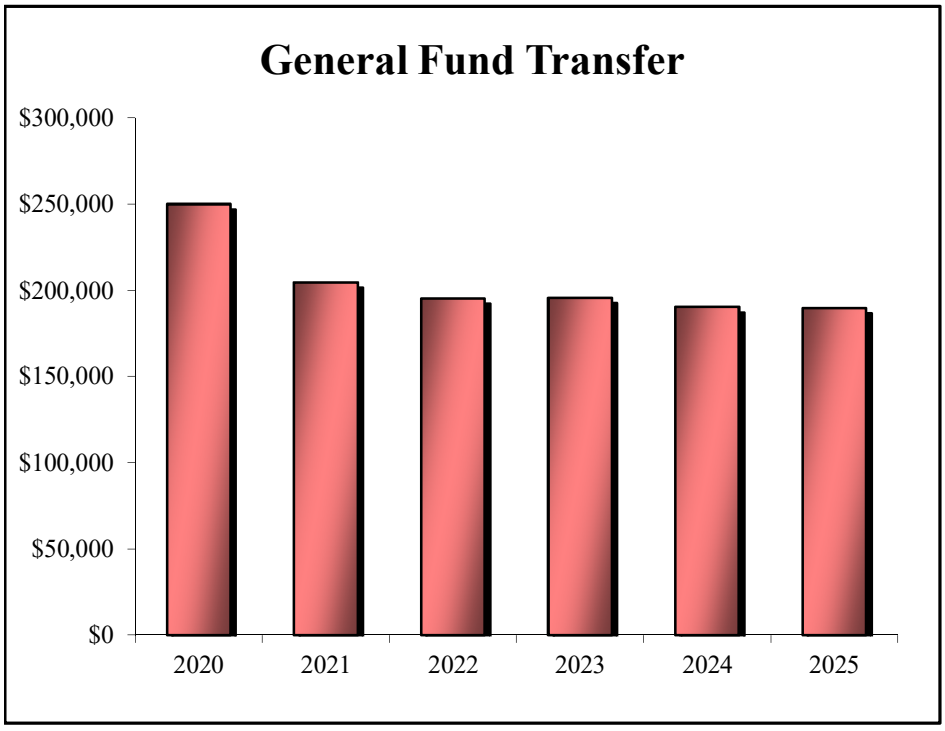
	2020	2021	2022	2023	2024	2025
NonSpendable and Restricted	$ 27,999,026	$ 2,923,830	$ 2,923,830	$ 2,923,830	$ 2,923,830	$ 2,923,830
20% Emergency	5,311,112	5,261,928	5,261,928	5,261,928	5,261,928	5,261,928
10% Stabilization	1,655,556	2,630,964	2,630,964	2,630,964	2,630,964	2,630,964
Unassigned	400,000	100,143	51,672	(346,903)	(1,112,590)	(2,273,545)
Other Assigned	1,610,618	46,341	46,341	46,341	46,341	46,341
TOTAL FUND BALANCE	$ 12,776,312	$ 10,963,206	$ 10,914,735	$ 10,516,160	$ 9,750,473	$ 8,589,518
Available Fund Balance	7,366,668	7,993,035	7,944,564	7,545,989	6,780,302	5,619,347
Fund Balance - % of Expenditures	29%	30%	29%	26%	23%	18%


Reserves - Capital Projects Fund
millions
$1.2
$1.0
$0.8
$0.6
$0.4
$0.2
$0.0
2020
2021
2022
2023
2024
2025

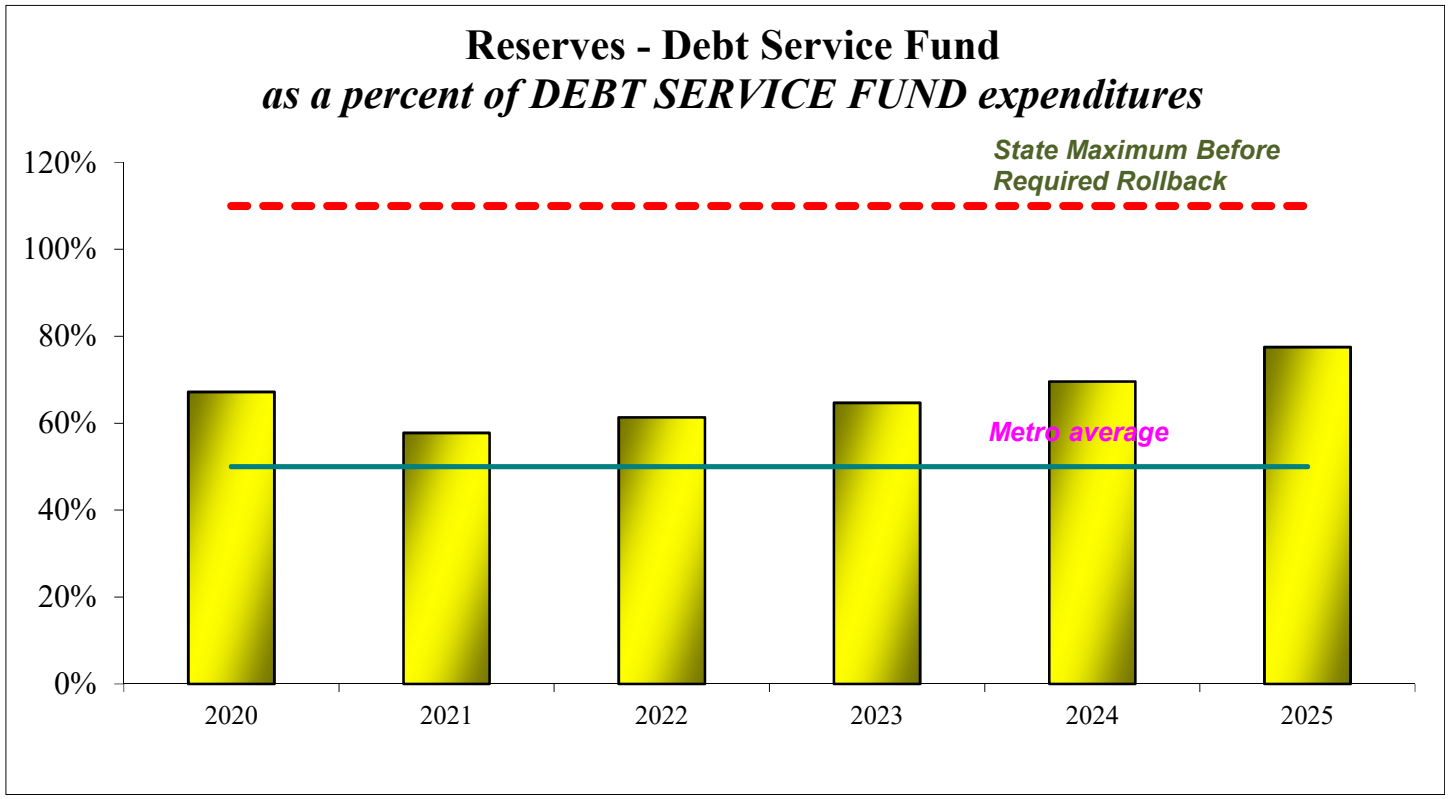

Total Street Program
by Funding Source
8,000
7,000
6,000
5,000
4,000
3,000
2,000
1,000
0
PAYG Capital
General Fund - Street Program
2020
2021
2022
2023
2024
2025

City of Blue Springs
Long-Term Financial Planning
Golf Course Fund





City of Blue Springs
Long-Term Financial Planning
GO Bond Debt Service Fund




THE CITY OF BLUE SPRINGS
MISSOURI

General Fund Revenue and Expenditure History


THE CITY OF BLUE SPRINGS
MISSOURI

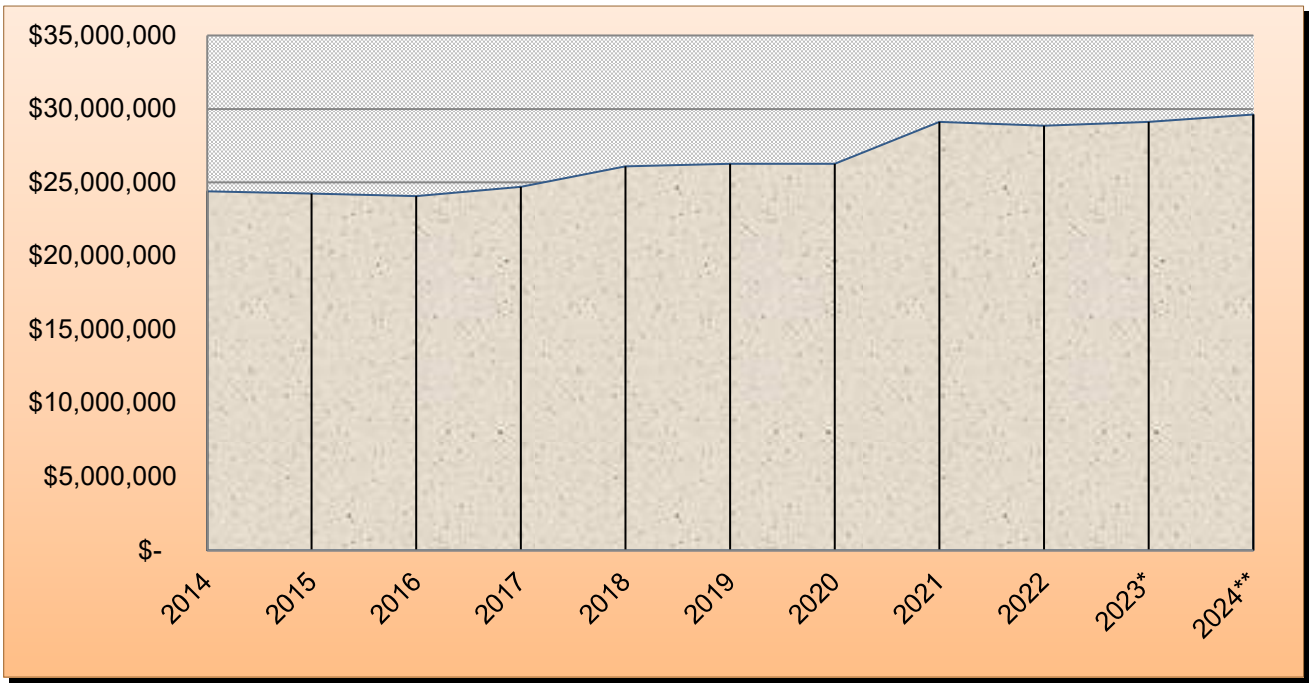
CITY OF BLUE SPRINGS
GENERAL FUND REVENUES BY SOURCE
LAST TEN FISCAL YEARS ACTUAL
PROJECTED - 2023-24 BUDGET

FISCAL YEAR	TAXES	LICENSES AND PERMITS	INTERGOVERN-MENTAL	CHARGES FOR SERVICES	FINES AND FORFEITURES	INTEREST INCOME	OTHER	TOTAL
2014	17,064,320	865,546	2,995,392	1,512,856	1,114,347	107,874	736,334	$ 24,396,669
2015	17,399,799	777,265	2,948,820	1,305,934	1,127,246	104,266	572,967	$ 24,236,297
2016	17,322,253	977,939	2,872,629	1,360,277	1,033,510	65,222	440,385	$ 24,072,214
2017	17,355,176	1,135,665	3,210,284	1,437,539	902,432	115,799	543,236	$ 24,700,132
2018	18,182,322	1,385,464	3,299,107	1,324,599	1,061,126	194,302	659,678	$ 26,106,598
2019	17,854,152	1,495,370	3,504,136	1,461,165	882,616	427,832	654,218	$ 26,279,486
2020	18,115,793	1,283,648	4,309,232	993,667	580,544	340,185	643,628	$ 26,266,694
2021	19,239,819	1,502,636	5,618,209	1,525,428	553,379	171,310	501,943	$ 29,112,723
2022	19,799,152	1,837,208	4,033,024	1,597,748	542,159	182,200	864,003	$ 28,855,493
2023*	20,958,821	1,183,580	4,220,352	1,287,970	440,289	571,525	454,427	$ 29,116,964
2024**	21,163,144	1,183,580	4,271,742	1,602,844	440,289	571,525	404,438	$ 29,637,561

* estimated revenues
** budgeted revenues

Revenues - General Fund

Fiscal Years 2014 - 2024



* estimated revenues
** budgeted revenues

Fiscal Year	Revenues	% Change from Previous Year
2014	$ 24,396,669	-3.95%
2015	$ 24,236,297	-0.66%
2016	$ 24,072,214	-0.68%
2017	$ 24,700,132	2.61%
2018	$ 26,106,598	5.69%
2019	$ 26,279,486	0.66%
2020	$ 26,266,694	-0.05%
2021	$ 29,112,723	10.84%
2022	$ 28,855,493	-0.88%
2023*	$ 29,116,964	0.91%
2024**	$ 29,637,561	1.79%

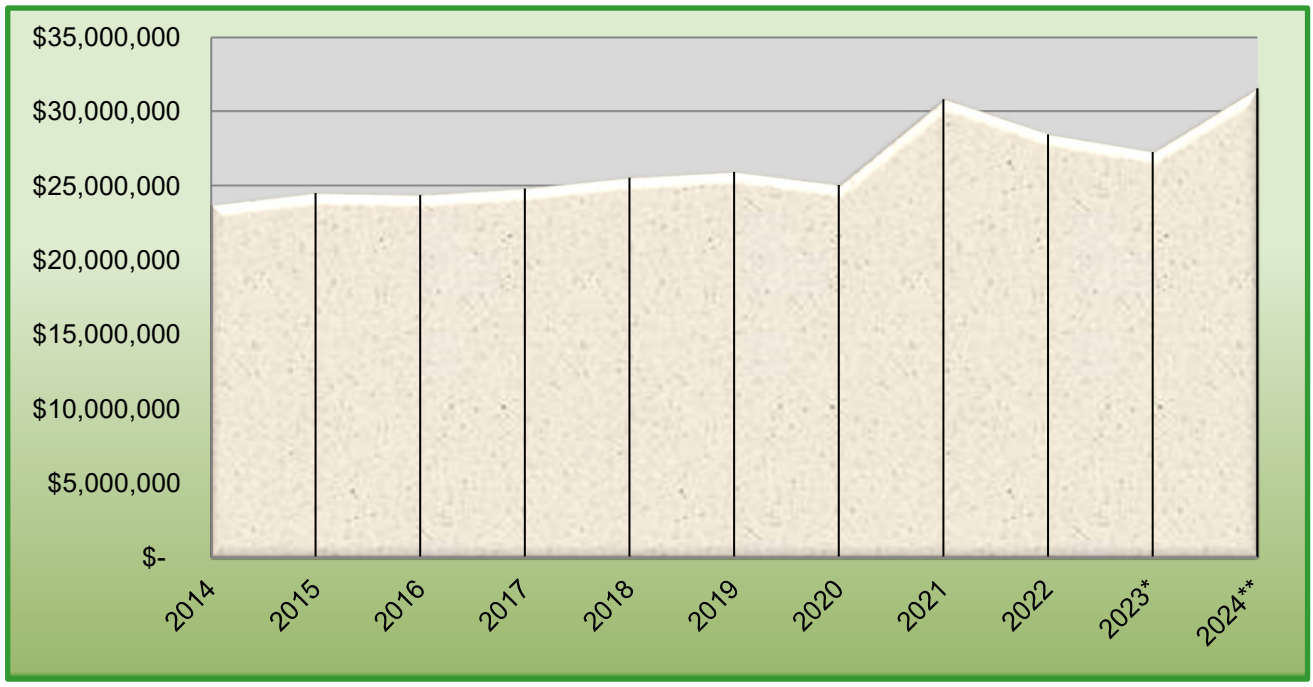
CITY OF BLUE SPRINGS
GENERAL FUND EXPENDITURES BY SOURCE
LAST TEN FISCAL YEARS ACTUAL
PROJECTED - 2023-24 BUDGET

FISCAL YEAR	GENERAL GOVERNMENT	PUBLIC WORKS	HIGHWAYS AND STREETS	PUBLIC SAFETY	PARKS AND RECREATION	TOTAL
2014	5,950,976	721,738	2,722,410	10,668,246	3,647,241	$ 23,710,612
2015	6,165,090	758,851	2,999,767	10,955,608	3,649,129	$ 24,528,446
2016	6,027,456	701,229	2,845,616	10,901,401	3,928,153	$ 24,403,855
2017	6,184,235	701,625	2,583,290	11,460,671	3,893,840	$ 24,823,663
2018	5,989,777	717,985	3,133,005	11,692,962	4,020,937	$ 25,554,666
2019	6,012,537	667,293	3,045,819	12,380,348	3,849,836	$ 25,955,833
2020	5,831,503	689,064	2,650,963	12,359,095	3,540,630	$ 25,071,256
2021	7,880,967	916,418	2,893,416	15,099,366	4,048,254	$ 30,838,422
2022	6,583,999	919,180	2,705,607	14,114,782	4,144,321	$ 28,467,889
2023*	6,731,683	723,922	2,851,079	12,443,362	4,541,817	$ 27,291,863
2024**	7,498,363	791,304	3,495,237	14,341,349	5,442,642	$ 31,568,895

* estimated expenditures
** budgeted expenditures

Expenditures - General Fund

Fiscal Years 2014 - 2024



* estimated expenditures
** budgeted expenditures

Fiscal Year	Expenditures	% Change from Previous Year
2014	$ 23,710,612	-0.77%
2015	$ 24,528,446	3.45%
2016	$ 24,403,855	-0.51%
2017	$ 24,823,663	1.72%
2018	$ 25,554,666	2.94%
2019	$ 25,955,833	1.57%
2020	$ 25,071,256	-3.41%
2021	$ 30,838,422	23.00%
2022	$ 28,467,889	-7.69%
2023*	$ 27,291,863	-4.13%
2024**	$ 31,568,895	15.67%

Budget Glossary


THE CITY OF BLUE SPRINGS
MISSOURI

Glossary of Common Acronym Terms

ADP	Adams Dairy Parkway
ARRA	American Recovery and Reinvestment Act
BSEDC	Blue Springs Economic Development Corporation
BSHRC	City of Blue Springs Human Rights Commission
BSSD	Blue Springs School District
BSPD	Blue Springs Police Department
CALEA	The Commission on Accreditation for Law Enforcement Agencies
CDBG	Community Development Block Grant
CID	Community Improvement District
CIP	Capital Improvement Program
CJC	Central Jackson County
CJCFPD	Central Jackson County Fire Protection District
CLEEO	Campus Law Enforcement Education Officer
CMAQ	Congestion Mitigation and Air Quality Improvement Program
COPs	Certificates of Participation
CURS	County Urban Road System Revenue
CYOU	Community Youth Outreach Unit
DARE	Drug Abuse Resistance Education
DNR	Department of Natural Resources
EECBG	Energy Efficiency and Conversation Block Grant
EDC	Economic Development Corporation
EEO	Equal Employment Opportunity
EMS	Emergency Medical Services
FEMA	Federal Emergency Management Agency
FICA	Federal Insurance Contribution Act
FMLA	Family and Medical Leave Act
FTE	Full Time Employees
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GASB	Government Accounting Standards Board
GFOA	Government Finance Officers Association
GO	General Obligation
HIDTA	High Intensity Drug Trafficking Area
HR	Human Resources
ICMA	The International City/County Management Association
IT	Information Technology
JAG	Justice Assistance Grant
JCCOA	Jackson County Council on Aging
MARC	Mid-America Regional Council
NID	Neighborhood Improvement District
O & M	Operations & Maintenance
PBA	Public Building Authority
PILOT	Payment in Lieu of Taxes
PSST	Public Safety Sales Tax
SRF	State Revolving Fund
STEP	State Traffic Enforcement Program
TDD	Transportation Development District

TIF	Tax Increment Financing
WWTP	Wastewater Treatment Plant

Glossary of Common Budget Terms

353 REDEVELOPMENT CORPORATION – An incentive that can be utilized by cities to encourage the redevelopment of blighted areas by providing real property tax abatement and the use of eminent domain.

A

ACCOUNT NUMBER - A system of numbering or otherwise designating accounts, entries, invoices, vouchers, etc., in such a manner that the symbol used quickly reveals certain required information.

ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the accounting period in which they are incurred.

AD VALOREM - Latin for "value of". Refers to the tax assessed against real (land and building) and personal (equipment and furniture) property.

APPRAISED VALUE - To make an estimate of the market value of a property for the purpose of taxation. (Property values are established by the Jackson County Assessor.)

APPROPRIATION - An authorization made by the City Council that permits the City to incur obligations and to make expenditures of resources.

ASSESSED VALUATION - This is the value of property for tax levy purposes. The assessed value is set by the Jackson County Assessor, who is charged with determining the taxable value of property according to a formula set by the State of Missouri.

ASSETS – Anything of material value or usefulness that is owned by a person or company.

AVAILABLE NET ASSETS – The value of an entity's assets less the value of its liabilities.

B

BOND - A written promise to pay a specified sum of money, called the face value of principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate.
BONDED DEBT - That portion of indebtedness represented by outstanding bonds.

BUDGET - A financial plan, for a specified period, of operations that matches all planned revenues and expenditures with the services provided the residents of the City.

BUDGET CALENDAR - The schedule of key dates that the City follows in the preparation and adoption of the budget.

BUDGET DOCUMENT - The instrument used by the budget-making authority to present a comprehensive financial plan of operations to the City Council.

BUDGET MESSAGE - The opening section of the budget from the City Administrator, which provides the City Council and the public with a general summary of the most important aspects of the budget.

BUDGET ORDINANCE - The official enactment by the City Council to legally authorize City staff to obligate and expend revenues.

C

CALCULATED EFFECTIVE TAX RATE - Missouri State law prescribes a formula for calculating the effective tax rate for cities. The net effect of the formula is to produce a tax rate that goes down when property values rise above the consumer price index (CPI), because of reassessment and vice versa. The intent is to generate a rate that produces approximately the same revenue plus CPI and new growth. The formula does make adjustments for newly annexed and constructed property.

CAPITAL IMPROVEMENT PROGRAM (CIP) - A multi-year (City of Blue Springs uses six fiscal years) plan or schedule for the acquisition of infrastructure, facilities and major equipment.

CAPITAL OUTLAYS – The purchase of items with a cost of more than $5,000 and having a useful life of greater than one year that are added to the fixed asset listing.

CAPITAL PROJECTS FUND - A fund created to account for financial resources to be used for the acquisition or the construction of major capital facilities or equipment.

CENTRAL JACKSON COUNTY FIRE PROTECTION DISTRICT - CJCFPD: provides fire protection and ambulance service to the Blue Springs area.

CHARGES FOR SERVICES - Revenue from charges for all activities of a government unit.

CITY COUNCIL - The Mayor and City Council (six Councilmember's), collectively acting as the legislative and policy-making body of the City.

COMMUNITY IMPROVEMENT DISTRICT (CID) – A CID may be either a political subdivision or a not-for-profit corporation. CID's are organized for the purpose of financing a wide range of public-use facilities and establishing and managing policies and public services relative to the needs of the district.

CONTRACTUAL SERVICES - The costs related to services performed for the City by individuals, business or utilities.

CURRENT TAXES - Taxes levied and due within one year.

D

DEBT SERVICE FUND - A fund established to account for the accumulation of resources for, and the payment of, long-term debt principal and interest.

DELINQUENT TAXES - Taxes remaining unpaid after the date on which a penalty for nonpayment is attached, i.e., tax statements are mailed out in October and become delinquent if unpaid by January 1.

DEPARTMENT - A major administrative organizational unit of the City that indicates overall management responsibility for one or more divisions.

DEPRECIATION - The decrease in value of physical assets due to use and the passage of time. In accounting for depreciation, the cost of a fixed asset is prorated over the estimated service life of such an asset, and each year is charged with a portion of such cost. Through this process, the entire cost of the asset is ultimately charged off as an expense. This is done in proprietary funds, which allows the calculation of net income for each fund.

DIVISION - A major administrative organizational unit of the City that indicates overall management responsibility for one or more activities.

E

ENCUMBRANCE - The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a future expenditure.

ENTERPRISE FUND - A fund established to account for operations of the golf course, water and sewer system. It is operated in a manner similar to private business enterprises where the intent is cost recovery.

ESTIMATED EXPENDITURE - The amount of projected expenditures to be spent during the fiscal year.

ESTIMATED REVENUE - The amount of projected revenues to be collected during the fiscal year.

EXEMPT - Personnel not eligible to receive overtime pay and who are expected to put in whatever hours are necessary to complete their job assignments. The respective department head, as partial compensation for overtime hours worked, may allow compensatory time off.

EXPENDITURES - A decrease in the net financial resources of the City due to the acquisition of goods and services.

F

FINES & FORFEITS - Revenues from fines and penalties for commission of statutory offenses and for neglect of official duty; forfeitures of amounts held as security against loss or damage, or collections from bonds or sureties placed with the government for the same purpose; and penalties of any sort, except those levied on delinquent taxes.

FISCAL YEAR - A 12-month period to which the annual operating budget applies. Since October 1, 1991, the City of Blue Springs has specified October 1 to September 30 as its fiscal year.

FIXED ASSET – The purchase of items with a cost of more than $5,000 and having a useful life of greater than one year that are added to the fixed asset listing.

FRANCHISE FEE - A fee paid by public service utilities for use of public property in providing their services to the citizens of a community.

FUND - An accounting entity with a self-balancing set of accounts that record financial transactions for specific activities or government function.

FUND BALANCE - The excess of assets over liabilities.

G

GENERAL FUND - The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS - Bonds that finance a variety of public projects that pledge the full faith and credit of the City.

GOALS - Broad, general statements of each division's desired social or organizational outcomes.

GRANT - A contribution by a government or other organization to support a particular function. Grants may be classified as either categorical or block depending on the amount of discretion allowed the grantee.

I

INFRASTRUCTURE - The underlying permanent foundation or basic framework.

INTEREST EARNINGS - The earnings from available funds invested during the year in US. Treasury Bonds, government agencies and Certificates of Deposit.

INTERGOVERNMENTAL REVENUES - Revenue from other governments, primarily Federal, State and County grants, but also payments from other agencies.

INTERNAL SERVICE FUND - This fund is used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost reimbursement basis.

L

LICENSES, PERMITS & FEES - Revenues collected by a governmental unit from individuals or business concerns for various rights or privileges granted by the government.

LIABILITIES – A liability is a financial obligation, debt, claim, or potential loss.

M

MAINTENANCE - All materials or contract expenditures covering repair and upkeep of City buildings, machinery and equipment, systems and land.

MATERIALS AND SUPPLIES - Expendable materials and operating supplies necessary to conduct department activity.

MID-AMERICA REGIONAL COUNCIL – MARC is an organization that coordinates projects and provides representation for all of the Kansas City metropolitan area local governments.

MODIFIED ACCRUAL ACCOUNTING - A basis of accounting in which revenues are recognized in the accounting period when they become available and measurable. Expenditures are recognized in the accounting period in which the fund liability is incurred.

N

NEIGHBORHOOD IMPROVEMENT DISTRICT (NID) – A NID may be created in an area desiring certain public-use improvements that are paid for by special tax assessments to property owners in the area in which the improvements are made. The kinds of projects that can be financed through an NID must be for facilities used by the public, and must confer a benefit on property within the NID.

O

OATS - A not-for-profit corporation providing specialized transportation for senior citizens, people with disabilities and the rural general public in 97 Missouri counties so they can live independently in their own communities.

OBJECTIVES - Specific statements of desired ends that can be measured.

OPERATING BUDGET - The annual budget and process that provides a financial plan for the operation of government and the provision of services for the year. Excluded from the operating budget are capital improvement projects, which are determined by a separate, but interrelated process.

OPERATING TRANSFER - A transfer of revenues from one fund to another fund.

ORDINANCE - A formal legislative enactment by the governing board of a municipality. If it is not in conflict with any higher form of law, such as a State statute or constitutional provision, it has full force and effect of law within the boundaries of the municipality to which it applies. The difference between an ordinance and a resolution is that the latter requires less legal formality and has a lower legal status. Revenues raising measures, such as the imposition of taxes, special assessments and service charges, universally require ordinances.

P

PERSONAL SERVICES - The costs associated with compensating employees for their labor. This includes salaries and fringe benefits.

PROGRAM - An activity or set of activities that provide a particular service to the citizens.

PROGRAM MEASUREMENTS - Specific quantitative measures or work performed within an activity or program. Measures quantify the efficiency and effectiveness of a given program.

PROPERTY TAXES - Used to describe all revenues received in a period from current taxes, delinquent taxes, penalties and interest on delinquent taxes. Property taxes are levied on both real and personal properties according to the property's valuation and tax rate.

PUBLIC BUILDING AUTHORITY (PBA) - A not-for-profit corporation organized under the laws of Chapter 355 of the Revised Statutes of Missouri to finance planning, development, acquisition, construction, improvement, extension, repair, remodeling and renovation of public and municipal sites, buildings, facilities, furnishings and equipment for or on behalf of and for the benefit and use of the City of Blue Springs.

PUBLIC HEARING - The portions of open meetings held to present evidence and provide information on both sides of an issue.

PURCHASE ORDER - A document issued to authorize a vendor or vendors to deliver specified merchandise or render a specified service for a stated estimated price. Outstanding purchase orders are called encumbrances.

R

RESERVE - An account used to indicate that a portion of a fund balance is restricted for a specific purpose or not available for appropriation and subsequent spending.

RESOLUTION - An order of a legislative body requiring less formality than an ordinance or statute.

REVENUE - Funds that the government receives as income.

REVENUE BONDS - Bonds who's principal and interest are paid exclusively from a revenue source pledged as the payment source before issuance.

S

SALES TAX - The tax placed on the value of goods sold within the City. The rate is set by majority vote of the people. The tax is collected by the State and is distributed to local taxing authorities.

T

TAX BASE - The total value of all real and personal property in the city as of January 1 of each year, as certified by the Jackson County Clerk. The tax base represents net value after all exemptions.

TAX INCREMENT FINANCING (TIF) - An economic tool used by cities to finance real estate development costs. Additional property taxes generated by new development within a district formed are used to finance these real estate and infrastructure costs. A tax increment is that portion of the property taxes generated by the development *above* what the taxes would have been had the development not occurred.

TAX LEVY - The estimated tax dollars to be received, which is calculated by multiplying the tax rate time times the assessed valuation.

TAX RATE - Total tax rate is set by the City Council and is made up of two components: general operations and debt service rates.

TRANSPORTATION DEVELOPMENT DISTRICT (TDD) - An area in which sales tax is increased, and the money generated from the increased tax goes for transportation improvements. Those improvements can range from construction of the road and guttering, to landscaping and traffic signals.

U

USER FEES - The payment of a charge or fee for direct receipt of a service by the party benefiting from the service.


THE CITY OF BLUE SPRINGS
MISSOURI